



BUSINESS PAPER

ORDINARY MEETING

Thursday 16 February 2017

6.00 pm

Council Chambers Crookwell

COUNCIL'S VISION

To be a diverse local government area that provides various lifestyle, business enterprise, leisure and recreation alternatives, whilst ensuring environmental sustainability, preservation of our history and a sense of belonging in our community.

COUNCIL'S MISSION

To provide services and facilities to enhance the quality of life and economic viability within the Council area.

COUNCIL'S AIMS

To perform services in a cost efficient, effective and friendly manner in order to achieve Council's Mission in meeting the annual objectives and performance targets.

NOTICE OF MEETING

8 February 2017

Councillors

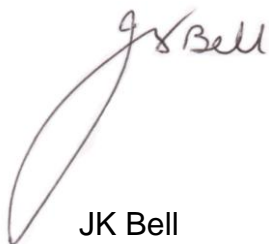
Dear Members

Ordinary Meeting of Council

Notice is hereby given that the next Ordinary Meeting of Council will take place on **Thursday 16 February 2017** in the **Council Chambers Crookwell** commencing at **6.00 pm**.

Your presence is requested.

Yours faithfully

A handwritten signature in dark ink, appearing to read 'JK Bell', with a large, stylized loop on the left side.

JK Bell
General Manager
Upper Lachlan Shire Council

AGENDA

ACKNOWLEDGEMENT OF COUNTRY

I would like to acknowledge the Traditional Custodians of this Land. I would also like to pay respect to the Elders past and present, of the Wiradjuri Nation, and extend that respect to other Aboriginals present.

1 APOLOGIES AND LEAVE OF ABSENCE

2 CITIZENSHIP CEREMONY

Nil

3 DECLARATIONS OF INTEREST

4 CONFIRMATION OF MINUTES 11

4.1 Minutes of the Ordinary Meeting of Council of 15 December 2016 12

5 MAYORAL MINUTES.....31

Nil

6 PRESENTATIONS TO COUNCIL/PUBLIC

6.1 Steven Horn - Stonequarry Cemetery

6.2 Julian Thompson – NSW EPA

7 CORRESPONDENCE33

7.1 Correspondence items for the month of February 2017 34

8 LATE CORRESPONDENCE

REPORTS FROM STAFF AND STANDING COMMITTEES

9 ENVIRONMENT AND PLANNING59

9.1 Monthly Weeds Activities Report 60

9.2 Development Statistics for the Months of December 2016 and
January 2017 64

9.3 New Residents Incentives Policy 76

9.4 Transportable / Relocatable Buildings - New and Previously
Constructed Policy 80

10 WORKS AND OPERATIONS.....85

10.1 Works In Progress - Construction & Maintenance 86

10.2 Works In Progress - Technical & Managerial 90

10.3 Road Maintenance Council Contract 92

10.4 Update of Council Road Maintenance Schedule 97

10.5 Water and Sewer Update 99

10.6 Crookwell Landfill Upgrade 102

11 FINANCE AND ADMINISTRATION105

11.1 Investments for the months of December 2016 and January 2017 106

11.2	Bank Balance and Reconciliation - 31 December 2016 and 31 January 2017	112
11.3	Rates and Charges Outstanding for the months of December 2016 and January 2017	114
11.4	Integrated Planning and Reporting - Adoption of the Tablelands Regional Community Strategic Plan 2016 - 2036	118
11.5	Quarterly Budget Review Statements 2016/2017	397
11.6	Library Quarterly Report	460
11.7	Destination Marketing Officer Position	465
12	GENERAL MANAGER.....	469
12.1	Staffing Matters	470
12.2	Consultative Committee Meeting Minutes	472
12.3	WHS Committee Minutes	475
12.4	Alcohol Free Zone	479
12.5	Action Summary - Council Decisions	481
13	LATE REPORTS	
14	REPORTS FROM OTHER COMMITTEES, SECTION 355 COMMITTEES AND DELEGATES	485
14.1	Reports for the month of February 2017	486
15	BUSINESS WITHOUT NOTICE	
16	NOTICES OF MOTION.....	505
	Nil	
17	QUESTIONS WITH NOTICE	507
17.1	Christmas Decorations on the Main Street of Crookwell	508
17.2	Roadworks on the Goulburn Crookwell Road	512
17.3	Mayor talkback sessions with 2GN	517
17.4	Kiamma Park Funding Works	518
17.5	Re: the \$27M	523
17.6	New Council Chambers and/or Civic Centre	524
17.7	Christmas Decorations in the main streets	527
17.8	Flood Map implications	531
17.9	Council Depot	532
17.10	Roads	533
17.11	Rubbish Tip	560
17.12	Disabled Toilets	563
17.13	Backyard Swimming Pools	567
17.14	Streetscapes are at their optimum look prior to all public holidays	568
18	CONFIDENTIAL SESSION	575
18.1	Rate Arrears Legal Status	
18.2	Crookwell Airstrip	

UPPER LACHLAN SHIRE COUNCIL

LEAVE OF ABSENCE

General Manager
Upper Lachlan Shire Council
Spring Street
CROOKWELL NSW 2583

Dear Sir

I wish to apply for leave of absence from the Council Meeting to be held on

Date:

I will be absent for the following reason/s:

.....
.....
.....

Yours faithfully

.....
(Councillor Signature)

ETHICAL DECISION MAKING AND CONFLICTS OF INTEREST

A GUIDING CHECKLIST FOR COUNCILLORS, OFFICERS AND COMMUNITY COMMITTEES

ETHICAL DECISION MAKING

- Is the decision or conduct legal?
- Is it consistent with Government policy, Council's objectives and Code of Conduct?
- What will the outcome be for you, your colleagues, the Council, anyone else?
- Does it raise a conflict of interest?
- Could your possible conflict of interest lead to private gain or loss at public expense?
- Can the decision be justified in terms of public interest?
- Would it withstand public scrutiny?

CONFLICT OF INTEREST

- A conflict of interest is a clash between private interest and public duty. There are two types of conflict:
 1. Pecuniary – regulated by the *Local Government Act* and Department of Local Government and,
 2. Non-pecuniary – regulated by Codes of Conduct and policy, ICAC, Ombudsman, Department of Local Government (advice only).

THE TEST FOR CONFLICT OF INTEREST

- Is it likely I could be influenced by personal interest in carrying out my public duty?
- Would a fair and reasonable person believe I could be so influenced?
- Conflict of interest is closely tied to the layperson's definition of "corruption" – using public office for private gain.
- Important to consider public perceptions of whether you have a conflict of interest.

IDENTIFYING PROBLEMS

- 1st Do I have private interest affected by a matter I am officially involved in?
- 2nd Is my official role one of influence or perceived influence over the matter?
- 3rd Do my private interest conflict with my official role?

Whilst seeking advice is generally useful, the ultimate decision rests with the person concerned.

AGENCY ADVICE

Officers of the following agencies are available during office hours to discuss the obligations placed on Councillors, Officers and Community Committee members by various pieces of legislation, regulation and Codes.

Contact	Phone	Email	Website
Upper Lachlan Shire Council	(02) 4830 1000	council@upperlachlan.nsw.gov.au	www.upperlachlan.nsw.gov.au
ICAC	(02)8281 5999 Toll Free 1800463909	icac@icac.nsw.gov.au	www.icac.nsw.gov.au
Office of Local Government	(02) 4428 4100	olg@olg.nsw.gov.au	www.olg.nsw.gov.au
NSW Ombudsman	(02) 9286 1000 Toll Free 1800451524	nswombo@ombo.nsw.gov.au	www.ombo.nsw.gov.au

UPPER LACHLAN SHIRE COUNCIL
COUNCILLORS DISCLOSURE OF A

PECUNIARY INTEREST

**PURSUANT TO SECTION 451 OF THE NSW LOCAL GOVERNMENT ACT 1993
(AS AMENDED)**

To the General Manager

I, _____

Declare a Conflict of Interest, being a PECUNIARY Interest.

COUNCIL MEETING

Name of Meeting _____

Date of Meeting _____

Page Number _____ Item Number _____

Subject _____

Reason for Interest _____

OTHER THAN COUNCIL MEETINGS

Reason for Interest _____

Signature

Date

UPPER LACHLAN SHIRE COUNCIL
COUNCILLORS DISCLOSURE OF A
NON-PECUNIARY INTEREST

**PURSUANT TO SECTION 451 OF THE NSW LOCAL GOVERNMENT ACT 1993
(AS AMENDED)**

To the General Manager

I, _____

Declare a Conflict of Interest, being a NON-PECUNIARY Interest.

☐ Significant

☐ Non Significant

COUNCIL MEETINGS

Name of Meeting _____

Date of Meeting _____

Page Number _____ Item Number _____

Subject _____

Reason for Interest _____

As a result of my non-pecuniary interest, my involvement in the meeting will be as follows:

☐ **Option A** – Make a declaration, stay in the Chamber, participate in the debate, and vote.

☐ **Option B** – Make a declaration, stay in the Chamber, participate in the debate, but not vote.

☐ **Option C** – Make a declaration, stay in the Chamber, participate in the debate, but leave the Chamber for the vote.

☐ **Option D** – Make a declaration, stay in the Chamber, not participate in the debate, but vote.

☐ **Option E** – Make a declaration, stay in the Chamber, not participate in the debate and not vote.

☐ **Option F** – Make a declaration, do not participate in the debate, leave the Chamber upon making the declaration, and not return until the matter is resolved.

Signature

Date

4 CONFIRMATION OF MINUTES

The following minutes are submitted for confirmation -

4.1	Minutes of the Ordinary Meeting of Council of 15 December 2016.....	12
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UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

PRESENT: Mayor B McCormack (Chairperson), Clr P Culhane, Clr R Cummins, Clr P Kensit, Clr R Opie, Clr D O'Brien, Clr J Searl, Clr J Stafford, Clr J Wheelwright, Mr J Bell (General Manager), Mr P Newham (Director of Works and Operations), Mr A Croke (Director Finance and Administration), Mrs T Dodson (Director of Environment & Planning), Mr G Anable (Manager of Works), Mr P Brown (Manager of Noxious Weeds), Mr L Moloney (Manager of Operations), Mr R Wong (Manager of Environment and Planning), Mrs H Peterson (Executive Assistant) and Ms D Crosbie (Media Officer).

THE MAYOR DECLARED THE MEETING OPEN AT 9.00AM

SECTION 1: APOLOGIES & LEAVE OF ABSENCE

There were no apologies.

SECTION 2: CITIZENSHIP CEREMONY

Nil

SECTION 3: DECLARATIONS OF INTEREST

Nil

SECTION 4: CONFIRMATION OF MINUTES

330/16 **RESOLVED** by Clr Searl and Clr Cummins

That the minutes of the Ordinary Council Meeting held on 17 November 2016 be adopted.

- CARRIED

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

SECTION 5: MAYORAL MINUTES

ITEM 5.1 MAYORAL MINUTE - REPORT ON THE 2016 LOCAL GOVERNMENT CONFERENCE

331/16 **RESOLVED** by Mayor McCormack and Cllr Searl

That the report on the 2016 Local Government Conference be received and the information noted.

- CARRIED

SECTION 6: PRESENTATIONS TO COUNCIL/PUBLIC

Nil

SECTION 7: CORRESPONDENCE

ITEM 7.1 CORRESPONDENCE ITEMS FOR THE MONTH OF DECEMBER 2016

332/16 **RESOLVED** by Cllr Searl and Cllr Culhane

That Item 7.1 - Correspondence/Information listed below be received:

1. Tilt Renewable's Limited – Rye Park Wind Farm – Demerger Implemented.
2. Gunning District Association – Requesting a representative from Council for Association.

333/16 **RESOLVED** by Cllr O'Brien and Cllr Wheelwright that

1. Councillor Searl be the Council Representative on the Gunning District Association.

- CARRIED

3. Local Government NSW – Media Release – Financial Noose Tightens on NSW Councils.
4. NSW Government – Crown Land Management Bill 2016.

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

5. NSW Electoral Commission – 2016 Council Election Advertising.
6. NSW Government Transport RMS – Natural Disaster Assistance for Councils.
7. Local Government Remuneration Tribunal – 2017 Annual Review.
8. Hon Stuart Ayres MP – Media Release - \$13 million Regional boost to tourism.

- CARRIED

SECTION 8: LATE CORRESPONDENCE

ITEM 8.1 PYE COTTAGE PRECINCT COMMITTEE

334/16 **RESOLVED** by Clr Searl and Clr Opie

That Item 8.1 - [Minutes of Committee/Correspondence/Information] listed below be received:

1. Pye Cottage Precinct Committee

RECOMMENDATION:

1. That Council appoints the Pye Cottage Precinct Committee as a Section 355 Committee of Council in accordance with Clause 260, of the Local Government (General) Regulation 2005. The Pye Cottage Precinct Committee is constituted with the functions of governance, management and development of the Council controlled Pye Cottage building and land.
2. That a Plan of Management for the Pye Cottage precinct is developed in consultation with Council. This Plan of Management is to provide a framework for the operational and strategic use and management of the land.
3. That the Pye Cottage Precinct Committee publicly advertises seeking expressions of interest for committee membership for the newly constituted Pye Cottage Precinct Committee. At the first meeting of the committee, office bearers are elected and Council is notified.

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

4. That Council appoints Clr Searl as Council representative and Clr Stafford as the alternate representative to the newly constituted Pye Cottage Precinct Committee.
5. That Council extend the Committee management area to take in the entire site including the management of the two adjacent buildings (Green transportable building and vacant demountable ex SES building) to use as storage and administration / research / workshop area.

335/16

RESOLVED by Clr Wheelwright and Clr Opie that

1. Council appoints the Pye Cottage Precinct Committee as a Section 355 Committee of Council in accordance with Clause 260, of the Local Government (General) Regulation 2005. The Pye Cottage Precinct Committee is constituted with the functions of governance, management and development of the Council controlled Pye Cottage building and land.
2. A Plan of Management for the Pye Cottage precinct is developed in consultation with Council. This Plan of Management is to provide a framework for the operational and strategic use and management of the land.
3. The Pye Cottage Precinct Committee publicly advertises seeking expressions of interest for committee membership for the newly constituted Pye Cottage Precinct Committee. At the first meeting of the committee, office bearers are elected and Council is notified.
4. Council appoints Clr Searl as Council representative and Clr Stafford as the alternate representative to the newly constituted Pye Cottage Precinct Committee.
5. Council extend the Committee management area to take in the entire site including the management of the two adjacent buildings (Green transportable building and vacant demountable ex SES building) to use as storage and administration / research / workshop area.

- CARRIED

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

REPORTS FROM STAFF AND STANDING COMMITTEES

SECTION 9: ENVIRONMENT AND PLANNING

ITEM 9.1 MONTHLY WEEDS ACTIVITIES REPORT

336/16 **RESOLVED** by Clr Searl and Clr Stafford

1. Council receives and notes the report as information.

Councillors who voted for:- Crs P Culhane, R Cummins, P Kensit, B McCormack, R Opie, D O'Brien, J Searl, J Stafford and J Wheelwright

Councillors who voted against:- Nil

- CARRIED

*The time being 10.30am the meeting adjourned for morning tea.
The Mayor presented awards to the Australia Day Nominees.
The time being 11.00am the meeting resumed.*

ITEM 9.2 DEVELOPMENT STATISTICS FOR THE MONTH OF NOVEMBER 2016

337/16 **RESOLVED** by Clr Searl and Clr O'Brien

1. Council receives and notes the report as information.

Councillors who voted for:- Crs P Culhane, R Cummins, P Kensit, B McCormack, R Opie, D O'Brien, J Searl, J Stafford and J Wheelwright

Councillors who voted against:- Nil

- CARRIED

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

**ITEM 9.3 DRAFT FLOODPLAIN RISK MANAGEMENT PLAN AND STUDY
FOR CROOKWELL, GUNNING, COLLECTOR AND TARALGA**

338/16 RESOLVED by Clr Searl and Clr O'Brien

1. Council publically exhibit the Draft Floodplain Risk Management Plan and Study for a minimum period of 60 days.

Councillors who voted for:- Crs P Culhane, R Cummins, P
Kensit, B McCormack, R Opie,
D O'Brien, J Searl, J Stafford
and J Wheelwright

Councillors who voted against:- Nil

- CARRIED

**ITEM 9.4 APPLICATION 168/2004.3 TO MODIFY DEVELOPMENT CONSENT
168/2004 - SUBDIVISION OF LAND AND CARRYING OUT OF
WORKS TO CREATE 66 LOTS FOR THE PURPOSE OF
DWELLING HOUSES, LOTS 1-10 DP1217974 (FORMERLY LOT
170 DP758308 & LOT 1 DP132388), MCINTOSH ROAD,
CROOKWELL.**

339/16 RESOLVED by Clr Opie and Clr Culhane

Council modify development consent 168/2004 as proposed, subject to the attached recommended modified consent conditions and amendments/notations marked in red on the proposed development drawings (see Attachments 5 & 6).

Councillors who voted for:- Crs P Culhane, R Cummins, P
Kensit, B McCormack, R Opie,
D O'Brien, J Searl, J Stafford
and J Wheelwright

Councillors who voted against:- Nil

- CARRIED

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

A motion was moved by Clr Opie and Clr Kensit that the Traffic Committee consider the road closure on Prell street and existing traffic issues on Prell and Hay streets.

On being put to the meeting the motion was carried.

340/16 **RESOLVED** by Clr Opie and Clr Kensit

That the Traffic Committee consider the road closure on Prell street and existing traffic issues on Prell and Hay streets.

Councillors who voted for:- Crs P Culhane, R Cummins, P
Kensit, B McCormack, R Opie,
D O'Brien, J Searl, J Stafford
and J Wheelwright

Councillors who voted against:- Nil

- CARRIED

SECTION 10: WORKS AND OPERATIONS

ITEM 10.1 WORKS IN PROGRESS - CONSTRUCTION & MAINTENANCE

341/16 **RESOLVED** by Clr Searl and Clr O'Brien

1. Council receive the report and note the information.

- CARRIED

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

ITEM 10.2 **WORKS IN PROGRESS - TECHNICAL & MANAGERIAL**
342/16 **RESOLVED** by Clr Searl and Clr O'Brien

1. Council receive the report and note the information.

- CARRIED

ITEM 10.3 **PROPOSED COMMUNITY OUTDOOR GYMNASIUM LOCATION.**
343/16 **RESOLVED** by Clr Searl and Clr O'Brien

1. Council approve the proposal to locate an outdoor gymnasium at the south west corner of Clifton Park.

- CARRIED

ITEM 10.4 **CUSTOMER REQUEST MANAGEMENT REPORTING - 1**
344/16 **SEPTEMBER 2016 - 15 DECEMBER 2016**
RESOLVED by Clr Searl and Clr Stafford

1. Council receive the report and note the information.

- CARRIED

A motion was moved by Clr Cummins and Clr Stafford that

1. The General Manager prepare a report to advise Councillors on how the CRMS can be implemented across all areas of Council and how the system will be reported on; including the request types that will be created, the escalation

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

levels and critical time responses to be created within each different type and the training needed to ensure that appropriate staff are fully conversant with the new system.

2. The General Manager complete this report prior to the next budget session so if additional monies are required to implement this system, suitable funds can be made available in the 2017/18 budget.

On being put to the meeting the motion was carried.

345/16 **RESOLVED** by Cllr Cummins and Cllr Stafford

1. The General Manager prepare a report to advise Councillors on how the CRMS can be implemented across all areas of Council and how the system will be reported on; including the request types that will be created, the escalation levels and critical time responses to be created within each different type and the training needed to ensure that appropriate staff are fully conversant with the new system.
2. The General Manager complete this report prior to the next budget session so if additional monies are required to implement this system, suitable funds can be made available in the 2017/18 budget.

- CARRIED

ITEM 10.5 **WATER AND SEWER UPDATE**
346/16 **RESOLVED** by Cllr Searl and Cllr O'Brien

1. Council receive the report and note the information.

- CARRIED

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

ITEM 10.6 **CROOKWELL LANDFILL UPGRADE**
347/16 **RESOLVED** by Clr Searl and Clr O'Brien

1. Council receive the report and note the information.

- CARRIED

ITEM 10.7 **EPA INSPECTIONS OF COUNCIL WASTE FACILITIES**
348/16 **RESOLVED** by Clr Searl and Clr Kensit

1. Council receive the report and note the information.

- CARRIED

SECTION 11: FINANCE AND ADMINISTRATION

ITEM 11.1 **INVESTMENTS FOR THE MONTH OF NOVEMBER 2016**
349/16 **RESOLVED** by Clr O'Brien and Clr Searl

1. Council receive and note the report as information.

- CARRIED

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

ITEM 11.2 **BANK BALANCE AND RECONCILIATION - 30 NOVEMBER 2016**
350/16 **RESOLVED** by Clr Searl and Clr O'Brien

1. Council receive and note the report as information.

- CARRIED

ITEM 11.3 **RATES AND CHARGES OUTSTANDING FOR THE MONTH OF**
351/16 **NOVEMBER 2016**
RESOLVED by Clr Searl and Clr O'Brien

1. Council receive and note the report as information.

- CARRIED

ITEM 11.4 **LIBRARY SERVICES MODEL REVIEW REPORT**
352/16 **RESOLVED** by Clr Opie and Clr Kensit

1. Council receive and note as information the Upper Lachlan Shire Council Library Service Model Review Report prepared by Mrs Janet Smith.
2. Council engage in further discussions with Goulburn Mulwaree Council regarding the negotiation of an interim agreement for provision library services for a 12 month period that covers the service levels and fee structure.
3. Council advise Goulburn Mulwaree Council of acknowledgement that the existing Southern Tablelands Library Cooperative will cease on 30 June 2017.

- CARRIED

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

ITEM 11.5 **DELIVERY PROGRAM BI-ANNUAL REVIEW 2016/2017**
353/16 **RESOLVED** by Cllr Searl and Cllr Culhane

1. Council adopt the Delivery Program Review for the first six month period of 2016/2017.

- CARRIED

ITEM 11.6 **PUBLIC EXHIBITION OF THE DRAFT SOUTHERN TABLELANDS**
354/16 **REGIONAL COMMUNITY STRATEGIC PLAN 2036**
RESOLVED by Cllr Searl and Cllr Opie

1. Council, in accordance with Section 402, of the Local Government Act 1993, place on public exhibition the draft Regional Community Strategic Plan 2036.
2. The public exhibition period commences 19 December 2016 thru to 27 January 2017 inclusive, with copies of each plan available for inspection on Council's website, link to Council's Facebook Page, available to view at the three Council Administration Offices at Crookwell, Taralga and Gunning, and at the Crookwell and Gunning Libraries.
3. Council notes the outcomes of the three community meeting workshops held in Upper Lachlan local government area in the towns of Gunning, Taralga and Crookwell as detailed in the Community Engagement Outcomes Report.
4. Council place on public exhibition the Community Engagement Strategy and Communications Plan for a period commencing 19 December 2016 thru to 27 January 2017 inclusive.

- CARRIED

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

**ITEM 11.7 CODE OF CONDUCT COMPLAINTS REPORT TO THE OFFICE OF
LOCAL GOVERNMENT**

355/16 RESOLVED by Cllr Searl and Cllr Stafford

1. Council receive and note the report as information.

- CARRIED

SECTION 12: GENERAL MANAGER

ITEM 12.1 STAFFING MATTERS

356/16 RESOLVED by Cllr Searl and Cllr Wheelwright

1. Council receive and note the report as information.

- CARRIED

ITEM 12.2 CONSULTATIVE COMMITTEE MEETING MINUTES

357/16 RESOLVED by Cllr Searl and Cllr O'Brien

1. Council receives and notes the Consultative Committee Meeting Minutes as information and adopts the following recommendation contained within the Consultative Committee Meeting Minutes:
 - The reviewed Call Back Policy be adopted by Council.
 - The reviewed Flexible Working Arrangements Policy be adopted by Council.
 - The reviewed Higher Grade Pay Policy be adopted by

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

Council.

- The reviewed Injury Management and Return to Work Policy be adopted by Council.

- CARRIED

ITEM 12.3

WHS COMMITTEE MINUTES

358/16

RESOLVED by Cllr Searl and Cllr Culhane

1. Council receives and notes the WHS Committee Meeting Minutes as information and adopts the following recommendation contained within the WHS Meeting Minutes:
 - The reviewed Volunteer Policy be adopted by Council.

- CARRIED

ITEM 12.4

ALCOHOL FREE ZONE

359/16

RESOLVED by Cllr Searl and Cllr Wheelwright

1. Council proposes to re-establish an alcohol free zone over the following areas:
 - Goulburn Street between Laggan Road and East Street;
 - Denison Street between Roberts Street and Colyer Street;
 - Spring Street between Cowper Street and Marsden Street;
 - Roberts Street between Denison and Robertson Street;
 - Goulburn Lane between Roberts Street and Colyer Street;
 - Robertson Street between Laggan Road and Park Street; and

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

- Public car parks in Spring and Roberts Street;

for the period 24 February 2017 to the 25 February 2021.

2. That Council undertake consultation and public notification to re-establish an alcohol free zone in accordance with provisions s644A (1) & (2) of the Local Government Act 1993.

- CARRIED

**ITEM 12.5 REQUEST FOR AN EXTENSION OF AN OPTION TO PURCHASE
PART OF LOT 3 DP 1112816 SALEYARDS ROAD, CROOKWELL.**

360/16 RESOLVED by Clr O'Brien and Clr Searl

1. Council offers an extension of a further two year option agreement from 1 January 2017 to 31 December 2018 inclusive, for a current purchase price of \$113,328.94 with the addition of any relevant CPI increases, to Crookwell/Taralga Aged Care Ltd to purchase the requested part of Lot 3 DP 1112816 totalling approximately 2,417 square metres.

- CARRIED

ITEM 12.6 CENTROC ANNUAL REPORT 2016

361/16 RESOLVED by Clr Searl and Clr Culhane

1. That Council receive and note the report as information.

- CARRIED

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

ITEM 12.7 ACTION SUMMARY - COUNCIL DECISIONS
362/16 RESOLVED by Clr Searl and Clr Culhane

1. Council receive and note the report as information.

- CARRIED

SECTION 13: LATE REPORTS

Nil

SECTION 14: REPORTS FROM OTHER COMMITTEES, SECTION 355
COMMITTEES AND DELEGATES

ITEM 14.1 REPORTS FOR THE MONTH OF DECEMBER 2016
363/16 RESOLVED by Clr Searl and Clr Culhane

That Item - Minutes of Committee/Information listed below be received:

1. Community Technology Centre – Minutes from Annual General Meeting held 10 November 2016.
2. Taralga Historical Society – Newsletter 4 – 2016.
3. CENTROC – Mayoral Board Report for 24 November 2016 meeting.
4. CENTROC – Confirmation of Minutes of the Board meeting held 24 November 2016.
5. Cullerin Range Wind Farm S355 Committee – Minutes from meeting held 29 November 2016.

ITEM 3 - ELECTION OF CHAIRPERSON

RECOMMENDED: That Jo Boyce is elected as Chairperson.

ITEM 4 – COMMITTEE CHARTER

RECOMMENDED: That the Committee Charter be adopted with the change to the wording at the beginning of page three to

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

include the words “determined by” so the sentence will now read:

The Chair of the Committee shall be determined by the Committee”.

ITEM 5 – PRIORITISATION OF PROJECT SUBMISSIONS RECEIVED FOR 2016/2017

RECOMMENDED: That the Projects and amounts listed below be granted funding in the 2016 round of grant funding.

1. Lions Club of Gunning Inc	
Printer and consumables	\$18,716.50
2. Dalton Public Hall Trust Board	\$8,440.75
3. Gunning PA&I Society	\$4,222.20
4. Gunning and District Historical Society	\$1,400.00

TOTAL
\$32,779.45

ITEM 6 – UNSPENT FUNDS

RECOMMENDED: That the unspent funds from the 2016 round of grant funding are rolled over to supplement the 2017 round of grant funding.

ITEM 7 – APPLICATION FORM/GUIDELINES UPDATE

RECOMMENDED: that the changes to the revised application be adopted.

364/16

RESOLVED by Cllr Culhane and Cllr Stafford that Recommendations 3-7 of the Cullerin Range Wind Farm Committee be adopted.

- CARRIED

6. Breadalbane Community Hall Committee – Minutes from Annual General Meeting held 27 November 2016.

- CARRIED

SECTION 15: BUSINESS WITHOUT NOTICE

Nil

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

SECTION 16: NOTICES OF MOTION

Nil

SECTION 17: QUESTIONS WITH NOTICE

Clr Cummins called a point of order with regard to discussion on the Questions with Notice.

The Mayor advised that he would not permit discussion on the Questions with Notice under the Code of Meeting Practice, in accordance with:

Item 27 (1) A Councillor:

- (b) may, through the General Manager, put a question to a Council employee. (Reg - Cl 249(1)(b))
- (4) The chairperson must not permit discussion on any reply or refusal to reply to a question put to a Councillor or Council employee under this Clause. (Reg - Cl 249(4))

Under the Code of Meeting Practice, Clause 25 (1), Clr Cummins and Clr Opie without notice, moved a motion of dissent on the ruling of the Mayor on the point of order, citing Clause 27 (5) of the Code of Meeting Practice and Clause 2.1.1 of the Questions With Notice Policy.

The Mayor suspended the business before the meeting and put the motion of dissent to the meeting.

The motion of dissent was carried by five votes to four.

ITEM 17.1 CUSTOMER REQUEST MANAGEMENT SYSTEM

Refer to the Business Paper for 15 December 2016 Council Meeting for the General Manager's comments

ITEM 17.2 CROOKWELL MAIN STREET

Refer to the Business Paper for 15 December 2016 Council Meeting for the General Manager's comments

UPPER LACHLAN SHIRE COUNCIL
MINUTES OF THE
ORDINARY MEETING OF COUNCIL
HELD IN THE COUNCIL CHAMBERS
ON 15 DECEMBER 2016

ITEM 17.3 COUNCIL SHUTDOWN OVER CHRISTMAS/NEW YEAR PERIOD

Refer to the Business Paper for 15 December 2016 Council Meeting
for the General Manager's comments

ITEM 17.5 COMMUNITY AND CIVIC CENTRE

Refer to the Business Paper for 15 December 2016 Council Meeting
for the General Manager's comments

CLOSED COUNCIL ITEMS

Nil

THE MEETING CLOSED AT 1.00pm

Minutes confirmed 16 FEBRUARY 2017

.....
Mayor

5 MAYORAL MINUTES

There were no items submitted for this section at the time the Agenda was compiled.

7 CORRESPONDENCE

The following item is submitted for consideration -

7.1	Correspondence items for the month of February 2017	34
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Correspondence - 16 February 2017

ITEM 7.1

Correspondence items for the month of February 2017

RECOMMENDATION:

That Item 7.1 - Correspondence/Information listed below be received:

1. Crookwell and District Amateur Picnic Race Club – Letter of thanks and appreciation.
2. Audit Office of NSW – Contract Audit Agent Advice – Intentus Chartered Accountants.
3. CENTROC – Rural Fire Service Funding Review.
4. OLG – Circular 17-01 – Exhibition Draft of Bill to Amend the Environmental Planning & Assessment Act 1979.
5. Taralga Progress Association – Thanks to Council for improvements at Goodhew Park.
6. Southern Phone Company – Grant Scheme – Letter of thanks for support of program.
7. Australian Local Government Association (ALGA) – New President Introduction.
8. Local Government NSW – Welcomes new Minister for Local Government.
9. Gary Poile – Letter of Thanks and appreciation for commitment and service from Council Directors.
10. Local Government – Media Release – Good News for Council – Cease forced amalgamations.
11. Goulburn & District Education Foundation – Letter of Thanks for Donation.
12. Office of Local Government – Circular 16-49 – Fit for the Future Improvement Plans and Integrated Planning and Reporting.

ATTACHMENTS

1. View	Crookwell & District Amateur Picnic Race Club Inc - Letter of Thanks & Appreciation	Attachment
2. View	Audit Office of NSW - Upper Lachlan Shire Council- Contract Audit Agent Advice - Intentus Chartered Accountants	Attachment
3. View	CENTROC - Rural Fire Service (RFS) Funding Review	Attachment
4. View	Office of Local Government (OLG) - Council Circular 17-01 Exhibition Draft of Bill to Amend the Environmental Planning & Assessment Act 1979	Attachment
5. View	Taralga Progress Association - Thanks to Council for improvements done at Goodhew Park Taralga	Attachment
6. View	Southern Phone Company - Grants Scheme Concluded - Letter of Thanks for Support of Program	Attachment
7. View	Australian Local Government Association (ALGA) - New President Introduction	Attachment
8. View	Local Government NSW (LGNSW) - LGNSW Welcomes New Minister for Local Government	Attachment
9. View	Gary Poile - Letter of Thanks & Appreciation for	Attachment

Correspondence**CORRESPONDENCE ITEMS FOR THE MONTH OF FEBRUARY 2017 cont'd**

	Commitment & Service from Council Directors - 30 January 2017	
10. View	LGNSW Media Release Good News for Council - Cease forced amalgamations	Attachment
11. View	Goulburn & District Education Foundation Inc - Letter of Thanks for Donation - 3 February 2017	Attachment
12. View	Office of Local Government - Circular 16-49 - Fit for the Future improvement Plans and Integrated Planning and Reporting	Attachment

Crookwell and District Amateur Picnic Race Club Inc

P O Box 155
Crookwell NSW
December 17, 2016

UPPER LACHLAN SHIRE COUNCIL
CROOKWELL OFFICE
19 DEC 2016
File No:

Mr John Bell
General Manager
Upper Lachlan Shire Council
Spring Street
Crookwell NSW 2583

Dear John,

I am writing on behalf of the Crookwell District Picnic Race Club committee to thank Council for making the zero-turn mower (which was to be traded in) available to the Club at the lowest valuation.

This made the mower affordable for the Club and the committee was sure it would be able to handle the hard work of keeping the race course mowed so that it would meet Racing NSW's standards for country race tracks.

The first mow in September took nearly four and a half hours and was a pretty rough ride, but now that the course has been mowed a number of times, the surface is evening out and the 1600m track can be mown in a little over three hours, and is becoming much more comfortable for the operator.

A roster has been drawn up and the track will be mowed every two weeks (if necessary) until the beginning of March.

The committee appreciates Council's ongoing support of the Binda Picnics and we thank you once again for your assistance. Could you please pass our thanks along to the Councillors who supported the decision to allow the Club to purchase the mower.

Enclosed is a copy of the newspaper article referring to the purchase of the mower.

Yours sincerely,



Dianne Layden
Secretary

Phone: 0466 996426

TOWN & COUNTRY

13.12.16



PREPARATION: President Margaret Carr putting the new mower through its paces. Earlier this year, Upper Lachlan Shire Council assisted the club with the purchase of the trade-in.

Race club prepared for 2017 meet

TOURISM

CROOKWELL and District Picnic Race Club committee members have been busy getting ready for next year's race meeting to be held on Saturday, March 11, at 'Funny Hill', Binda.

Earlier this year Upper Lachlan Shire Council assisted

the club by helping them buy a mower, which was about to be traded in.

The race club had asked the council if they would be prepared to sell the mower at valuation price, and the council agreed.

The mower is handling the conditions well, and the

whole track can be mown in under four hours. Race club president Margaret Carr was on hand at the last working bee to put the new mower through its paces.

"The mower will take a load off the committee and make the job a whole lot easier," Ms Carr said.

A roster has been drawn up and the track will be mowed every two or three weeks until race day.

Interest has already been shown in next year's race meeting, and membership and tent site forms will be sent out in January.

— BRONWYN HAYNES



Mr John Bell
General Manager
Upper Lachlan Shire Council
PO Box 42
GUNNING NSW 2581

Contact: Karen Taylor
Phone no: 02 9275 7311
Our ref: D1632591

Email: council@upperlachlan.nsw.gov.au

13 December 2016

Dear Mr Bell

Audit Services for Upper Lachlan Shire Council

The Auditor-General wrote to all councils on 7 October 2016 to introduce herself and seek feedback on current auditing arrangements. She has now considered the feedback received and concluded on which 2016-17 audits the Audit Office will conduct in-house and those that will be contract to accredited audit firms. As far as possible, the intention has been to limit unnecessary disruption by contracting with a council's existing audit firm over a transition period of up to two years.

The Auditor-General has decided to appoint Intentus Chartered Accountants to provide audit services in respect of your Council for the period ending 30 June 2017, with an option to extend a further year. The audit services will be carried out under the Auditor-General's oversight and I will be the Financial Audit Director responsible for the audit. I will contact you shortly to introduce myself and discuss arrangements for the 2016-17 audit.

Over the past weeks we have been in discussions with our contract audit firms to ensure the fees they will charge us for audit services represent value for money. I will be in a position to finalise fee arrangements for the 2016-17 audit once I have been in contact with you and your staff to better understand your requirements and undertake initial planning activities.

I look forward to establishing a strong working relationship with you and your staff. You can contact me on 9275 7311, or by e-mail at Karen.Taylor@audit.nsw.gov.au should you require any further information.

Yours sincerely

A handwritten signature in blue ink that reads 'Karen Taylor'.

Karen Taylor
Director, Financial Audit Services

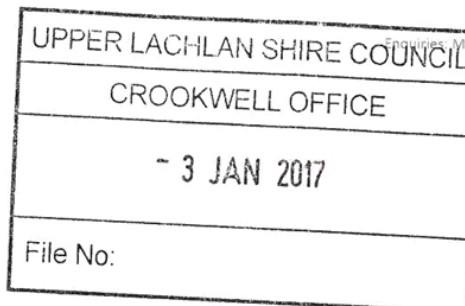


Centroc
PO Box 333
Forbes NSW 2871
Phone: 0428 690 935
Email: jennifer.bennett@centroc.com.au

Chairman: Cr Gary Rush, Mayor, Bathurst Regional Council

16 December 2016

Mr John Bell
General Manager
Upper Lachlan Shire Council
PO BOX 10
Crookwell NSW 2583



Reference: jb:vp 121616
Enquiries: Ms J Bennett: 0428 690 935

Dear John,

At the Centroc Board Meeting in Federal Parliament on 24 November 2016 an update was given to the Board regarding the recent advocacy around the Rural Fire Service (RFS) funding review. The Board resolved to receive a report on RFS funding. This is being progressed.

The immediate past Chair Cr B West, along with the Executive Officer Ms J Bennett, had met with the Hon David Elliot, Minister for Emergency services in November. When preparing the background information it was clear that there is need for clarity around exactly what the financial impacts are for Centroc members under the new RFS arrangements.

RFS have kindly agreed to provide apples with apples information on funding arrangements for the past 5 years subject to Councils releasing permission to do so.

In the first instance we seek your approval to receive financial figures for the Budget Allocation from, and Contribution to, the Rural Fire Service to show trends over 5 years as advised in the annual allocation correspondence.

Your attention on this matter is appreciated.

Yours sincerely,

A handwritten signature in black ink that reads 'Jenny Bennett'.

Jenny Bennett
Executive Officer
Central NSW Councils (Centroc)

Emily Brooker

From: Office of Local Government [olg@olg.nsw.gov.au]
Sent: Monday, 9 January 2017 4:39 PM
To: Upper Lachlan Shire Council
Subject: Council Circular 17-01 Exhibition draft of Bill to amend the Environmental Planning and Assessment Act 1979



STRENGTHENING LOCAL GOVERNMENT

SUBSCRIBE

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FORWARD

Circular Details	Circular No 17-01 / 09 January 2017 – A531757
Previous Circular	16-01 New Local Government Act Development Consultation 16-30 Local Government Amendment (Governance and Planning) Act 16-35 More Phase 1 amendments to the Local Government Act commenced by proclamation
Who should read this	Councillors / General Managers / All council staff
Contact	Office of Local Government Relationship Manager
Action required	Information
PDF Version of Circular	17-01 Exhibition draft of Bill to amend the Environmental Planning and Assessment Act 1979

Exhibition draft of Bill to amend the Environmental Planning and Assessment Act 1979

What's new or changing

- As announced in May 2016, the Government is exhibiting draft amendments to the Environmental Planning and Assessment Act 1979 (EP&A Act). The draft Bill will be on exhibition from 9 January 2016 to 10 March 2016.
- The draft Medium Density Design Guide and an Explanation of Intended Effect for a Medium Density Housing Code were exhibited from October to December 2016, and submissions are currently being considered.
- These changes will support increased housing supply and choice by making the planning assessment process more efficient for terraces and other low-rise medium

density housing where they are already permitted under councils' planning policies, and where they meet a set of new detailed design guidelines. This will ensure that these homes are consistent with the local character of the area.

- The exhibition follows 10 roundtables discussion forums across regional New South Wales (Queanbeyan, Gosford, Newcastle, Tamworth, Griffith, Coffs Harbour, Wollongong and Dubbo) and metropolitan Sydney (including Parramatta) attended by 373 representatives from 235 key stakeholder organisations, including councils, industry, practitioners, Aboriginal groups, the community and environmental groups.

What this will mean for your council

The following proposed amendments are of particular relevance to councils.

Community participation

- Planning authorities, including councils, will be required to prepare community participation plans. The plan will set out how and when the planning authority will undertake community participation in relation to upcoming proposals and development applications.
- In preparing community participation plans, planning authorities will be required to have regard to prescribed community participation principles.
- It is also proposed to update the current minimum public exhibition requirements. For example, all applications for consent for local development will be required to be exhibited for a minimum of 14 days.
- To reduce duplication, a council will not need to prepare a separate community participation plan if it can meet the EP&A Act requirements through the broader community engagement strategy it has prepared under the Local Government Act 1993.
- Decision makers, including councils, will be required to provide reasons for their decisions. The statement of reasons should be proportionate to the scale and impact of decision.
- The Department of Planning and Environment (DPE) will provide guidance material to assist decision makers, and implementation timeframes will be developed following consultation with councils.

Local planning

- Councils will be required to publish local strategic planning statements. These will:
- explain the strategic context within which the Local Environmental Plan (LEP) has been developed, including the rationale behind the application of zones and development controls;
- explain how strategic priorities at the regional and/or district level are given effect at the local level; and
- incorporate and summarise land use objectives and priorities identified through the council's Community Strategic Plan process.
- Councils will also be required to undertake a five-yearly LEP check against set criteria. The criteria relate to demographic changes in an area, infrastructure investment, and number of planning proposals.
- The outcomes of the LEP check and any recommendations will be provided to the Minister for Planning, or the Greater Sydney Commission in the case of councils located in the Greater Sydney region. The check may result in planning proposals for minor amendments or full LEP reviews.
- Development Control Plans (DCPs) will be required to follow a standard format. The standard format will be developed in consultation with councils to ensure that DCPs have the right balance of consistency and flexibility.
- Model DCP provisions will also be developed, which councils will be able to opt to use.

Local development

- For integrated development, the Secretary of DPE will be able to give advice, concurrence or general terms of approval on behalf of another agency where:
- the agency has not provided the advice, granted or refused concurrence, or provided general terms of approval within statutory timeframes; or
- the advice, concurrence or general terms of approval from two or more agencies are in conflict.
- The framework for independent hearing and assessment panels (IHAPs) will be standardised, with the new panels to be known as local planning panels. Existing IHAPs, whether established under the EP&A Act or the Local Government Act 1993, will be deemed to be local planning panels with appropriate savings and transitional provisions.
- The Minister for Planning will have the power to direct a council to use local

planning panels and/or to direct that more planning functions are carried out by council staff, in order to address performance or conflict of interest issues.

- Thresholds for regionally significant development will be adjusted, which will result in more developments being determined by councils.
- The draft Bill ensures that construction certificates must be consistent with development consents. This addresses the issue raised in *Burwood Council v Ralan Burwood Pty Ltd* (No. 3) [2014] NSWCA 404.

Complying development

- The regulations will be able to specify certain categories of development for which only a council certifier is authorised to issue a Complying Development Certificate (CDC).
- A new investigative power is proposed for councils, whereby councils will be able to suspend building works for up to seven days to investigate whether the works are being completed in accordance with a CDC.
- A compliance levy will be established as part of the fee structures for CDCs to support councils' compliance role, whether issued by council or private certifiers.
- The draft Bill ensures that CDCs that do not comply with relevant standards can be declared invalid. This addresses the issue identified in *Land and Environment Court decision of Hornsby Shire Council v Trives* [2015] NSWCA 158.

Planning agreements

- The power for the Minister for Planning to make directions about planning agreements will be broadened in relation to the circumstances in which agreements may be entered into, and the basis on which public benefit can be determined.
- A draft Ministerial direction, Practice Note and Planning Circular are currently on public exhibition following an announcement in November 2016.

Where to go for further information

The draft amendment Bill, a summary of proposals, and a Bill guide are available for review at www.planning.nsw.gov.au

There are two methods to make a submission:

- Complete the online feedback form available on DPE's website at www.planning.nsw.gov.au/Have-Your-Say/Community-Consultations.
- Send written submissions to the Legislative Updates email box at legislativeupdates@planning.nsw.gov.au.
- Michelle Wood, A/Executive Director, Planning Policy Project, at DPE can be contacted on 02 9274 6222 or Michelle.Wood@planning.nsw.gov.au

Alan Dalton
Acting Chief Executive
Office of Local Government

STRENGTHENING LOCAL GOVERNMENT

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**TARALGA & DISTRICT PROGRESS
ASSOCIATION**

c/- 23 Orchard Street, TARALGA, N.S.W., 2580

taralga.progress.association1@gmail.com

ABN: 39 485 971 802

PRESIDENT: Don McKay
Ph: 4840-2699

SECRETARY: Prue Burfitt
Ph: 4840-2558

16 December, 2016

Mr. P. Newham,
Director of Works,
Upper Lachlan Shire Council,
P.O. Box 42,
GUNNING NSW 2581

Dear Phil,

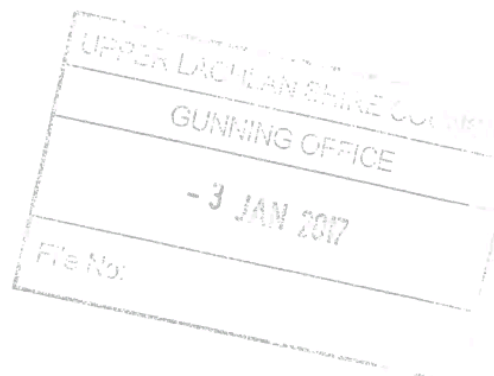
On behalf of the Taralga Progress Association members, thank you to you and the team responsible for the improvements recently made at Goodhew Park, Taralga.

With the increase in travellers through the Village and utilising the Park along with visitors and locals, it is important that the Park be a Showcase for the Village. We look forward to the further improvements actioned in due course.

Yours sincerely,

Prue Burfitt
Secretary
Taralga & District Progress Association

cc: Mr. J. Bell – General Manager, ULSC

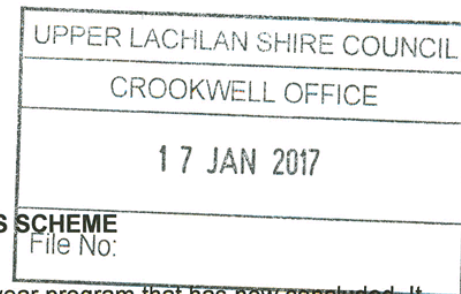


12 January 2017

Councillor Brian McCormack
Upper Lachlan Shire Council
PO Box 105
Crookwell NSW 2583



Dear Councillor McCormack,



SOUTHERN PHONE GRANTS SCHEME

The Southern Phone Grants Program was a successful two year program that has now concluded. It was an initiative activated in 2014 to deliver additional support to our shareholder communities. Serving rural and regional Australia is behind every aspect of Southern Phone's operations, which aims to demonstrate its value to local regions by ensuring profits contribute to the shareholder communities in which they were generated.

As you would be aware, the Grant Scheme's main objectives were to provide funding for projects that have a direct benefit to the community within the council area. We are proud to say that more than 410 community projects were beneficiaries of this scheme, having received over \$1.8 million in funding. Priority was given to groups with the ability to sustain the project or its outcomes after funding ceased. The grants have enabled some important projects to 'get off the ground', some of which had been well planned and partially funded by the community, but just needed a bit of extra financial support to bring the plans to life. Via the scheme, we are proud to acknowledge that thousands of local residents have enjoyed the improvements these grants make to communities.

Over the last two years Southern Phone has had the wonderful opportunity to attend many Grant presentation events. This allowed us to see first-hand the positive difference these Grants have made in our shareholder communities.

We'd like to take this opportunity to thank you for your support of the Southern Phone Grants Scheme and for facilitating our desire to give back to the communities in which we operate.

While the Southern Phone Grant Scheme will conclude this year, we will continue to actively explore community based initiatives that build on our work to date and support the many great communities across regional NSW.

Please feel free to give me a call directly, if you would like to discuss further.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'David Joss'.

David Joss
Managing Director
Southern Phone Company Ltd

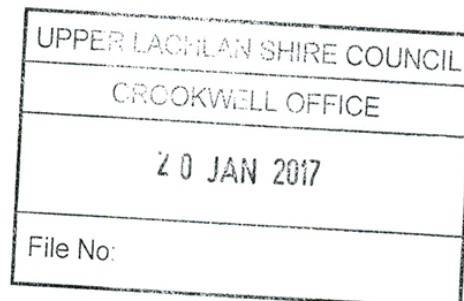
CC: John Bell, General Manager, Upper Lachlan Shire Council



AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION

19 January 2017

Cr Brian McCormack
Mayor
Upper Lachlan Shire Council
PO Box 10
CROOKWELL, NSW 2583



Dear Mayor McCormack,

I'm writing to introduce myself as the new President of the Australian Local Government Association (ALGA), having been elected to the role at ALGA's Annual General Meeting in November last year.

I've been involved in Local Government for the past 13 years and I am currently the elected Mayor of the City of Prospect in Adelaide. I've served on the ALGA Board for three and a half years and am committed to advancing the cause of Local Government in this country, and to fighting for the funding we need to provide the services and infrastructure our communities deserve. I welcome the opportunity to meet with you to discuss the priorities for the Local Government sector and opportunities for greater collaboration between Local and Federal Government.

The year ahead looks to be filled with a range of opportunities for Local Government and Australia. I'll be working closely with key Federal Parliamentarians to help achieve smarter, more productive and more resilient communities throughout Australia. I'm particularly interested in how we can work on improving the way our cities grow, developing vibrant regions, and increasing investment in productive infrastructure that is critical to the future of our country.

ALGA will be making a detailed submission in the lead up to the 2017/2018 Federal Budget. This submission will focus on ensuring the security of services and infrastructure for local communities including:

- improving access to municipal services and implementing a Jobs Creation Community Infrastructure Program;
- accelerating transport reforms to enable greater and safer freight movements through higher productivity vehicles; and
- continuing to maintain basic access through improved local roads and infrastructure.

Specifically, ALGA is seeking the following:

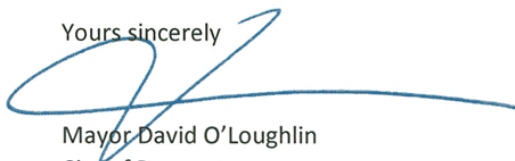
- an immediate end to the Financial Assistance Grants (FAGs) indexation freeze. Over the three years of the freeze, the base level of FAGs has been reduced by more than \$300 million per annum;
- an increase of the quantum of FAGs to at least 1 per cent of Commonwealth taxation, which would better provide councils with the financial resources required to help meet the local services and infrastructure needed by communities;
- implementing a Local Freight Productivity Investment Plan to increase productivity through a targeted investment of \$200 million per year for five years, specifically targeting productivity outcomes through improved access and connectivity;
- permanent doubling of Roads to Recovery (to at least \$700 million per annum) to address the \$1.2 billion annual funding shortfall which is needed to maintain Australia's local roads and to support national productivity improvements; and
- establishing a Community Infrastructure Funding Program of \$300 million per annum over four years to help restore the estimated 11 per cent of roads and community infrastructure that are in poor or very poor condition.

ALGA relies on a close relationship with State and Territory Local Government Associations as well as the support and engagement of the sector through our conferences, newsletter and research. Four save-the-date cards are enclosed to advise your council of ALGA's events throughout the year. Please distribute these cards to the relevant people in your council. Local Government's major event, the National General Assembly, will be held in Canberra from 18 – 21 June and I strongly encourage you to mark this in your calendar to ensure your voice and the voice of your community is heard at this important event.

I would also like to take this opportunity to encourage you to maintain a strong and collaborative relationship with your State or Territory Local Government Association. The President and Vice President of your Association sit on the ALGA Board and shape the national policy priorities we pursue. It is through your Association that you can ensure the needs and views of your community are captured at the state level and pursued at the national level.

I look forward to working closely with you.

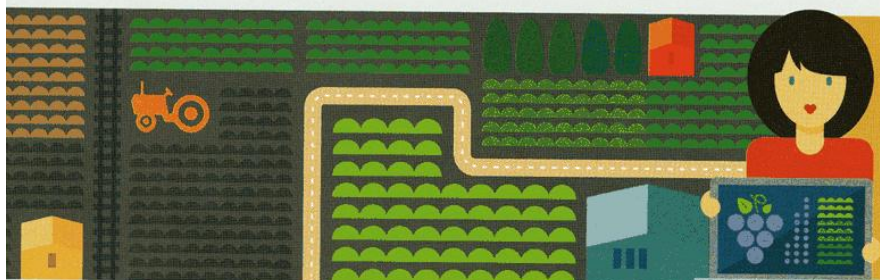
Yours sincerely



Mayor David O'Loughlin
City of Prospect
President, Australian Local Government Association

Regional Cooperation & Development Forum 2017

NATIONAL CONVENTION
CENTRE • CANBERRA



SAVE THE DATE

18 JUNE
2017

REGISTER NOW

Receive a 10% discount on the registration when you register online by Friday 17 February at www.alga.asn.au using promocode 20170010

REGIONAL COOPERATION & DEVELOPMENT FORUM 2017

Collaboration across community, industry and government is the key to unlocking prosperity in our regions. Our regions hold the people, skills and knowledge required for building their economic and social success.

You're invited to join other councils at the Regional Cooperation and Development Forum to better understand the Commonwealth's role and programs in regional development and to find out how your council can improve the viability, cohesion and prosperity of your community.



AUSTRALIAN LOCAL
GOVERNMENT ASSOCIATION

National General Assembly of Local Government 2017

NATIONAL CONVENTION
CENTRE • CANBERRA

Building Tomorrow's
Communities



SAVE THE DATE

18-21 JUNE
2017

REGISTER NOW

Receive a 10% discount on the early bird registration when you register online by Friday 17 February at www.alga.asn.au using promocode 20170010

Building
Tomorrow's
Communities

NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT 2017

Australia's councils will play a critical role in shaping tomorrow's communities, both in our cities and towns and in regional Australia. Making our cities smarter, more efficient, more resilient and stronger is just one part of the role that local government will play.

Grab the opportunity to attend the National General Assembly to:

- Influence the national agenda
- Engage with federal politicians
- Shape policy and priorities
- Represent your council and community
- Have your say.

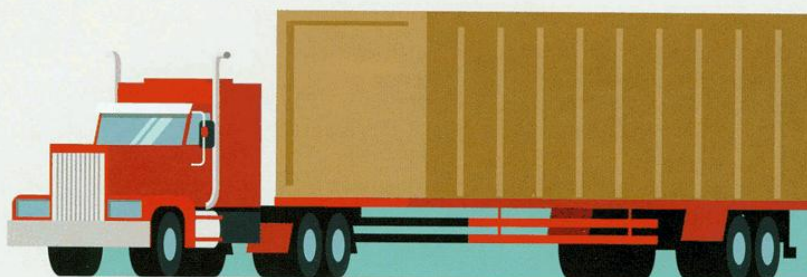


AUSTRALIAN LOCAL
GOVERNMENT ASSOCIATION

Join your metro, regional and rural council colleagues to help shape tomorrow's communities at the 2017 National General Assembly.

National Local Roads & Transport Congress 2017

ALBANY • WA



SAVE THE DATE

7-9

NOVEMBER
2017**REGISTER NOW**

Receive a 10% discount on the standard registration when you register online by Friday 17 February at www.alga.asn.au using promocode 20170010

Australia's key freight routes need attention

NATIONAL LOCAL ROADS & TRANSPORT CONGRESS 2017

You're invited to join other councils at the National Local Roads and Transport Congress in Albany to influence the strategy and campaign for:

- More funding for local roads
- Funding to improve freight movement on local roads
- Safer roads
- Regional productivity improvements
- Regional freight planning.

"First and last mile issues, bottlenecks and pinch points, increase the time it takes for freight to travel from sender to receiver. A National Freight and Supply Chain Strategy is needed to define nationally-significant freight corridors and precincts, identify the gaps, and outline a reform and investment pipeline to address these challenges."

"We want to set the right environment for investment to occur, for businesses to remain competitive as they seek to minimise costs, and to create new jobs and a better transport network for decades to come."

The Hon Darren Chester MP
Minister for Infrastructure
and Transport
NOVEMBER 2016



AUSTRALIAN LOCAL
GOVERNMENT ASSOCIATION

Infrastructure Australia
FEBRUARY 2016

SAVE THE DATES

JANUARY

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30	31					

REGIONAL COOPERATION & DEVELOPMENT FORUM
18 JUNE

NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT
18-21 JUNE

NATIONAL LOCAL ROADS & TRANSPORT CONGRESS
7-9 NOVEMBER

2017
AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION

Subscribe to ALGA News to receive your free weekly e-newsletter with national news and updates. To subscribe go to www.alga.asn.au

ALGA'S KEY PRIORITIES

- Increase the quantum of Financial Assistance Grants
- Introduce a Local Freight Productivity Investment Plan of \$200 million per year for five years
- Roads to Recovery to be made permanent and doubled
- Introduce a community infrastructure program of \$300 million per year for four years.

NOTABLE RECENT ALGA ACHIEVEMENTS

In less than 10 years, ALGA has secured around \$6 billion in additional revenue for local government by:

- Gaining a commitment to end the FAGs indexation freeze in 2017-18
- Successive extensions and recent increases to Roads to Recovery
- \$1.105 billion in additional Roads to Recovery funding in 2015
- \$1 billion Regional and Local Community Infrastructure Program.

 AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION

From: [LGNSW](#)
To: [LGNSW](#)
Subject: LGNSW welcomes new Minister for Local Government
Date: Sunday, 29 January 2017 3:33:52 PM
Attachments: [image002.png](#)

Attn: Mayors, Administrators, Councillors, General Managers, Interim General Managers

Dear Colleague

Local Government NSW welcomes the Berejiklian Government's move to 'refresh and reset' its relationship with the sector following today's announcement of Vacluse MP Gabrielle Upton as the new Minister for Local Government.

I believe the appointment is in keeping with the new Premier's commitment to listen to local communities.

As Member for Vacluse, Ms Upton has previously been prepared to speak out on behalf of her constituents despite personal political risk. That's exactly what communities expect of their elected representatives – to speak up on their behalf and to act accordingly.

Deputy Premier and National Party Leader John Barilaro has spoken out strongly saying it was time to end forced amalgamations in regional areas. He has listened to the community and I am confident the new minister will do the same.

We all know that whether people live in the city or country – they want to have a real say in their neighbourhoods and their day-to-day lives. That's why local democratic representation through councils is so important.

The result of ignoring community wishes has been demonstrated over and over again: at the Orange by-election, with the collapse of the Liberal council vote in Western Sydney and, before that, a massive swing against the Liberal Party in North Sydney.

I have called upon the new Minister to abandon forced amalgamations everywhere, to restore local democracy and to send those councils that were denied elections last year to the polls in September. [See media release](#)

We look forward to working with the new Minister and will be arranging to meet with her shortly.

Yours sincerely



Cr Keith Rhoades AFSM
President

LGNSW.ORG.AU



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Mr Gary Poile
1 Goulburn Street
COLLECTOR NSW 2581

30/01/17

Mr John Bell
General Manager
Upper Lachlan Shire Council
PO Box 42
GUNNING NSW 2581

UPPER LACHLAN SHIRE COUNCIL
GUNNING OFFICE
02 FEB 2017
File No:

Dear Mr ~~Bell~~, *John*

I write to express my personal thanks to Council staff for their assistance with several matters I have been dealing with at Collector in recent months.

As a community volunteer with a senior role in the Collector Village Pumpkin Festival, the State Emergency Service and the Collector Memorial Hall it is sometimes a challenge for me to separate issues that cross the boundaries of one organisation into the next. Such has been the case recently where I find myself simultaneously managing issues related to flooding, event planning and accessibility at our community facilities. There are several common threads to the underlying issues that require cooperation, consultation and some clear thinking to resolve rather than a "band aid" approach of reacting to problems as they arise individually.

I have been grateful that Council's Tina Dodson and Phil Newham have taken the time to meet with me personally to discuss these issues. I am pleased that they have listened and I believe have recognised that we need to take a broader and longer term approach to providing better outcomes for our community. I think we all agree that good outcomes will require a genuine partnership between all Council "departments" and the involved community organisations.

Although it is early days yet, I am encouraged that there is a genuine spirit of cooperation and commitment to solving the problems relating to drainage, flooding and accessibility for our community. I look forward to the year ahead and trust that it will be a case of "onwards and upwards" for our Shire in general and the Collector community in particular.

May I kindly ask that you pass on my thanks to both Tina and Phil for their assistance and also convey my appreciation to the elected Councillors as a matter of courtesy.

Yours Sincerely



Gary Poile.

Home > News > Media Releases > Media Release: Good News for NSW Councils?

Media Release: Good News for NSW Councils?

1 February 2017

Local Government NSW (LGNSW) has welcomed reports about the Berejiklian/Barilaro Government ceasing forced council amalgamations – and restoring local democracy by giving the residents of already merged councils a vote on whether to de-amalgamate.

The reports said the Government was preparing to announce that councils for which forced mergers were still pending would be allowed to stand alone, while ratepayers of already merged councils would be given an opportunity to vote on whether they wanted to de-amalgamate.

LGNSW President Keith Rhoades said the reports, if confirmed by Cabinet, would be very welcome news for the local government sector and local communities.

"LGNSW has spent a lot of today in meetings with Deputy Premier John Barilaro and the newly installed Local Government Minister Gabrielle Upton," Cllr Rhoades said.

"It would be inappropriate to reveal the content of those discussions, but I can certainly say they were both constructive and productive.

"I have said all along that I was confident the Berejiklian/Bailaro Government and the new Local Government Minister would listen to the people, and these reports appear to confirm that confidence."

Cllr Rhoades said the next important thing was the timing of the plebiscites for already merged councils.

"I would urge the Government to undertake these plebiscites this coming September when the residents and ratepayers of amalgamated councils go to the polls in local government elections," Cllr Rhoades said, "and indeed to send all councils who missed out on elections last year to the polls at the same time."

"It saves ratepayers money and it ensures that local democracy will truly be returned as quickly as possible."

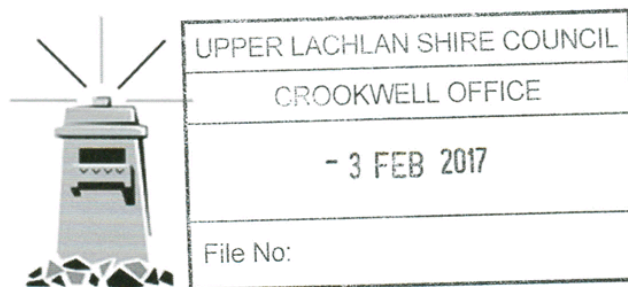
Media Enquiries

LGNSW President, Cr Keith Rhoades AFSM: 0408 256 405

Media Toni Allan: 0412 774 441

<http://lgnsw.org.au/news/media-release/media-release-good-news-nsw-councils>

2/02/2017



GOULBURN AND DISTRICT
EDUCATION FOUNDATION INC

Upper Lachlan Shire Council
Attention: Mr Bruce Johnston
PO Box 10
CROOKWELL NSW 2583

Dear Bruce

On behalf of the Committee of the Goulburn and District Education Foundation I would like to thank Upper Lachlan Shire Council for your generous donation.

The recipients of the Foundation this year are participating in a diverse range of university degrees and college courses. We have received wonderful feedback from many to say they are enjoying their courses and achieving their goals.

We appreciate your donation and thank you again for your generosity.

Yours sincerely

Jono Hart
Committee member
Goulburn and District Education Foundation



Office of
Local Government

Circular to Councils

Circular Details	Circular No 16-49 / 21 December 2016 / A524318
Previous Circular	
Who should read this	Councillors / General Managers / Council staff responsible for the preparation of Integrated Planning and Reporting documents
Contact	Development Team / 02 4428 4100
Action required	Council to Implement

Fit for the Future Improvement Plans and Integrated Planning and Reporting

What's new or changing?

- In 2015, all councils prepared an Improvement Plan to demonstrate how they would become *Fit for the Future*.
- As councils undertake the next cycle of Integrated Planning and Reporting, it is important that the strategies and actions identified in the Improvement Plans are reflected in the new Delivery Program and Resourcing Strategy.
- Councils are reminded that the Office of Local Government will monitor councils' performance against the *Fit for the Future* benchmarks over time.

What this will mean for your council

- Councils should each review their *Fit for the Future* Improvement Plans to identify all strategies and actions planned to enable them to remain fit into the future.
- Where these strategies and actions will have a direct community impact, it is expected that councils will use their community strategic planning engagement activities to gauge with the community the appropriateness and support for these strategies and actions. Examples include special rate variations, service reviews, asset rationalisation and similar strategies which will impact on local communities.
- This process may result in a decision not to proceed with a strategy or to include an alternative strategy. These changes should be captured in the Long-Term Financial Plan and in the Delivery Program and Resourcing Strategy.

Key points

- The Integrated Planning and Reporting suite of documents prepared by councils following their election should have the support of the community and clearly describe how the council will achieve financial sustainability into the future.
- Specific strategies and actions identified in the *Fit for the Future* Improvement Plan should be incorporated into the new Delivery Program and Resourcing Strategy documents.

Office of Local Government
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Locked Bag 3015 NOWRA NSW 2541
T 02 4428 4100 F 02 4428 4199 TTY 02 4428 4209
E olg@olg.nsw.gov.au W www.olg.nsw.gov.au ABN 44 913 630 046

2

- Variations to improvement strategies identified in *Fit for the Future* Improvement Plans should be explained, and similar results demonstrated through alternative strategies.

Where to go for further information

- Council staff responsible for preparing Integrated Planning and Reporting documents are encouraged to contact their Relationship Manager in the Development Team to discuss questions arising from this Circular.



Tim Hurst
Acting Chief Executive

9 ENVIRONMENT AND PLANNING

The following items are submitted for consideration -

9.1	Monthly Weeds Activities Report	60
9.2	Development Statistics for the Months of December 2016 and January 2017	64
9.3	New Residents Incentives Policy	76
9.4	Transportable / Relocatable Buildings - New and Previously Constructed Policy	80

Environment and Planning - 16 February 2017

ITEM 9.1 Monthly Weeds Activities Report

FILE REFERENCE I17/46

AUTHOR Manager of Noxious Weeds

ISSUE

Providing Council with a summary of weed control activities that have been conducted in the past month.

RECOMMENDATION That -

1. Council receives and notes the report as information.

BACKGROUND

Standard monthly report providing Council with a summary of the weed control activities that have been conducted in the month of January 2017.

REPORT

Property Inspections

Property	Weed	Parish	Road or Street	Date	Action	Degree
Lot 12 DP 112123	S/T	Grabben Gullen	Range	29/1/16	Routine	1
Lot 10 DP 1023250	S/T	Grabben Gullen	Range	29/11/16	Routine	1
Lot 23 DP 1121125	S/T	Grabben Gullen	Range	30/11/16	Routine	1
Lot 1 DP 735959	S/T BB	Grabben Gullen	Range	30/11/16	Notified	1, 2
Lot 2 DP 1008071	S/T	Grabben Gullen	Range	1/12/16	Notified	2
Lot 1 DP 1008071	S/T	Grabben Gullen	Range	1/12/16	Routine	1
Lot 3 DP 1008071	BB	Grabben Gullen	Range	5/12/16	Routine	1
Lot 81 DP 754108	S/T BB	Crookwell	Kialla	6/12/16	Routine	1
Lot 277 DP 753012	S/T	Belmore	Redground	6/12/16	Routine	2
Lot 236 DP 753012	S/T	Belmore	Redground	6/12/16	Routine	2
Lot 140 DP 754115	S/T	Grabben Gullen	Range	7/12/16	Notified	2
Lot 21 DP 1039628	S/T BB	Grabben Gullen	Range	7/12/16	Routine	1
Lot 194 DP 753042	BB	Kiamma	Harley	8/12/16	Notified	2
Lot 1 DP 171950	BB	Kiamma	Harley	8/12/16	Routine	1
Lot 1 DP 882261	BB	Kiamma	Harley	9/12/16	Routine	1
Lot 2 DP 882261	BB	Kiamma	Harley	9/12/16	Routine	1
Lot 1 DP 937719	BB	Kiamma	Harley	9/12/16	Notified	2
Lot 1002 DP 845244	BB	Narrawa	Fish River	17/1/17	Notified	2
Lot 1001 DP845244	BB	Narrawa	Fish River	17/1/17	Routine	1
Lot 1 DP 1144166	S/T	Narrawa	Fish River	17/1/17	Routine	1

Environment and Planning
MONTHLY WEEDS ACTIVITIES REPORT cont'd

Lot 7 DP 750014	S/T BB SJW	Eden Forest	Brayton	6/12/16	Notified	2
Lot 1 DP 527074	S/T	Gurrundah	Pomeroy	14/12/16	Notified	3
Lot 2 DP 589006	S/T BB	Tarlo	Taralga	14/12/16	Notified	2
Lot 1 DP 1219749	S/T	Upper Tarlo	Woodhouselee	11/1/17	Notified	2
Lot 84 DP 753034	S/T	Hellas	Yalbraith	18/1/17	Notified	2
Lot 12 DP 754127	S/T	Lerida	Collector	19/1/17	Notified	2
Lot 1 DP 126042	S/T BB SJW	Collector	Collector	19/1/17	Notified	2
Lot 1 DP 986850	S/T BB SJW	Collector	Collector	19/1/17	Notified	2
Lot 155 DP 754127	S/T	Lerida	Gundaroo	29/11/16	Routine	2
Lot 167 DP 750008	S/T	Collector	George St	29/11/16	Routine	1
Lot 13 DP 754139	S/T	Preston	Rugby	1/12/16	Routine	2
Lot 12 DP793491	S/T	Collector	George St	1/12/16	Routine	1
Lot 8 DP 1219071	BB	Gunning	Ryan	12/12/16	Notified	2
Lot 12 DP 754102	S/T	Blakney	Blakney Creek	12/12/16	Routine	1
Lot 1 DP 133941	S/T	Dalton	Hume Hwy	13/12/16	Routine	1
Lot 226 DP754111	S/T	Dalton	Darby's	13/12/16	Routine	2
Lot 2 DP 754573	S/T	Dixon	Gundaroo	13/12/16	Routine	2
Lot 2 DP 567764	S/T	Lerida	Gundaroo	13/12/16	Routine	2
Lot 1 DP 539377	S/T	Bunton	Rye Park	14/12/16	Notified	2
Lot 4 DP 1066154	BB	Bunton	Blakney Creek	14/12/16	Routine	1
Lot 210 DP 754122	SJW	Jerrawa	Jerrawa	16/12/16	Routine	2
Lot 1 DP 134100	BB	Gunning	Hume Hwy	20/12/16	Notified	2
Lot 1 DP 1217209	BB	Jerrawa	Coolalie	20/12/16	Routine	1
Lot 178 DP 754123	BB S/T	Kildare	Blakney Creek	12/1/17	Notified	1
Lot 1 DP 809910	S/T	Mundoonan	Ladevale	18/1/17	Routine	3
Lot 4 DP 250145	BB	Lampton	Clancy's	25/1/17	Routine	1

Property Inspections Summary

The number of private properties inspected over January 2017 has been reduced due to resources being directed to the large amounts of St John's Wort that germinated on roadsides this year. It is aimed to increase the inspection numbers over the next four months to meet inspection targets.

Key for Weed Abbreviations

Weed ID Weed Identification

S/T Serrated Tussock

PC Paterson's Curse

EB English Broom

Go Gorse

BB Blackberry

Nth Nodding Thistle

FW Fireweed

CG Coolatai Grass

SJW St John's Wort

CNG Chilean Needle Grass

ALG African Lovegrass

Key for Degree of Infestations

1. Scattered Plants

2. Scattered Plants with Isolated Patches

3. Dense Infestations

Environment and Planning

MONTHLY WEEDS ACTIVITIES REPORT cont'd

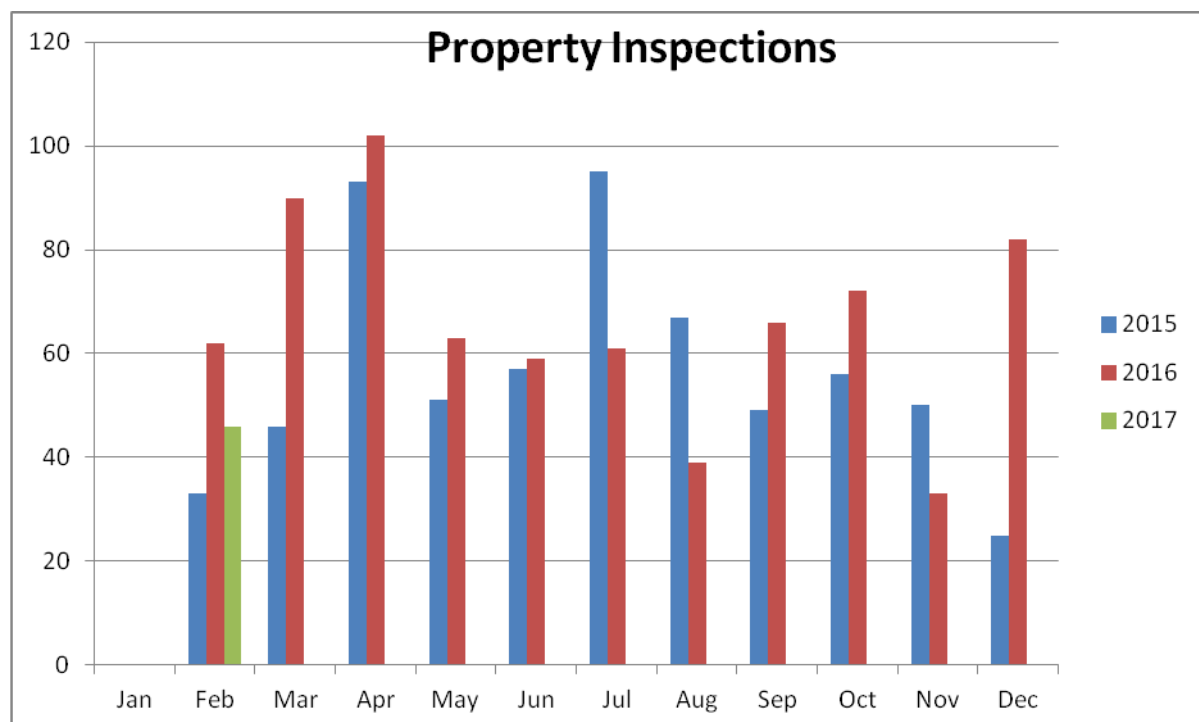
Key for Actions of Inspections

Routine – an inspection where the landowner has either provided adequate information or conducted adequate control work to fulfil their obligations to control noxious weed infestations on their land.

Notified – an inspection where landowners are notified either verbally or by letter that control work is required on specific weed infestations. These inspections generally will require a reinspection.

Reinspection – an inspection that has been conducted to investigate whether adequate control work has been conducted after notification to control weed infestations.

Notice – an inspection where a Weed Control Notice under section 18 of the Act will be served.



Roadside Weed Control

Roadside weed control work continued to be largely directed towards St John's Wort control over January 2017. This program is now focusing on woody weed infestations with this control work planned to continue over the next three months. Follow up control work on St John's Wort will be conducted in conjunction with this program.

POLICY IMPACT

Nil

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

RECOMMENDATION That -

1. Council receives and notes the report as information.

ATTACHMENTS

Nil

Environment and Planning - 16 February 2017

ITEM 9.2 **Development Statistics for the Months of December 2016 and January 2017**

FILE REFERENCE I17/17

AUTHOR **Economic Development Officer**

ISSUE

Providing Council with a summary of the development control activities that have occurred in the months of December 2016 and January 2017.

RECOMMENDATION That -

1. Council receives and notes the report as information.

BACKGROUND

Standard monthly report providing Council with a summary of the development control activities that have occurred in the months of December 2016 and January 2017.

REPORT

Development Status Report – December 2016

The following table outlines the type and value of new development.

Statistics by Development Type								
Current Year					Last year			
DA Type	December 2016		Year to Date 1/7/2016 to 30/6/2017		December 2015		Year to date 1/7/2015 to 30/6/2016	
	Count	\$Value	Count	\$Value	Count	\$Value	Count	\$Value
Commercial	0	\$0	5	\$97,585	0	\$0	4	\$250,000
Residential	5	\$1,112,395	63	\$11,621,576	9	\$2,098,120	71	\$11,889,620
Industrial	0	\$0	0	\$0	0	\$0	0	\$0
Other	0	\$0	4	\$30,000	1	\$0	6	\$20,000
Total	5	\$1,112,395	71	\$11,749,161	10	\$2,098,120	81	\$12,159,620
Subdivision								
Type	Count	Lots	Count	Lots	Count	Lots	Count	Lots
Residential	1	2	4	78	0	0	4	10

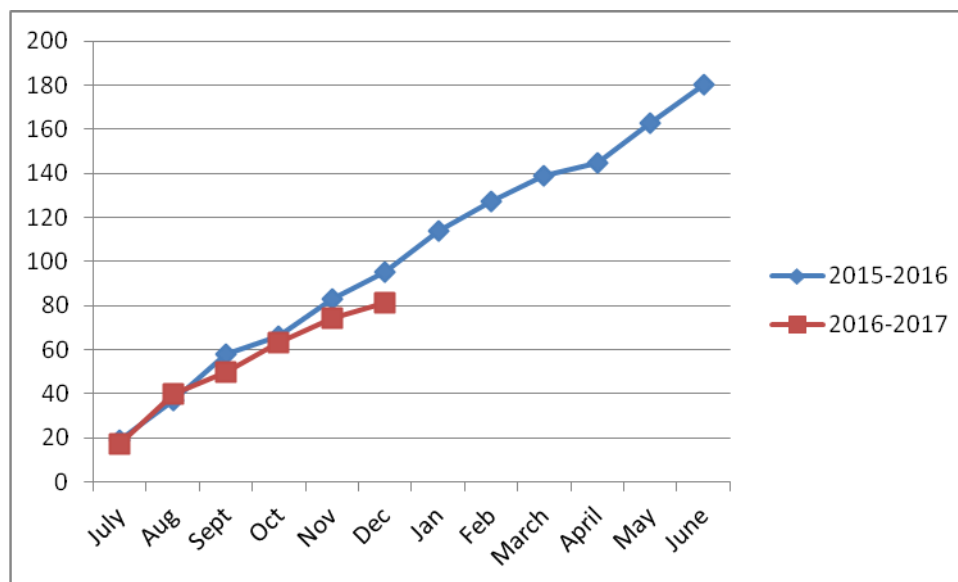
Environment and Planning

DEVELOPMENT STATISTICS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017 cont'd

Rural Residential	0	0	3	9	1	2	6	48
Commercial	0	0	0	0	0	0	0	0
Industrial	0	0	0	0	0	0	0	0
Boundary Adjustment	0	0	0	0	0	0	0	0
Strata	0	0	0	0	0	0	0	0
Agricultural	1	2	2	6	0	0	3	10
Modification	0	0	1	6	1	0	1	0
Total	2	4	10	99	2	2	14	68

1. Development Applications

The level of development applications received is detailed in the following graph.



The current level of development activity being assessed is summarised below:

DAs under assessment	DA modifications under assessment	DAs received Dec 2016	DA modifications received Dec 2016	DAs determined Dec 2016	DA modification determined Dec 2016
24	3	5	2	8	1

The average determination processing time is for the month of December was 18 days.

Environment and Planning**DEVELOPMENT STATISTICS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017 cont'd**

Determinations issued 1 December to 31 December 2016 are summarised in the following table:

Determinations Issued between 1 December 2016 to 31 December 2016		
DA No.	Proposal	Property
168/2004 (Modification)	Subdivision	Lot 10 DP 1217974 – 8 McIntosh Rd, Crookwell
35/2016	Subdivision	Lot 7 DP 573681 – 22 Carrington St, Crookwell
90/2016	Community Event	Lot 251 DP 750017 – Walsh St, Taralga
105/2016	Trans. Dwelling & Garage	Lot 3 DP 1126598 – 16 Church St, Collector
106/2016	Pergola	Lot 3 DP 1103001 – 1470 Bigga Rd, Bigga
109/2016	Extractive Industry	Lot 152 & 330 DP 754115 – 3424 Grabben Gullen Rd, Grabben Gullen
112/2016	Subdivision	Lot 2 DP 1024913 – Dalton Rd, Gunning
115/2016	Dwelling	Lot 150 DP 750008 – 87 Breadalbane Rd, Collector
122/2016	Alteration/Addition	Lot 1 DP 900385 – 46 Cooper St, Taralga

The Development Applications outstanding as of 31 December 2016 are summarised in the following table:

Outstanding Development Applications – December 2016				
Application No	Date Received	Proposal	Property	Reason
116/2015	3/11/2015	Dwelling Alterations & Additions	Roslyn Street, Crookwell Lot 2 DP 36154	Awaiting additional information from applicant
33/2016	22/04/2016	Demolition & Fence/Wall	Church & Goulburn Street, Collector Lot 1 DP 256082 & Lots 2 & 3 DP 554640	Awaiting additional information from applicant
46/2016	1/06/2015	Transportable Dwelling	36 Goulburn Street, Collector Lot 13 DP 1066071	Under assessment
47/2016	1/06/2016	Dwelling	152 Sylvia Vale Road, Binda Lot 1 DP 873640	Under assessment
58/2016	8/07/2016	Dwelling alteration and additions	115 Jerrong Road, Wiaborough Lot 47 DP 753062	Awaiting additional information from applicant

Environment and Planning**DEVELOPMENT STATISTICS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017** cont'd

Outstanding Development Applications – December 2016				
62/2016	13/07/2016	Subdivision	12 Dalton Road, Gunning Lot 102 DP 1197091	Under assessment
67/2016	26/07/2016	Vineyard and Winery	1924 Towrang Road, Greenwich Park Lot 25 DP 1095649	Under assessment
71/2016	27/07/2016	Garage/Shed	20 Barry Place, Crookwell Lot 29 DP 1065616	Awaiting on additional information from applicant
72/2016	28/07/2016	Subdivision	Coolalie Road, Jerrawa Lot 1 DP 1074998	Awaiting comments from Engineers
74/2016	28/07/2016	Subdivision	Collector Lot 1 DP 126042	Amended proposal – under assessment
76/2016	4/08/2016	Dwelling alterations and additions	2791 Junction Point Rd, Binda Lot 33 DP 753038	Awaiting additional information from applicant
53/2014.2 Modification	5/08/2016	Dwelling	2281 Woodhouselee Road, Laggan Lot 1 DP 1169255	Awaiting additional information from applicant
88/2012.2 Modification	8/09/2016	Dwelling alterations and additions	37 Bourke St, Collector Lot 22 DP 789632	Awaiting additional information from applicant
111/2016	19/10/2016	Dwelling	1651 Rhyanna Road, Chatsbury Lot 12 DP 1054358	Under assessment
116/2016	2/11/2016	Transportable Dwelling	36 Collector Rd, Gunning Lot 2 DP 1219526	Awaiting additional information from applicant
118/2016	11/11/2016	Alterations/Ad ditions	254 Mullins Creek, Breadalbane Lot 104 DP 750035	Awaiting additional information from applicant
120/2016	9/11/2016	Outdoor Gaming Room/Smokin g Area	Goulburn St, Crookwell Lot 1 DP 658665	Awaiting additional information from applicant
121/2016	10/11/2016	Commercial Use Addition	152 Goulburn St, Crookwell Lot A DP 900385	Awaiting additional information from applicant

Outstanding Development Applications – December 2016				
123/2016	22/11/2016	Alterations/Additions	Julong Rd, Binda Lot 6 DP 594709	Awaiting additional information from applicant
124/2016	28/11/2016	Alterations/Additions	169 Craigs Rd, Richlands Lot 1 DP 1222109	Under assessment
125/2016	29/11/2016	Alterations/Additions	918 Kialla Rd, Crookwell Lot 81 DP 754108	Under assessment
126/2016	1/12/2016	Dwelling	Brown St, Dalton Lot 37 DP 754111	Under assessment
127/2016	6/12/2016	Dwelling	2166 Towrang Rd, Greenwich Park Lot 28 DP 1119487	Referral to RFS
128/2016	14/12/2016	Transportable Dwelling	21 Copeland St, Gunning Lot 22 DP 1217974	Awaiting additional information from applicant
129/2016	15/12/2016	Dwelling	16 McIntosh Rd, Crookwell Lot 6 DP 1217974	Under assessment
130/2016	16/12/2016	Transportable Dwelling	Dalton Rd, Dalton Lot 1 DP 611742	Under assessment
42/2016 Modification	20/12/2016	Subdivision	190 Old Macquarie Rd, Brayton Lot 1, 2 & 3 DP 1013868	Under assessment

2. Construction Certificates

Construction Certificates Issued between 1 December 2016 & 31 December 2016		
CC No.	Proposal	Property
75/2016	Dwelling	Lot A DP 358283 – Wade St, Crookwell
100/2016	Dwelling	Lot 12 DP 1219628 – 33 McGaw Rd, Crookwell
101/2016	Dwelling	Lot 278 DP 753042 – 62 Kentgrove Rd, Crookwell

Approved by Council		Approved by Private Certifier	
December 2016	Year to date	December 2016	Year to date
3	26	0	0

3. Occupation Certificates**Occupation Certificates Issued between 1 December 2016 and 31 December 2016**

OC No.	Proposal	Property
51/2016	Alteration & Additions	Lot 2 Sec 6 DP 1809 – 5 Redground Rd, Crookwell

Approved by Council		Approved by Private Certifier	
December 2016	Year to date	December 2016	Year to date
1	16	0	0

4. Subdivision Certificates**Subdivision Certificates Issued between 1 December 2016 & 31 December 2016**

SC No.	Proposal	Property
34/2016	Subdivision	Lot 345 DP 754111 – Young St, Dalton
35/2016	Subdivision	Lot 7 DP 1190713 – Cooks Hill Rd, Blakney Creek
36/2016	Subdivision	Lot 10 DP 1004580 – Bigga Rd, Bigga
37/2016	Subdivision	Lots 11 - 27 DP 750052 – 1801 Woodhouselee Rd, Roslyn

Approved by Council		Approved by Private Certifier	
December 2016	Year to date	December 2016	Year to date
4	17	0	0

5. Planning Certificates

The number of Planning Certificates issued this financial year is detailed below.

Year	Number of Certificates Issued
1 July 2008 to 30 June 2009	383
1 July 2009 to 30 June 2010	464
1 July 2010 to 31 June 2011	535
1 July 2011 to 30 June 2012	426
1 July 2012 to 30 June 2013	408
1 July 2013 to 30 June 2014	457
1 July 2014 to 30 June 2015	426
1 July 2015 to 30 June 2016	481
1 July 2016 to 30 June 2017	191

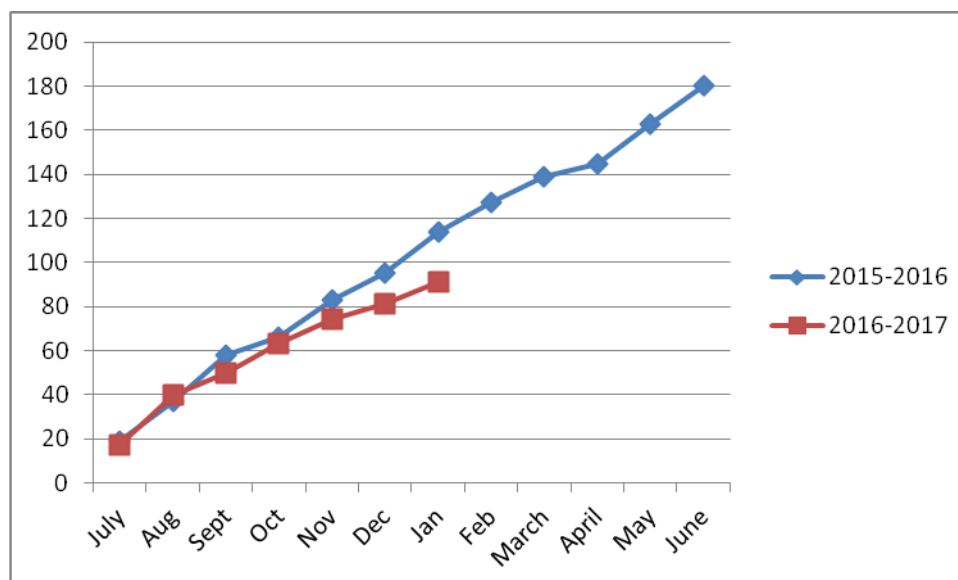
Development Status Report – January 2017

The following table outlines the type and value of new development.

Statistics by Development Type								
Current Year					Last year			
DA Type	January 2017		Year to Date 1/7/2016 to 30/6/2017		January 2016		Year to date 1/7/2015 to 30/6/2016	
	Count	\$Value	Count	\$Value	Count	\$Value	Count	\$Value
Commercial	0	\$0	5	\$97,585	1	\$150,000	5	\$400,000
Residential	8	\$1,076,990	71	\$12,698,566	13	\$1,656,675	84	\$13,546,295
Industrial	0	\$0	0	\$0	0	\$0	0	\$0
Other	2	\$20,000	6	\$50,000	2	\$25,000,000	8	\$25,020,000
Total	10	\$1,096,990	82	\$12,846,151	16	\$26,806,675	97	\$38,966,295
Subdivision								
Type	Count	Lots	Count	Lots	Count	Lots	Count	Lots
Residential	0	0	4	78	0	0	4	10
Rural Residential	0	0	3	9	1	5	7	53
Commercial	0	0	0	0	0	0	0	0
Industrial	0	0	0	0	0	0	0	0
Boundary Adjustment	0	0	0	0	0	0	0	0
Strata	0	0	0	0	0	0	0	0
Agricultural	0	0	2	6	1	4	4	14
Modification	0	0	1	6	1	0	1	0
Total	0	0	10	99	3	9	17	77

1. Development Applications

The level of development applications received is detailed in the following graph.



The current level of development activity being assessed is summarised below:

DAs under assessment	DA modifications under assessment	DAs received Jan 2017	DA modifications received Jan 2017	DAs determined Jan 2017	DA modification determined Jan 2017
25	3	9	1	6	1

The average determination processing time is for the month of January was 28 days.

Determinations issued 1 January to 31 January 2017 are summarised in the following table:

Determinations Issued between 1 January 2017 to 31 January 2017		
DA No.	Proposal	Property
122/12 (Modification)	Dwelling	Lot 13 Sec 8 DP 758493 – 52 Biala St, Gunning
46/2016	Transportable Dwelling	Lot 13 DP 1066071 – 36 Goulburn Street, Collector
111/2016	Dwelling	Lot 12 DP 1054358 – 1651 Rhyanna Rd, Chatsbury
116/2016	Transportable Dwelling	Lot 2 DP 1219526 – 36 Collector Rd, Gunning
125/2016	Alterations/Additions	Lot 81 DP 754108 – 918 Kialla Rd, Crookwell
126/2016	Dwelling	Lot 37 DP 754111 – Brown St, Dalton
127/2016	Dwelling	Lot 28 DP 1119487 – 2166 Towrang Rd, Greenwich Park

Environment and Planning**DEVELOPMENT STATISTICS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017** cont'd

The Development Applications outstanding as of 31 January 2017 are summarised in the following table:

Outstanding Development Applications – 31 January 2017				
Application No	Date Received	Proposal	Property	Reason
116/2015	3/11/2015	Dwelling Alterations & Additions	Roslyn Street, Crookwell Lot 2 DP 36154	Deferred. Needs additional information
33/2016	22/04/2016	Demolition & Fence/Wall	Church & Goulburn Street, Collector Lot 1 DP 256082 & Lots 2 & 3 DP 554640	Awaiting additional information from applicant
47/2016	1/06/2016	Dwelling	152 Sylvia Vale Road, Binda Lot 1 DP 873640	Under assessment
58/2016	8/07/2016	Dwelling alteration and additions	115 Jerrong Road, Wiaborough Lot 47 DP 753062	Nearing completion
62/2016	13/07/2016	Subdivision	12 Dalton Road, Gunning Lot 102 DP 1197091	Under assessment
67/2016	26/07/2016	Vineyard and Winery	1924 Towrang Road, Greenwich Park Lot 25 DP 1095649	Under assessment
71/2016	27/07/2016	Garage/Shed	20 Barry Place, Crookwell Lot 29 DP 1065616	Awaiting on additional information from applicant
72/2016	28/07/2016	Subdivision	Coolalie Road, Jerrawa Lot 1 DP 1074998	Awaiting comments from Engineers
74/2016	28/07/2016	Subdivision	Collector Lot 1 DP 126042	Amended proposal – under assessment
76/2016	4/08/2016	Dwelling alterations and additions	2791 Junction Point Rd, Binda Lot 33 DP 753038	Awaiting additional information from applicant
53/2014.2 Modification	5/08/2016	Dwelling	2281 Woodhouselee Road, Laggan Lot 1 DP 1169255	Awaiting additional information from applicant

Environment and Planning**DEVELOPMENT STATISTICS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017 cont'd**

88/2012.2 Modification	8/09/2016	Dwelling alterations and additions	37 Bourke St, Collector Lot 22 DP 789632	Awaiting additional information from applicant
118/2016	118/2016	Alterations/Additions	254 Mullins Creek, Breadalbane Lot 104 DP 750035	Awaiting additional information from applicant
120/2016	9/11/2016	Outdoor Gaming Room/Smoking Area	Goulburn St, Crookwell Lot 1 DP 658665	Under assessment
121/2016	10/11/2016	Commercial Use Addition	152 Goulburn St, Crookwell Lot A DP 900385	Awaiting additional information from applicant
123/2016	22/11/2016	Alterations/Additions	Julong Rd, Binda Lot 6 DP 594709	Awaiting additional information from applicant
124/2016	28/11/2016	Alterations/Additions	169 Craigs Rd, Richlands Lot 1 DP 1222109	Awaiting additional information from applicant
128/2016	14/12/2016	Transportable Dwelling	21 Copeland St, Gunning Lot 22 DP 1217974	Awaiting additional information from applicant
129/2016	15/12/2016	Dwelling	16 McIntosh Rd, Crookwell Lot 6 DP 1217974	Awaiting additional information from the applicant
130/2016	16/12/2016	Transportable Dwelling	Dalton Rd, Dalton Lot 1 DP 611742	Awaiting comments from Engineers
42/2016 Modification	20/12/2016	Subdivision	190 Old Macquarie Rd, Brayton Lot 1, 2 & 3 DP 1013868	Under assessment
1/2017	3/01/2017	Dwelling	576 Strathaird Lane, Taralga Lot 23 DP 1049294	Awaiting additional information from Country Energy
2/2017	6/01/2017	Collector Pumpkin Festival	3 Brennan St, Collector Lot 10 DP 1046757	Awaiting additional information from the applicant
3/2017	10/01/2017	Pergola	Cullerin Rd, Breadalbane Lot 1 DP 1122828	Awaiting additional information from the applicant

Environment and Planning**DEVELOPMENT STATISTICS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017 cont'd**

4/2017	13/01/2017	Transportable Dwelling	Breadalbane Rd, Collector Lot 149 DP 750008	Awaiting additional information from the applicant
5/2017	20/01/2017	Dwelling	Rossi St, Collector Lot 3 DP 1211033	Awaiting additional information from the applicant
6/2017	24/01/2017	Garage/Shed	61 Queen St, Binda Lot 1 Sec 20 DP 758110	Awaiting additional information from the applicant
7/2017	25/01/2017	Ramp Access	Wade St, Crookwell Lot 112 DP 568697	Under Assessment

2. Construction Certificates**Construction Certificates Issued between 1 January 2017 & 31 January 2017**

CC No.	Proposal	Property
86/2016	Transportable Dwelling	Lot 3 DP 1126598 – 16 Church St, Collector
91/2016	Dwelling	Lot 150 DP 750008 – 87 Breadalbane Rd, Collector
5/2017	Dwelling	Lot 13 Sec 8 DP 758493 – 52 Biala St, Gunning

Approved by Council		Approved by Private Certifier	
January 2017	Year to date	January 2017	Year to date
3	29	0	0

3. Occupation Certificates**Occupation Certificates Issued between 1 January 2017 and 31 January 2017**

OC No.	Proposal	Property

Approved by Council		Approved by Private Certifier	
January 2017	Year to date	January 2017	Year to date
1	16	0	0

4. Subdivision Certificates**Subdivision Certificates Issued between 1 January 2017 & 31 January 2017**

SC No.	Proposal	Property
36/2016	Subdivision	Lot 9 & 10 DP 10044580 – Bigga St,

Environment and Planning**DEVELOPMENT STATISTICS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017** cont'd

Subdivision Certificates Issued between 1 January 2017 & 31 January 2017		
SC No.	Proposal	Property
		Bigga
37/2016	Subdivision	Lot 9 to 27 DP 750052 – 1801 Woodhouselee Rd, Roslyn

Approved by Council		Approved by Private Certifier	
January 2017	Year to date	January 2017	Year to date
2	19	0	0

5. Planning Certificates

The number of Planning Certificates issued this financial year is detailed below.

Year	Number of Certificates Issued
1 July 2008 to 30 June 2009	383
1 July 2009 to 30 June 2010	464
1 July 2010 to 31 June 2011	535
1 July 2011 to 30 June 2012	426
1 July 2012 to 30 June 2013	408
1 July 2013 to 30 June 2014	457
1 July 2014 to 30 June 2015	426
1 July 2015 to 30 June 2016	481
1 July 2016 to 30 June 2017	220

POLICY IMPACT

Nil

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

RECOMMENDATION That -

1. Council receives and notes the report as information.

ATTACHMENTS

Nil

Environment and Planning - 16 February 2017

ITEM 9.3 **New Residents Incentives Policy**

FILE REFERENCE **I17/38**

AUTHOR **Director of Environment and Planning**

ISSUE

Review of the New Residents Incentive Policy.

RECOMMENDATION That -

1. Council adopts the reviewed New Residents Incentive Policy.

BACKGROUND

The New Residents Incentives Policy was placed before the Economic Development Task Force Committee on the 16 August 2016 seeking comments on any proposed changes.

The proposed amendment to the amount of the voucher package is determined by the offers received from the business houses.

The amendments undertaken as part of the reviewed policy are highlighted as follows:

- Red – Deletion
- Yellow – proposed change.

REPORT

POLICY:-	
Policy Title:	New Residents Incentive Policy
File reference:	F10/618-07
Date Policy was adopted by Council initially:	18 February 2010
Resolution Number:	57/10
Other Review Dates:	9 September 2013
Resolution Number:	319/13

Environment and Planning
NEW RESIDENTS INCENTIVES POLICY cont'd

Current Policy adopted by Council:	Dd month 2017
Resolution Number:	Xxx/17
Next Policy Review Date:	2020

PROCEDURES/GUIDELINES:-	
Date procedure/guideline was developed;	NA
Procedure/guideline reference number:	NA

RESPONSIBILITY:-	
Draft Policy Developed by:	Economic Development Officer
Committee/s (if any) consulted in the development of this policy:	Economic Development Task Force
Responsibility for implementation:	General Manager
Responsibility for review of Policy:	General Manager

Upper Lachlan Shire – New Resident Incentives

Just by deciding to move to Upper Lachlan Shire, new residents are automatically entitled to receive a goods-and-services voucher package valued at over **\$200.00** **\$1000.00**.

The package, a joint initiative of Upper Lachlan Shire Council and Businesses, provides practical assistance to new residents, as well as introducing new residents to many of the local businesses in our community.

It's a win-win incentive scheme: new residents receive an attractive range of discounted goods and services, while Upper Lachlan Businesses obtain the opportunity to secure ongoing consumer loyalty and trust.

Offering incentives is a great way to welcome newcomers to Upper Lachlan Shire, a great way to contribute to the growth of the Upper Lachlan Shire's business sector, and a great way to strengthen Upper Lachlan's position as an excellent location in which to live, work and invest.

Environment and Planning
NEW RESIDENTS INCENTIVES POLICY cont'd

1. What's the first step?

To claim your voucher package, visit the Upper Lachlan Shire's Council offices located at 44 Spring St, Crookwell; 123 Yass St, Gunning or 29 Orchard St, Taralga with proof of your permanent Upper Lachlan Shire residency. To qualify, you must be moving into a property that contributes council rates to Upper Lachlan Shire Council. The package must be claimed within three months of you moving to the Upper Lachlan Shire.

You'll need to produce one of the following documents:

- A signed Contract of Sale for a property in the Upper Lachlan Shire
- A rental agreement of at least six months duration
- A letter of employment indicating permanent employment or an employment contract of at least six months duration from your new employer and one of the following documents:
 - A driver's licence; or
 - Car registration papers

2. How long will it take?

The whole process will take about 10 minutes, and you'll walk out with a discount voucher pack worth more than ~~\$200.00~~ \$1000.00.

RELEVANT LEGISLATION AND COUNCIL POLICIES

The following legislation and Council policies that are relevant to this Policy include:-

- Code of Business Practice
- Privacy and Personal Information Protection Act 1998
- Statement of Business Ethics
- Statement of Ethical Principles
- Government Information (Public Access) Act 2009
- Any other relevant legislation and guidelines as applicable.

VARIATION

Council reserves the right to vary or revoke this policy.

POLICY IMPACT

Review of existing Council policy

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

RECOMMENDATION That -

1. Council adopts the reviewed New Residents Incentive Policy.

ATTACHMENTS

Nil

Environment and Planning - 16 February 2017

ITEM 9.4 **Transportable / Relocatable Buildings - New and Previously Constructed Policy**

FILE REFERENCE I17/52

AUTHOR **Director of Environment and Planning**

ISSUE

Review of the Transportable / Relocatable Buildings – New and Previously Constructed Policy.

RECOMMENDATION That -

1. Council adopts the reviewed Transportable / Relocatable Buildings – New and Previously Constructed Policy.

BACKGROUND

The amendments undertaken as part of the reviewed policy are highlighted as follows:

- Red – Deletion
- Yellow: - Proposed Change.

REPORT

POLICY:-	
Policy Title:	Transportable / Relocatable Buildings – New and Previously Constructed
File reference:	F10/618
Date Policy was adopted by Council initially:	27 April 2006
Resolution Number:	90/06
Other Review Dates:	22 February 2007, 26 July 2007, 19 April 2012
Resolution Number:	45/07, 200/07, 102/12
Current Policy adopted by Council:	Dd month 2017
Resolution Number:	Xxx/17

Environment and Planning**TRANSPORTABLE / RELOCATABLE BUILDINGS - NEW AND PREVIOUSLY CONSTRUCTED POLICY cont'd**

Next Policy Review Date:	2020
PROCEDURES/GUIDELINES:-	
Date procedure/guideline was developed;	NA
Procedure/guideline reference number:	NA
RESPONSIBILITY:-	
Draft Policy Developed by:	Director Environment and Planning
Committee/s (if any) consulted in the development of this policy:	Nil
Responsibility for implementation:	Director Environment and Planning

OBJECTIVE:

To establish a policy for –

- i) the installation of manufactured or relocatable dwellings; and
- ii) any other moveable dwelling; and
- iii) the re-location of previously constructed dwellings.

on private land within Upper Lachlan Shire Council for domestic use only.

Definitions:

installation means:

- (a) in relation to a manufactured home or a relocatable home—the process of connecting together the major sections of the manufactured home or relocatable home, and any associated structures forming part of the manufactured home or relocatable home, and attaching them to footings, or
- (b) in relation to an associated structure—the process of constructing or assembling the components of the associated structure, and (if appropriate) attaching them to footings, and includes the connection of gas, electricity, telephone, water, sewerage and drainage services.

major section mean: a single portion of a manufactured home or relocatable home, being a portion:

- (a) that contains a total living space (excluding the living space contained in any associated structure) of at least 20 cubic metres, and
- (b) that comprises all of the major components of that portion of the home, including the chassis or frame, the external and internal walls, the roof and ceilings, the floors, the windows and doors, the internal plumbing and wiring, the tiling, the kitchen, bathroom and laundry fittings (other than stoves, refrigerators,

Environment and Planning

TRANSPORTABLE / RELOCATABLE BUILDINGS - NEW AND PREVIOUSLY CONSTRUCTED POLICY cont'd

washing machines and other whitegoods) and the built-in cupboards and cabinets.

Note: The terms *manufactured home* and *manufactured home estate* are defined in the Local Government Act 1993.

relocatable home means:

- (a) a manufactured home, or
- (b) any other moveable dwelling (whether or not self-contained) that comprises one or more major sections, including any associated structure that forms part of the dwelling, but does not include a tent, caravan or campervan or any moveable dwelling that is capable of being registered under the **Road Transport (Vehicle Registration) Act 1997** **Road Transport Act 2013**.

manufactured home means: a self-contained dwelling (that is, a dwelling that includes at least one kitchen, bathroom, bedroom and living area and that also includes toilet and laundry facilities), being a dwelling:

- (a) that comprises one or more major sections, and
- (b) that is not a registrable vehicle within the meaning of the **Road Transport (Vehicle Registration) Act 1997** **Road Transport Act 2013**, and includes any associated structures that form part of the dwelling.

moveable dwelling means:

- (a) any tent, or any caravan or other van or other portable device (whether on wheels or not), used for human habitation, or
- (b) a manufactured home, or
- (c) any conveyance, structure or thing of a class or description prescribed by the regulations for the purposes of this definition.

1. MANUFACTURED, RELOCATABLE and MOVEABLE DWELLINGS

Are approved under the requirements of Section 68 of the Local Government Act 1993, and Part 3 of the Local Government (Manufactured Home Estates, Caravan Parks, Camping Grounds and Moveable Dwellings) Regulation 2005, which stipulates the design and installation details for all types of manufactured, relocatable and moveable dwellings.

In addition the (Manufactured Home Estates, Caravan Parks, Camping Grounds and Moveable Dwellings) Regulation 2005 stipulates the information to be contained in the Compliance Plate attached by the manufacturer to each manufactured, relocatable and moveable dwelling that is installed in accordance with the Regulations.

Environment and Planning

TRANSPORTABLE / RELOCATABLE BUILDINGS - NEW AND PREVIOUSLY CONSTRUCTED POLICY cont'd

At the completion of the installation, and prior to occupation or use of the building, Council can issue a Certificate of Completion to the owners permitting its use.

Note that a Development Application will be required to be lodged with Council to allow consideration of any approval for installation of any manufactured, relocatable or moveable dwelling.

2. RE-LOCATION OF PREVIOUSLY CONSTRUCTED DWELLINGS

This would include any dwelling or non-habitable building (eg garage) that was constructed on-site at another location, either from within Upper Lachlan Shire Council area or from another Council area, and was proposed to be transported to a new location within Upper Lachlan Shire Council and re-sited.

Prior to consideration of any re-location of a previously constructed building Council would require written confirmation from an appropriately qualified person that no asbestos has been used in its construction, and that it was lawfully constructed (ie a Building Approval or Construction Certificate was previously issued).

Note that a Development Application and a Construction Certificate will be required to be lodged with Council to allow consideration of approval for any re-location of a previously constructed building.

Variation:

Council reserves the right to vary or revoke this policy.

3. Related Legislation:

Local Government Act 1993

Road Transport (Vehicle Registration) Act 1997

Road Transport Act 2013

Local Government (Manufactured Home Estates, Caravan Parks, Camping Grounds and Moveable Dwellings) Regulations 2005

Environmental Planning and Assessment Act 1979

Environmental Planning and Assessment Regulations 2000

POLICY IMPACT

Nil

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

Environment and Planning

**TRANSPORTABLE / RELOCATABLE BUILDINGS - NEW AND PREVIOUSLY
CONSTRUCTED POLICY cont'd**

RECOMMENDATION That -

1. Council adopts the reviewed Transportable / Relocatable Buildings – New and Previously Constructed Policy.

ATTACHMENTS

Nil

10 WORKS AND OPERATIONS

The following items are submitted for consideration -

10.1	Works In Progress - Construction & Maintenance	86
10.2	Works In Progress - Technical & Managerial	90
10.3	Road Maintenance Council Contract	92
10.4	Update of Council Road Maintenance Schedule	97
10.5	Water and Sewer Update	99
10.6	Crookwell Landfill Upgrade	102

Works and Operations - 16 February 2017

ITEM 10.1 **Works In Progress - Construction & Maintenance**

FILE REFERENCE **I17/39**

AUTHOR **Manager of Works**

ISSUE

This report provides Council with details regarding the construction and maintenance work in progress.

RECOMMENDATION That -

1. Council receive the report and note the information.

BACKGROUND

Works and Operations Department construction and maintenance works in progress.

REPORT

Road service requests for grading maintenance, pothole repairs, drainage maintenance and vegetation maintenance are being received frequently. Works are being attended to in a priority order.

Details of the major current projects are set out below:-

1. MR54 Segment 600, Junction Point Road reconstruction and initial sealing, segment length 5.3km

Earthworks has been completed on stages 1 and 2 which is a 2.32km section on the northern most end of the unsealed section. Gravel pavement construction on stages 1 and 2 has commenced and will continue for the next month. Following the gravel construction bitumen sealing of stages 1 and 2 will occur and this is scheduled for early March 2017.

The culverts installations are complete on stage 1 and 2 (11 in total) and well advanced into stage 3 (6 in total).

The sealing of 2.32km will be a substantial milestone for Council and the Roads and Maritime Services (RMS). It has been achieved by using two of Council's earthworks construction gangs and two of Council's drainage gangs as well as other "smaller" Council works gangs and contractors to complete ancillary activities such as environmental protection works.

Following completion of stages 1 and 2, Council will then progress with stage 3, a 1.05km section. This section is scheduled to be sealed in May 2017.

Works and Operations

WORKS IN PROGRESS - CONSTRUCTION & MAINTENANCE cont'd

Overall segment 600 is scheduled to be completed in December 2017, weather permitting.

2. MR256 Abercrombie Bridge Replacement Project

This timber bridge replacement project is co-funded by Infrastructure NSW Restart NSW programme and the Department of Infrastructure and Regional Development Bridges Renewal program. Council has procured the required precast components and the manufacturing of these components have been completed and delivery is being organised for March 2017.

The Aboriginal Heritage Impact Permit (AHIP) process is underway and this permit is to be issued by the Office of Environment and Heritage (OEH) to allow Council to impact on the artefacts.

Due the abovementioned AHIP process, it is estimated the Review of Environmental Factors (REF) will now be completed at the end of March 2017, after which works will be able to commence on-site, subject to water level in the river and favourable weather conditions.

3. MR52 Gundaroo Road Rehabilitation "Tyrone Section" 8.9km to 10.5km South of Gunning.

Council has commenced rehabilitation of this section of road. Works will consist of vegetation clearing and trimming, drainage improvements, formation and pavement widening, shape correction, bitumen sealing and delineation improvements.

This project is stage 2 of the 3 stage project for the Gundaroo Road rehabilitation program and is co-funded by the RMS Regional Road Rehabilitation Program and Council.

Works are expected to be completed by mid May 2017.

The final stage 3 is a 1.7km section adjoining this year's section. This will be completed in 2017/2018 as part of the agreed Regional Road Rehabilitation Program.

4. Gurrundah Road Rehabilitation "Bannister Lane Section", 1.14 km

Council will commence rehabilitation of this section of road. Works will consist of vegetation clearing and trimming, formation widening and pavement widening shape correction and bitumen sealing.

This project is funded by the Federal Government Roads to Recovery program.

Works are expected to be completed by early March 2017.

Works and Operations

WORKS IN PROGRESS - CONSTRUCTION & MAINTENANCE cont'd

Routine Grading Maintenance

Council is receiving regular service requests for maintenance grading. Council's staff is actively reviewing the conditions of the unsealed road network and this program is subject to change depending on road conditions and weather.

Council's proposed maintenance grading program for the upcoming month is as follows:-

Works in Progress

1. Greenmantle Road;
2. Golspie Area;
3. Redground Road.

Scheduled Works

1. Grabine Road;
2. Wombeyan Caves Road;
3. Pudman Creek Road;
4. Big Hill Area;
5. Jerrong Road (patch grade only).

Other Construction and Maintenance Works

Other Works in Progress/scheduled

1. Storm restoration works on the Montana Road causeway to provide vehicular access. This work is required as a result of the 22 July 2016 storm event. A Schedule of Works is being finalised at the moment with RMS;
2. Crash barrier installation and line marking on the Peelwood Road Black Spot project at the approaches to Phil's River Bridge;
3. Bitumen resealing preparation works on Middle Arm, Carrabungla, Strathaird, Spicer, Woodhouslee and Jerrawa Roads;
4. Bitumen resealing on selected streets in Crookwell and Gunning as well as, Grabben Gullen Road, Bigga Road, Breadalbane Road and MR54 north of Crookwell;
5. Commencement of Review of Environmental Factors (REF) on MR52 "Devil's Elbow" and Kiamma Creek Bridge replacement;
6. Gravel re-sheeting on selected rural roads as part of the Roads to Recovery program;
7. Heavy Patching repairs on Bevendale Road between Wheeo Road and Jerrara Road;
8. Heavy patching and reseal preparations on MR54 at selected locations;
9. Vegetation control on selected roads and grass mowing in Bigga, Binda and Dalton;
10. Construction of perimeter fence along side Laggan Road, adjacent to the new skate park;
11. Repair of damaged shade sail and slippery dip in Clifton Park.

Works Completed

In addition to the major projects as detailed above, Council has also completed:-

Works and Operations

WORKS IN PROGRESS - CONSTRUCTION & MAINTENANCE cont'd

1. Storm restoration works on MR54 at Wrens Nest Creek and McDonald Street Bridge;
2. MR54 Goulburn Street, Crookwell rehabilitation, completion of ancillary works such the asphalt final wearing surface on the parking lanes between Roberts and Laggan Rd;
3. Asphalt overlay on MR54 between the Crookwell River Bridge and Stephenson Street;
4. Pavement rehabilitation repairs on Laggan Road (1,000m approx) between Crookwell and Laggan;
5. Black Spot Improvements on Coolalie Road, 4.2km west of Jerrawa. Improvements have included vegetation removal and crest removal for line of sight, shape corrections, signage and delineation.
6. Gravel patching (bog hole) repairs on Pejar (near Third Creek Road), Peelwood (near Cuddyong Road), Slaters, Woodville and Mulgowrie Roads;
7. Bitumen resurfacing works on Bannaby Road, MR248 East near McAlister Road, Taralga Village streets (Quiggs, Hill and Chisholm), Stonequarry, Cemetery Lane;
8. Fence renewal in Goodhew Park, Taralga;
9. Crookwell Skate Park facility in Clifton Park, Crookwell;
10. Amenities improvements at Crookwell Caravan Park;
11. Black Spot improvement works on the Peelwood Road project on the approaches to Phil's River Bridge. Guardrail installation underway and line marking programmed;
12. Pavement construction to complete the Laggan Road Kerb and Gutter construction between Gordon Street and Wolseley Road;
13. Grass Slashing in Crookwell (including the Crookwell air strip and Willis Park dog off leash area), Gunning, Collector and Grabben Gullen villages;
14. Vegetation maintenance (sucker spraying) on MR54 between Goulburn and Tuena Creek;
15. Pothole Patching on many of the State, Regional and Local Roads and this activity is continuing to deal with the backlog of pothole repairs.

POLICY IMPACT

Nil

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

RECOMMENDATION That -

1. Council receive the report and note the information.

ATTACHMENTS

Nil

Works and Operations - 16 February 2017

ITEM 10.2 **Works In Progress - Technical & Managerial**

FILE REFERENCE **I17/44**

AUTHOR **Director of Works and Operations**

ISSUE

This report advises Council in regard to technical and managerial activities of the Works and Operations Department during the previous month.

RECOMMENDATION That -

1. Council receive the report and note the information.

BACKGROUND

Advise Council in regard to the technical and managerial activities of the Works and Operations Department during the previous month.

REPORT

- i) The General Manager, Director of Works and Operations and Director of Environment and Planning attended a meeting with the developer for the Crookwell 2 and Crookwell 3 Windfarms on Wednesday, 1 February 2017. The meeting focussed on the developer's compliance with the DA conditions of consent.
- ii) The Mayor, General Manager, Director of Works and Operations and Director of Environment and Planning attended a meeting with the Planning Assessment Commission (PAC) on Thursday, 2 February 2017, regarding the finalisation of conditions of consent for the proposed Bialla Windfarm.

POLICY IMPACT

Nil

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

Works and Operations

WORKS IN PROGRESS - TECHNICAL & MANAGERIAL cont'd

RECOMMENDATION That -

1. Council receive the report and note the information.

ATTACHMENTS

Nil

Works and Operations - 16 February 2017

ITEM 10.3 **Road Maintenance Council Contract**

FILE REFERENCE **I17/49**

AUTHOR **Manager of Works**

ISSUE

Advise Council of the Contract Performance Report to August 2016 for the Road Maintenance Council Contract (RMCC) with the Roads and Maritime Services.

RECOMMENDATION That -

1. Council receive and note the report as information.

BACKGROUND

Nil

REPORT

Contractor Performance Report - August 2016 Overview

Upper Lachlan Shire Council (ULSC) has been engaged through the single invitation contract provisions (RMCC) of the NSW Government's Roads and Maritime Services Authority (RMS) since 2008 to maintain Main Road 54 (MR54) from Goulburn (Auburn Street) through to the Abercrombie River (Shire boundary).

Council's routine activities under the RMCC include general surveillance, litter and debris collection, emergency and incident response, regular grading, sign and guidepost repair, vegetation management, and drainage maintenance.

The RMCC Contract value for the 2016-2017 Financial Year is currently \$449,580 per annum which directly offsets Council's costs for both on ground maintenance works and administration.

It is Council's performance under the RMCC which provides the basis for prequalification in major road rehabilitation and refurbishment works along MR54 to include bitumen re-sealing, drainage/culvert re-construction, heavy patching, vegetation management and road re-construction.

Following on from the announcement by the former NSW Government Minister for Roads, Mr Duncan Gay, and on the basis of Council's consistent high performance, initial sealing of the first 5km of Junction Point Road was completed on-time and on-budget, with the final 5.5km at segment 600 well underway. This major project is being successfully project managed and work undertaken by Council staff.

Works and Operations

ROAD MAINTENANCE COUNCIL CONTRACT cont'd

Other notable projects such as the reconstruction of Crookwell Main Street between Spring Street and Laggan Road intersections, asphalt overlay between the Crookwell River Bridge and Stephenson Street and heavy patching between Goulburn and Crookwell have been successfully completed.

These subordinate yet major projects generate significant income for the Upper Lachlan Shire Council and contribute to a safer driving environment.

Current Situation

Under the RMCC, Council must meet a range of quality, safety, environmental, and value targets which is reported by the RMS on a quarterly basis. Upper Lachlan Shire Council has recently received its quarterly (August 2016) Contractor Performance Report which builds upon the significant work previously undertaken by Upper Lachlan Shire Council in improving both the quality of service offered and the relationship with the RMS.

In reviewing the results of the Contractor Performance Report, it is noted there has been sustained consistency across a range of performance indices, and Upper Lachlan Shire Council has been able to continue its overall performance as 'Good' being recommended as being suitable for further work under the RMCC. The Works Section is continuing to implement a range of initiatives and strategies to sustain and potentially improve Upper Lachlan Shire Council's performance in this regard.

POLICY IMPACT

Nil

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

RECOMMENDATION That -

1. Council receive and note the report as information.

ATTACHMENTS

1. View	RMCC Performance Review Report for December 2016	Attachment
-------------------------	--------------------------------------------------	------------

Contractor Performance Report



Transport
Roads & Traffic
Authority

General information

Contractor's name Upper Lachlan Shire Council

Trading as As above

ABN No. 81 011 241 552

Contract No. 08.2574.2120

Contract Description

Road Maintenance Council Contracts

At Acceptance of Tender

Contract Period (weeks) 52

Original Due Date for
Practical Completion 30/06/2017

Date of Acceptance of Tender 30/10/2008

Original Contract Sum \$ 329,000

Reason for report

Progress

1 April

☐

1 August

☐

1 December

☒

Final

☐

Key Milestones

Practical
Completion

☐

Finalisation

☐

Continuing Unsatisfactory
Performance

☐

Termination of Contract

☐

Total Extensions of
Time Approved (days) N/A

Extended Date for
Practical Completion N/A

% Work Completed at N/A

Actual Date of
Practical Completion N/A

Contract Sum
as Varied at Report \$ N/A

Contractor's performance (Rate with appropriate number 0 - 10)

	Unsatisfactory (0 - 4)	Acceptable (5 - 7)	Good (8 - 9)	Superior (10)	Rating value zero to ten
Co-operative relationship	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>9</u>
Contract administration	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>9</u>
Environmental Management	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Management and suitability of site personnel	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>9</u>
Management of Industrial Relations	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Management of sub-contractors, consultants and other suppliers	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
OHS&R Management	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Quality system	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Standard of work -					
Drainage	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Pavement	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Bridge sub-structure	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<u>N/A</u>
Bridge superstructure	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<u>N/A</u>
Maintenance	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Minor works & Service	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Professional Service	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Earthworks	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Time Management	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Traffic Management	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Workforce or skills development	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>8</u>
Overall Performance	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>9</u>
Suitability for further work*	<input type="checkbox"/> Not suitable**		<input checked="" type="checkbox"/> Suitable		

* Optional to select during course of engagement. Must select as appropriate on all other reports

** If "Not Suitable" is selected, detailed reasons **must** be given.

Overall comments *(Use separate report if necessary)***Reporting Officer***In my opinion:*

Upper Lachlan Council continue perform at a high level enabling them to fulfill their obligations and responsibilities under the RMCC. Councils engineering staff have been challenged over the last 6 months with well above average rainfall and weather events leading upto last Xmas . They have also had to deal with a number of contractual issues surrounding work carried out by contractors , some of which were as a result of the weather events some were workmanship . All of which were at no fault of Council or its staff . Councils engineering staff have been able to negotiate an amicable outcome with its contractors , backed with the full support of the RMS . The work in upgrading the last gravel segment west of Tuena is well underway with a greater emphasis on maintaining environmental controls on the site most noticeable improvement .

Name: Stephen EdwardsReport Date: 30/01/2017

Signature: _____

Phone: 4221 2426**Reviewing Officer:**I concur ☒ / do not ☐ concur with the Reporting Officer's assessment detailed in the report. In my opinion:

Agree with above _____

The report has been forwarded to the Contractor

Yes ☒ / No ☐ (All reports to be forwarded)

Recommended for further work

Yes ☒ / No ☐ (Practical Completion and Finalisation)

If the recommendation is NO: The unsatisfactory performance aspects have been discussed with

Name: Matt BurnsReview Date: 30/01/2017Phone: 0411 026 982

Response from Contractor Received and report finalised

Yes ☒ / No ☐Name: Phillip NewhamReview Date: 01/12/2016Signature: P.B. NewhamPhone: 0405 050451**Attachments:****Distribution**

1. Contractor's Representative
2. RTA's Representative
3. Manager, Contracts Strategy, Infrastructure Contracts Branch
(Only if the overall performance is unsatisfactory or Contractor not recommended for further work)

Works and Operations - 16 February 2017

ITEM 10.4 **Update of Council Road Maintenance Schedule**

FILE REFERENCE **I16/400**

AUTHOR **Director of Works and Operations**

ISSUE

This report seeks Council's approval to amend its roads maintenance schedule.

RECOMMENDATION That -

1. Council resolves to amend the Road Maintenance Schedule to show the length of Yarraman Road that is to be maintained by Council totals 4.95 kilometres.

BACKGROUND

As discussed with Council at its recent workshop, Council has a Maintenance Schedule that identifies what lengths of each road are maintained by Council. A copy of that document is attached for Council to peruse. The document needs updating from time to time (to allow for changes in the status of the Upper Lachlan road network).

REPORT

Council's Maintenance Schedule currently allows that Council maintains 8.762 kilometres of Yarraman Road. This pavement is not within any road reserve for most of its length.

Some time ago, the owners of the only property serviced by the road negotiated to create a Right of Carriageway (to service the property) across the adjoining neighbours land.

The majority of the road that is located east of Blackmans Creek does not follow the road reserve, (and is essentially an access for one landowner), it would be inappropriate to spend public funds on the maintenance of that part of the track.

The part of Yarraman Road that is west of Blackmans Creek (4.95 kilometres), mostly follows the road reserve and is used for access to three properties and the Yarraman gravel quarry (which is operated by Council).

POLICY IMPACT

The proposal is consistent with Council's policies.

Works and Operations

UPDATE OF COUNCIL ROAD MAINTENANCE SCHEDULE cont'd

OPTIONS

Nil.

FINANCIAL IMPACT OF RECOMMENDATIONS

The proposal will reduce the total cost of maintaining Yarraman Road.

RECOMMENDATION That -

1. Council resolves to amend the Road Maintenance Schedule to show the length of Yarraman Road that is to be maintained by Council totals 4.95 kilometres.

ATTACHMENTS

Nil

Works and Operations - 16 February 2017

ITEM 10.5 **Water and Sewer Update**

FILE REFERENCE **I17/48**

AUTHOR **Manager of Operations**

ISSUE

An update on water supply and sewerage services.

RECOMMENDATION That -

1. Council receive the report and note the information.

BACKGROUND

Water supply and sewerage services update.

REPORT

Water Treatment and Consumption

Water supply usage data for Councils four serviced towns is presented in the following table.

Table 1 Water Usage

December 2016

Town	Total Usage (ML)	Average Daily Usage (kL/day)	Trend (kL/day)	Storage Capacity %
Crookwell	35.7	1151	+272	100
Gunning	10.54	340	+40	100
Dalton	2.4	77	+7	100
Taralga	7.75	250	+40	100

January 2017

Town	Total Usage (ML)	Average Daily Usage (kL/day)	Trend (kL/day)	Storage Capacity %
Crookwell	35.8	1155	+4	100
Gunning	10.40	335	-5	100
Dalton	2.4	77	0	100
Taralga	7.80	252	+2	100

Water consumption has jumped with the change in the season. All water storages remain full to capacity.

Works and Operations

WATER AND SEWER UPDATE cont'd

Routine bacteriological and chemical water tests undertaken at Crookwell, Gunning, Taralga and Dalton town water supplies are continuously meeting the requirements of the Australian Drinking Water Guidelines.

Water systems in the respective towns are operating well.

Wastewater Treatment and Production

Wastewater production data for Councils three serviced towns is presented in the following table.

Table 2 Wastewater Production

December 2016

Towns	Total Flow (ML)	Average Daily Production kL/day	Trend kL/day
Crookwell	27.4	882	-649
Gunning	3.7	120	-30
Taralga	3.1	100	-27

January 2017

Towns	Total Flow (ML)	Average Daily Production kL/day	Trend kL/day
Crookwell	22.6	729	-153
Gunning	3.6	115	-5
Taralga	3.0	97	-3

Wastewater flows have dropped with the drier conditions and reduced impact of stormwater inflow and infiltration into the sewer network.

The Crookwell, Gunning and Taralga Sewerage Treatment Plants are operating effectively with effluent quality produced at the respective plants complying with EPA requirements.

Maintenance Activities

Maintenance tasks undertaken include mains flushing, the repair of leaking water services and maintaining and servicing treatment and pumping equipment.

Capital Projects

Crookwell Water Supply Upgrade

Laurie Curran Water is continuing construction of the new Water Treatment Plant. Underground services are nearing completion. Part of the building concrete slab has now been poured. The Stainless steel filter cells are due to be delivered to site mid February 2017. Off-site fabrication work and equipment procurement is progressing to schedule.

Works will continue on-site for the next 7 months.

Works and Operations

WATER AND SEWER UPDATE cont'd

Tenders for the supply and installation of irrigation systems for Lin Cooper Sporting Fields and Memorial Oval and Park have been advertised, with tenders closing 14 February 2017. Installations are programmed for completion by April 2017.

Mains renewal works are continuing throughout Crookwell, replacing old water mains with new.

These works are part of the \$7M Crookwell Water Supply Upgrade Project, funded by Councils Water Fund reserve and the NSW Governments Restart NSW Fund Water Security for Regions Program.

Gunning Sewer Extension - Grosvenor St Area

Further to Councils resolution in November 2016, the packaged pumping station has been ordered and is scheduled for delivery and installation in February 2017.

POLICY IMPACT

Nil

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

In accordance with 2016/17 Budget.

RECOMMENDATION That -

1. Council receive the report and note the information.

ATTACHMENTS

Nil

Works and Operations - 16 February 2017

ITEM 10.6 **Crookwell Landfill Upgrade**

FILE REFERENCE I17/51

AUTHOR **Manager of Operations**

ISSUE

An update on the progress of the Crookwell Landfill Upgrade Project

RECOMMENDATION That -

1. Council receive the report and note as information.

BACKGROUND

Please refer to December 2016 Business Paper Crookwell Landfill Upgrade

REPORT

As previously reported, Council has engaged specialist Landfill design consultant GHD to complete detailed designs for the upgrade of the Crookwell Landfill. The brief includes:

- a. Detailed design drawings for engineering works required to provide environmental controls in accordance with NSW EPA's Landfill Guidelines - 2nd Edition 2016;
- b. Completion of a specification for the required works;
- c. Preparation of a bill of quantities for the works;
- d. Preparation of a cost estimate for the works;
- e. Preparation of a construction quality assurance plan for the works;
- f. Preparation of an operation and maintenance plan for the landfill.

The current program for the completion of this work is attached for Councils information. Council staff are targeting completion of plans prior to 2017/18 budget deliberations, seeking a project capital budget allocation for civil works to be undertaken in 2017/18 (or as soon as possible).

POLICY IMPACT

Nil

OPTIONS

Nil

Works and Operations

CROOKWELL LANDFILL UPGRADE cont'd

FINANCIAL IMPACT OF RECOMMENDATIONS

In accordance with 2016/17 Budget

RECOMMENDATION That -

1. Council receive the report and note as information.

ATTACHMENTS

1. View	Landfill - Crookwell Action Plan Update	Attachment
-------------------------	-----------------------------------------	------------

Delivery Program - Crookwell Landfill detailed design - Phase 1
Version date: 02/02/2017



2017 (week ending)	Task Description	10-Feb	17-Feb	24-Feb	3-Mar	10-Mar	17-Mar	24-Mar
Commencement	Contract award							
	Inception meeting and site visit							
Phase 1: Preparation of detailed design documents	Design basis memorandum							
	Council review							
	Calculations and modelling							
	Draft detailed design drawings (approximately 26)							
	Technical specification							
	Bill of Quantities							
	Cost estimate							
	Construction Quality Assurance plan							
	Landfill gas system operation and maintenance plan							
	Council review							
	Final detailed design documentation							

Legend

GHD Task

Council Task

Meetings / Teleconference / Workshop

Completed Task

11 FINANCE AND ADMINISTRATION

The following items are submitted for consideration -

11.1	Investments for the months of December 2016 and January 2017	106
11.2	Bank Balance and Reconciliation - 31 December 2016 and 31 January 2017	112
11.3	Rates and Charges Outstanding for the months of December 2016 and January 2017	114
11.4	Integrated Planning and Reporting - Adoption of the Tablelands Regional Community Strategic Plan 2016 - 2036	118
11.5	Quarterly Budget Review Statements 2016/2017	397
11.6	Library Quarterly Report	460
11.7	Destination Marketing Officer Position	465

Finance and Administration - 16 February 2017

ITEM 11.1 **Investments for the months of December 2016 and January 2017**

FILE REFERENCE **I17/7**

AUTHOR **Manager of Finance and Administration**

ISSUE

Council Investment Portfolio Register as at 31 December 2016 and 31 January 2017.

RECOMMENDATION That -

1. Council receive and note the report as information.

BACKGROUND

1. A schedule of the investment portfolio register as at 31 December 2016 for the information of Council and;
2. A schedule of the investment portfolio register and summary of available cash by fund as at 31 January 2017 is provided as information to Council.

REPORT

Investments to 31 December 2016

Investment Institution	Type	Investment Face Value	Interest Rate	Term Days	Maturity Date	Interest Due
CBA	Call	\$50,000	1.45%	N/A	31-12-16	\$550.21
Bank of Qld	TD	\$800,000	2.90%	182	18-01-17	\$11,568.22
Bank of Qld	TD	\$1,000,000	2.75%	182	01-02-17	\$13,712.33
Bank of Qld	TD	\$1,000,000	2.75%	182	08-02-17	\$13,712.33
Bank of Qld	TD	\$900,000	2.70%	191	17-03-17	\$12,715.89
Bank of Qld	TD	\$600,000	2.80%	350	02-08-17	\$16,109.59
Bankwest	TD	\$500,000	2.60%	154	11-01-17	\$5,484.93
Bankwest	TD	\$800,000	2.50%	126	11-01-17	\$6,904.11
Bankwest	TD	\$800,000	2.50%	133	01-03-17	\$7,287.67
Bankwest	TD	\$800,000	2.50%	126	22-03-17	\$6,904.11
Bankwest	TD	\$900,000	2.50%	147	29-03-17	\$9,061.64

Finance and Administration**INVESTMENTS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017**

cont'd

Bankwest	TD	\$700,000	2.50%	140	05-04-17	\$6,712.33
Bankwest	TD	\$400,000	2.62%	132	19-04-17	\$3,790.03
Bendigo Bank	TD	\$1,000,000	2.50%	168	22-02-17	\$11,506.85
Bendigo Bank	TD	\$600,000	2.45%	140	26-04-17	\$5,638.36
Bendigo Bank	TD	\$1,200,000	2.70%	364	16-08-17	\$32,311.23
Bendigo Bank	TD	\$700,000	2.75%	364	30-08-17	\$19,197.26
Bendigo Bank	TD	\$800,000	2.70%	364	20-09-17	\$21,540.82
Bendigo Bank	TD	\$500,000	2.70%	364	29-11-17	\$13,463.01
IMB	TD	\$900,000	2.60%	126	04-01-17	\$8,077.81
IMB	TD	\$800,000	2.65%	182	25-01-17	\$10,570.96
IMB	TD	\$500,000	2.60%	177	15-02-17	\$6,304.11
IMB	TD	\$500,000	2.50%	147	01-03-17	\$5,034.25
IMB	TD	\$900,000	2.60%	182	08-03-17	\$11,667.95
IMB	TD	\$500,000	2.50%	161	15-03-17	\$5,513.70
IMB	TD	\$1,000,000	2.50%	210	21-06-17	\$14,383.56
NAB	TD	\$1,400,000	2.98%	210	18-01-17	\$24,003.29
NAB	TD	\$800,000	2.72%	182	12-04-17	\$10,850.19
NAB	TD	\$500,000	2.89%	364	28-06-17	\$14,410.41
NAB	TD	\$500,000	2.80%	366	10-11-17	\$14,038.36
NAB	TD	\$1,100,000	2.80%	364	22-11-17	\$30,715.62
Westpac	TD	\$800,000	2.85%	364	22-03-17	\$22,737.53
Westpac	TD	\$500,000	2.85%	365	27-04-17	\$14,250.00
Westpac	TD	\$400,000	2.47%	364	18-08-17	\$9,852.93
		\$25,150,000				\$420,581.58

Investments to 31 January 2017

Investment Institution	Type	Investment Face Value	Interest Rate	Term Days	Maturity Date	Interest Due
CBA	Call	\$700,000	1.45%	N/A	31-01-17	\$939.52
Bank of Qld	TD	\$1,000,000	2.75%	182	01-02-17	\$13,712.33
Bank of Qld	TD	\$1,000,000	2.75%	182	08-02-17	\$13,712.33
Bank of Qld	TD	\$900,000	2.70%	191	17-03-17	\$12,715.89

Finance and Administration**INVESTMENTS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017**

cont'd

Bank of Qld	TD	\$800,000	2.60%	126	24-05-17	\$7,180.27
Bank of Qld	TD	\$600,000	2.80%	350	02-08-17	\$16,109.59
Bankwest	TD	\$800,000	2.50%	133	01-03-17	\$7,287.67
Bankwest	TD	\$800,000	2.50%	126	22-03-17	\$6,904.11
Bankwest	TD	\$900,000	2.50%	147	29-03-17	\$9,061.64
Bankwest	TD	\$700,000	2.50%	140	05-04-17	\$6,712.33
Bankwest	TD	\$400,000	2.62%	132	19-04-17	\$3,790.03
Bankwest	TD	\$1,300,000	2.50%	119	10-05-17	\$10,595.89
Bendigo Bank	TD	\$1,000,000	2.50%	168	22-02-17	\$11,506.85
Bendigo Bank	TD	\$600,000	2.45%	140	26-04-17	\$5,638.36
Bendigo Bank	TD	\$1,200,000	2.70%	364	16-08-17	\$32,311.23
Bendigo Bank	TD	\$700,000	2.75%	364	30-08-17	\$19,197.26
Bendigo Bank	TD	\$800,000	2.70%	364	20-09-17	\$21,540.82
Bendigo Bank	TD	\$500,000	2.70%	364	29-11-17	\$13,463.01
IMB	TD	\$500,000	2.60%	177	15-02-17	\$6,304.11
IMB	TD	\$500,000	2.50%	147	01-03-17	\$5,034.25
IMB	TD	\$900,000	2.60%	182	08-03-17	\$11,667.95
IMB	TD	\$500,000	2.50%	161	15-03-17	\$5,513.70
IMB	TD	\$900,000	2.60%	119	03-05-17	\$7,629.04
IMB	TD	\$800,000	2.60%	126	31-05-17	\$7,180.27
IMB	TD	\$1,000,000	2.50%	210	21-06-17	\$14,383.56
NAB	TD	\$800,000	2.72%	182	12-04-17	\$10,850.19
NAB	TD	\$1,400,000	2.63%	119	17-05-17	\$12,004.33
NAB	TD	\$500,000	2.89%	364	28-06-17	\$14,410.41
NAB	TD	\$500,000	2.80%	366	10-11-17	\$14,038.36
NAB	TD	\$1,100,000	2.80%	364	22-11-17	\$30,715.62
Westpac	TD	\$800,000	2.85%	364	22-03-17	\$22,737.53
Westpac	TD	\$500,000	2.85%	365	27-04-17	\$14,250.00
Westpac	TD	\$400,000	2.47%	364	18-08-17	\$9,852.93
		\$25,800,000				\$398,951.38

Finance and Administration

INVESTMENTS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017 cont'd

COUNCIL INVESTMENT PERFORMANCE: -

BUDGET COMPARISON TO 31 JANUARY 2017

Interest on Investments Received YTD	\$432,996
Annual budgeted amount for all funds	\$567,900
Percentage of Interest Received YTD	76.25%
Percentage of Year Elapsed	58.90%

BBSW COMPARISON TO 31 JANUARY 2017

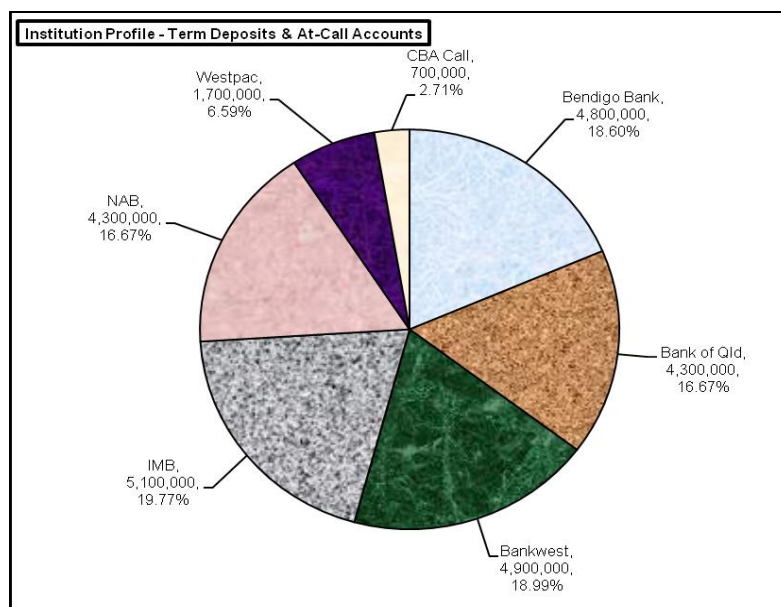
Average market interest rate (90 day BBSW)	1.84%
Average return on all investments	2.79%

The above investments have been made in accordance with Section 625, of the Local Government Act 1993, the Local Government Regulations, the Ministerial Investment Order and the Council's Investment Policy.

INVESTMENTS FINANCIAL INSTITUTION PROFILE AS AT 31 JANUARY 2017

The following chart shows the current distribution of Council's investment portfolio between the authorised financial institutions used. The current distribution of funds between institutions complies with Council's Investment Policy which states:-

"The maximum percentage that may be held in term deposits with any one financial institution is 25% of the portfolio, and the maximum to be held in at-call accounts be no more than 15%."

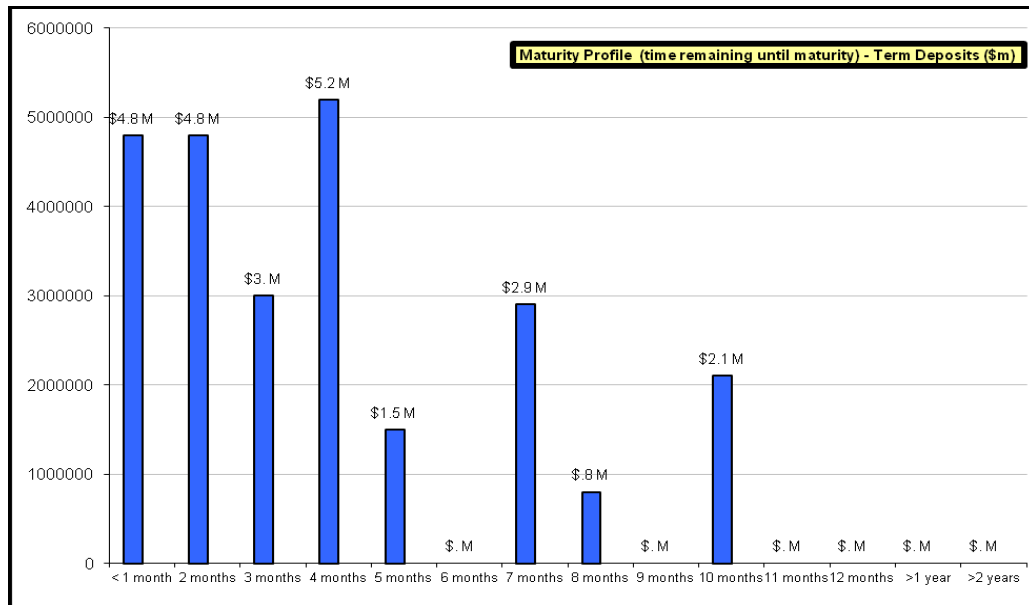


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INVESTMENTS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017 cont'd

INVESTMENTS - MATURITY PROFILE AS AT 31 JANUARY 2017

The following chart illustrates the maturity profile of Council's investment portfolio showing the amount of time remaining until current term deposits mature. This demonstrates that Council's investing activities should meet future cash flow requirements.



SUMMARY OF AVAILABLE CASH AT 31 JANUARY 2017

TOTAL INVESTMENTS: - **\$ 25,800,000.00**

INVESTMENTS BY FUND (INCLUDES RESTRICTED AND UNRESTRICTED CASH): -

General Fund Reserves	\$ 17,764,846.43
Water Supply Fund Reserves	\$ 2,359,987.02
Sewerage Fund Reserves	\$ 3,721,694.84
Domestic Waste Management Fund Reserves	\$ 1,926,411.89
Trust Fund Reserves	\$ 27,059.82

POLICY IMPACT

Investments are in accordance with Council's Investment Policy and Strategy.

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

Finance and Administration

INVESTMENTS FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017

cont'd

RECOMMENDATION That -

1. Council receive and note the report as information.

ATTACHMENTS

Nil

Finance and Administration - 16 February 2017

ITEM 11.2 **Bank Balance and Reconciliation - 31 December 2016 and 31 January 2017**

FILE REFERENCE I17/6

AUTHOR **Director of Finance and Administration**

ISSUE

Statement of Bank Balance and Reconciliation – 31 December 2016 and 31 January 2017.

RECOMMENDATION That -

1. Council receive and note the report as information.

BACKGROUND

Nil

REPORT

31 DECEMBER 2016

<u>STATEMENT OF BANK BALANCE & RECONCILITATION</u>	\$
General Ledger Balance brought forward 30 November 2016	243,333.86
Add: Receipts for December 2016	5,004,726.67
	<u>5,248,060.53</u>
Deduct: Payments for December 2016	3,678,459.09
Balance as at 31 December 2016	<u>1,569,601.44</u>
Balance as per Bank Statement 31 December 2016	1,808,942.26
Add: Outstanding Deposits	-
	<u>1,808,942.26</u>
Deduct: Unpresented Cheques / EFTs	239,340.82
Balance as at 31 December 2016	<u>1,569,601.44</u>

Finance and Administration

BANK BALANCE AND RECONCILIATION - 31 DECEMBER 2016 AND 31 JANUARY 2017 cont'd

31 JANUARY 2017

<u>STATEMENT OF BANK BALANCE & RECONCILIATION</u>	\$
General Ledger balance brought forward 31 December 2016	1,569,601.44
Add: Receipts for January 2017	<u>1,657,942.75</u>
	3,227,544.19
Deduct: Payments for January 2017	<u>3,269,782.03</u>
Balance as at 31 January 2017	<u>(42,237.84)</u>
Balance as per Bank Statement 31 January 2017	513,202.93
Add: Outstanding Deposits	<u>4,899.01</u>
	518,101.94
Deduct: Unpresented Cheques / EFTs	<u>560,339.78</u>
Balance as at 31 January 2017	<u>(42,237.84)</u>

POLICY IMPACT

Nil

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

RECOMMENDATION That -

1. Council receive and note the report as information.

ATTACHMENTS

Nil

Finance and Administration - 16 February 2017

ITEM 11.3 **Rates and Charges Outstanding for the months of December 2016 and January 2017**

FILE REFERENCE I17/8

AUTHOR **Director of Finance and Administration**

ISSUE

Rates and Charges Outstanding Report 2016/2017.

RECOMMENDATION That -

1. Council receive and note the report as information.

BACKGROUND

Summary report of Rates and Charges outstanding at month end of December 2016 and January 2017 is detailed.

REPORT

There are attached reports titled "Rate Collection 2017 Year" for the 2016/2017 financial year. A comparison of the rates and charges outstanding percentage to previous financial years is highlighted in the below table:-

31 January 2017

Description	31/01/2017	31/01/2016	31/01/2015
Total % Rates and Charges Outstanding	38.53%	37.88%	38.10%
Total \$ Amount Rates and Charges Outstanding	\$4,187,349	\$4,011,874	\$3,937,556

31 December 2016

Description	31/12/2016	31/12/2015	31/12/2014
Total % Rates and Charges Outstanding	40.87%	39.72%	41.02%
Total \$ Amount Rates and Charges Outstanding	\$4,441,345	\$4,206,475	\$4,239,672

Finance and Administration

RATES AND CHARGES OUTSTANDING FOR THE MONTHS OF DECEMBER 2016 AND JANUARY 2017 cont'd

POLICY IMPACT

Nil

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

RECOMMENDATION That -

1. Council receive and note the report as information.

ATTACHMENTS


1. View	Rate Collection Year - December 2016	Attachment
2. View	Rate Collection Year - January 2017	Attachment

Prepared by _____
 Authorised by _____
 Date _____

Rating Categories	Levy Raised to date	Rates Received to 5 January 2017	Rates Outstanding to 5 January 2017	% Rates Outstanding 5 January 2017
Farmland	4,724,548.66	2,779,890.31	1,944,658.35	41.16%
Residential	1,145,261.47	643,967.92	501,293.55	43.77%
Rural Residential	611,389.22	376,338.60	235,050.62	38.45%
Business	285,004.53	185,179.09	99,825.44	35.03%
Mining	2,978.03	2,978.03	-	0.00%
Water	851,760.00	492,135.62	359,624.38	42.22%
Sewerage	1,608,566.10	1,032,285.97	576,280.13	35.83%
Domestic & Comm Waste	788,962.84	354,199.83	434,763.01	55.11%
Rural Waste	564,544.19	341,717.90	222,826.29	39.47%
Storm Water	45,308.97	25,065.32	20,243.65	44.68%
**Arrears	239,837.31	193,057.58	46,779.73	19.50%
Overall Total Rates	10,868,161.32	6,426,816.17	4,441,345.15	40.87%

Rate Collection 2017 Year

Rating Categories	Levy Raised to date	Rates Received to 3 February 2017	Rates Outstanding to 3 February 2017	% Rates Outstanding to 3 February 2017
Farmland	4,724,058.44	2,870,219.71	1,853,838.73	39.24%
Residential	1,145,261.47	677,679.38	467,582.09	40.83%
Rural Residential	611,694.11	389,349.07	222,345.04	36.35%
Business	285,004.53	188,150.05	96,854.48	33.98%
Mining	2,978.03	2,978.03	-	0.00%
Water	851,760.00	515,440.65	336,319.35	39.49%
Sewerage	1,608,711.57	1,069,413.26	539,298.31	33.52%
Domestic & Comm Waste	789,622.03	380,173.91	409,448.12	51.85%
Rural Waste	564,470.51	353,034.06	211,436.45	37.46%
Storm Water	45,346.71	26,368.99	18,977.72	41.85%
**Arrears	239,837.31	208,588.35	31,248.96	13.03%
Overall Total Rates	10,868,744.71	6,681,395.46	4,187,349.25	38.53%

Prepared by  Date 6/2/2017

Authorised by Andrew G. Cooke Date 6/2/2017

I:\2016-2017\Rates\Recs\%outst_January 31-2017

Finance and Administration - 16 February 2017

ITEM 11.4 **Integrated Planning and Reporting - Adoption of the Tablelands Regional Community Strategic Plan 2016 - 2036**

FILE REFERENCE I17/41

AUTHOR **Director of Finance and Administration**

ISSUE

Adoption of the Tablelands Community Strategic Plan 2016-2036 (CSP) undertaken in conjunction with Goulburn Mulwaree Council and Yass Valley Council.

RECOMMENDATION That -

1. Council, in accordance with the Integrated Planning and Reporting Guidelines and requirements of Section 402 and Sections 8A-8C, of the Local Government Act 1993, and requirements of the Local Government Amendment (Governance and Planning) Act 2016, adopt the Tablelands Community Strategic Plan 2016-2036.
2. All public submissions to the Tablelands Community Strategic Plan 2016-2036 are considered and a response to the submissions be provided by Council.
3. Council, in accordance with the Integrated Planning and Reporting Guidelines, and requirements of Section 402, of the Local Government Act 1993 and requirements of the Local Government Amendment (Governance and Planning) Act 2016, adopt the Community Engagement Strategy and Communications Plan.

BACKGROUND

Upper Lachlan Shire Council had previously prepared a Community Strategic Plan Vision 2023 in accordance with Section 402, of the Local Government Act 1993 and the Office of Local Government's Integrated Planning and Reporting Guidelines.

It is a legislative requirement that in accordance with Section 402 (5), of the Local Government Act 1993; following an ordinary election of Councillors, each council must review the Community Strategic Plan (CSP) before 30 June following the election. A Community Strategic Plan is a plan that identifies the main priorities and aspirations for the future of the local government area. The council is to ensure that the area has a community strategic plan covering at least the next 10 years.

The Regional CSP

As reported to the Ordinary Council Meeting on 20 October 2016 and 16 December 2016; Goulburn Mulwaree Council, Upper Lachlan Shire Council and Yass Valley Council engaged consultants, Cardno NSW/ACT Pty Ltd, to develop a Regional Community Strategic Plan (CSP), Community Engagement Strategy and facilitate community meeting workshops in the three local government areas (LGAs).

The CSP addresses the five strategic objective areas of Infrastructure, Community, Environment, Economy and Civic Leadership. The CSP also address the quadruple bottom line objectives and are based on social justice principles.

REPORT

A draft Tablelands Regional Community Strategic Plan (CSP) was prepared and placed on public exhibition in accordance with the Local Government Act 1993, the Local Government Amendment (Governance and Planning) Act 2016 and the Integrated Planning and Reporting Guidelines.

Prior to the public exhibition period there were 10 community meeting workshops facilitated by Cardno NSW/ACT Pty Ltd across three local government areas in the week of 21-29 November 2016 to allow community consultation and input into the draft Tablelands Regional CSP.

The draft Community Engagement Strategy and Communications Plan and Community Engagement Outcomes Report was informed from the community meetings and on-line surveys. The outcomes from the community engagement (workshops and surveys) were incorporated in the draft Tablelands Regional CSP to reflect the community's aspirations and the strategies that work towards achieving the aspirations.

The public exhibition community consultation period commenced on 19 December 2016 and the public submission period closed on 27 January 2017. In adopting strategic plans Council must give consideration to submissions received from the community following the period of public exhibition.

There was one public submission received with respect to the Tablelands Regional CSP. The submission is a collaboration of The Goulburn Group Inc., FROGS Landcare Inc., Goulburn Heritage Group, Community Energy for Goulburn Inc., Australian Wind Alliance and The Goulburn Field Naturalists Inc. The submission is an attachment to this report and Council is to give consideration to the submission contents.

In relation to the attached public submission the joint Councils CSP working party have addressed the submission and believe that it does not reflect the sentiment expressed through the extensive community consultation process and does not represent the wider community views. The submission identifies changes in focus areas and KPIs significantly related to environmental ideals held by the groups; including climate change, renewable energy, building developments and waterways rehabilitation. The joint Councils CSP working party notes the submission contents however feel the Regional CSP does not warrant significant changes and a number of the KPIs and actions may be addressed further within Council's Delivery Program review process. Each suggested change or addition will be addressed individually (a draft response to be supplied separately to Councillors) and a joint Council reply will address each item individually.

Finance and Administration

INTEGRATED PLANNING AND REPORTING - ADOPTION OF THE TABLELANDS REGIONAL COMMUNITY STRATEGIC PLAN 2016 - 2036 cont'd

The joint Councils CSP working party has made amendments to the draft Tablelands Regional CSP. A marked up version of the revised CSP was distributed to Councillors for comment on 25 January 2017. These changes are reflected in the attached Regional CSP and may now be adopted by the three Councils.

POLICY IMPACT

The Regional Community Engagement Strategy and Communications Plan supersede the former Upper Lachlan Shire Council Community Engagement Policy and Strategy.

OPTIONS

Nil

FINANCIAL IMPACT OF RECOMMENDATIONS

Nil

RECOMMENDATION That -

1. Council, in accordance with the Integrated Planning and Reporting Guidelines and requirements of Section 402 and Sections 8A-8C, of the Local Government Act 1993, and requirements of the Local Government Amendment (Governance and Planning) Act 2016, adopt the Tablelands Community Strategic Plan 2016-2036.
2. All public submissions to the Tablelands Community Strategic Plan 2016-2036 are considered and a response to the submissions be provided by Council.
3. Council, in accordance with the Integrated Planning and Reporting Guidelines, and requirements of Section 402, of the Local Government Act 1993 and requirements of the Local Government Amendment (Governance and Planning) Act 2016, adopt the Community Engagement Strategy and Communications Plan.

ATTACHMENTS

1. View	Goulburn Group - Joint Community Submission Tablelands Community Strategic Plan	Attachment
2. View	Tablelands Regional Community Strategic Plan	Attachment
3. View	Tablelands Community Engagement Strategy and Communications Plan	Attachment
4. View	Tablelands Community Engagement Outcomes Report	Attachment



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Thank you for the opportunity to provide community feedback on the Draft Regional Community Strategic Plan on exhibition in Goulburn Mulwaree and Yass Valley Councils.

The initiative to cooperatively develop a regional planning approach is to be commended. The councils involved have a common interest in facilitating and managing sustainable economic development across urban and rural communities as well as attending to the social and environmental health of the region.

1. Parties to this submission

This submission is written by The Goulburn Group (TGG) in collaboration with the following community associations/groups who have formally agreed to support this submission. These groups have demonstrated expertise and capability in delivering projects that support environmental rehabilitation, heritage preservation, adaptations to climate change, renewable energy and sustainable agriculture.

Parties to this submission are:

- The Goulburn Group Inc. (TGG)
- FROGS Landcare Inc.
- Goulburn Heritage Group
- Community Energy for Goulburn Inc. (CE4G)
- Australian Wind Alliance (AWA)
- The Goulburn Field Naturalists Inc

The combined membership of these groups is approx 400 and the support base is significant. These are people from all walks of life who live, farm, study and work across the three Council areas. The majority are active in their communities and belong to a raft of other associations and clubs.

2. The main thrust of our submission:

The draft plan is not proactive enough to assist the region to respond to the economic, environmental and social challenges of climate change let alone ameliorate decades of regional economic and environmental decline. Climate change impacts will be felt across all areas of concern in the plan including social demographics, health, rural lifestyle, economy, education and leadership.

There are some good starting points in the plan but it lacks thrust. It fails to inspire confidence that the Councils are committed to genuine action to remedy poor practices in land use, waste management, energy inefficiency in building developments and rehabilitation of waterways, streetscapes and natural systems.

The emphasis on maintaining "rural lifestyle" and "rural landscapes" evokes nostalgia rather than a commitment to managing change. We are already seeing the slow creep of poorly designed and high energy housing subdivisions fanning out from our cities and villages. Agriculture is under severe pressure and without a long-term solutions our rural vistas will change into a patchwork of lifestyle blocks of varying quality. As one young person commented:

The idea of a "rural lifestyle" being awesome is kind of stupid. Rural areas have high rates of binge drinking, fewer young people, few opportunities, low education levels, higher unemployment... All of these are things that the rest of the strategic plan is trying to combat! People need to stop being afraid of change.



3. General feedback during our consultation was consistent:

- We need committed action to not only "protect and enhance" our natural environment but undertake serious rehabilitation of our waterways and natural systems. Biodiversity loss is continuing and must be addressed proactively by the Councils.
- We need a stronger commitment to the preservation of built heritage as an economic opportunity and incentivise the adaptive reuse of precious buildings and streetscapes.
- We need higher building standards for developers to ensure new housing stock and other developments are built for the future including attention to aspect, energy efficient utilities, thermally efficient building materials, landscaping and water recycling.
- We need an economic transition plan that takes seriously regional wind and solar resources and a resolve by local government to play a proactive role in securing a strong renewable energy identity for the region.
- We need to see the three Councils investing their own funds in regional renewable energy projects and actively facilitating community owned renewable energy.
- We need to see that the preservation of our rural landscape as we enjoy it today is likely only if there are alternate income streams for the agriculture sector. The region is criss-crossed by the Grid. Wind and solar offer farming enterprises the additional income needed to future proof their farms, revitalise regional centres and reduce the pressure for subdivisions.
- There are a lot of words like "investigate", "support", "monitor", "consult" and not enough detail about what the three Councils actually plan to do.
- The KPIs to measure success are often inadequate or do not relate to the strategies!

4. Specific responses to the Strategy.

Our Environment EN1: Protect and enhance the existing natural environment, including flora and fauna native to the region.

There is no reference to changing climate, how Councils will establish baseline data of local/regional biodiversity, and strategies to actively protect and mitigate the likely effects of more extreme weather on our natural systems.

What will Councils' role be?

Change: To consider environmental protection and climate change when making planning and funding decisions, and investigate offset programs

How will we know we are successful? (KPIs)

Add: Carbon emission measures will indicate a reduction in CO2 emissions per person in the region each year.

Biodiversity counts see an increase in numbers and species of flora and fauna from baseline data.

Our Environment - EN2 Adopt sustainability practices

What will the councils' role be?

Quote from young person: Working in hospitality I've noticed that we have one huge 'everything' bin, and a tiny, household-size recycling bin, which leads to lots of recycling just going into the big bin (which pains me a lot), because we simply run out of room in the yellow bin! Perhaps making sure that every business and household has access to recycling bins that are an adequate size to encourage recycling.



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Add: Mandate all residential developments to include northerly aspect as a key element in design of both street and building alignment in order to take advantage of solar passive design principles.

Review and implement higher standards of energy efficiency and thermal building performance in all development applications similar to that of the ACT.

Add: Actively support the development of community owned renewable energy projects.

Add: Investigate the development of micro-grids in new residential developments using renewable energy and storage.

Add: Provide incentives and support to businesses to recycle and facilitate appropriate recycling bins and collections.

Change to: To actively deliver environmental sustainability education and awareness programs.

Areas of potential focus and key issues to consider

Quote from a business owner and member of Community Energy for Goulburn: *It is time the Council saw renewable energy and energy efficiency as an investment in the region's future. It is great to see the increase in solar on Council buildings, businesses and households. But the real shift will come when Council invests some of its funds in large-scale projects and really gets behind community ownership of renewable energy projects. Staff and Councilors need to get up to speed especially if they are planning for the next 20 years.*

Change to: Implement effective measures to reduce the carbon footprint of each Council and regulate to ensure that all planning measures see a reduction in CO2 emissions from current practice.

How will we know we are successful? (KPIs)

Add: There will be an increase in community owned energy projects in the region.

Increase in the number of new building approvals that implement energy efficient building materials, utilities, water capture and aspect in their design and construction.

There will be a reportable increase in demand from home buyers for thermally efficient homes.

There will be a reduction in CO2 emissions across new developments in the region.

Our Environment EN3 Protect and rehabilitate waterways and catchments

Quote from a Landcare volunteer:

Waterways are not just about water quality. They are interactive systems and act as crucial corridors for genetic flows to support resilience and biodiversity in flora and fauna. The health of riparian zones is under threat in many areas and landholder impacts along our waterways are not always conducive to the long term protection and rehabilitation of these ecosystems.

Areas of potential focus and key issues to consider:



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Add: For Goulburn Mulwaree, this includes attention to the rehabilitation of the Mulwaree Chain of Ponds and the Wollondilly River extending up and down stream from Goulburn Wetlands.

Our Environment - Strategy EN4 Maintain a balance between growth, development and environmental protection through sensible planning.

What will the councils' role be?

Quote from a TAFE teacher: Striking "a balance" really means foregrounding the needs of the environment in almost all planning decisions. We've got things so out of whack for so long that our biodiversity, native vegetation cover, soil health and waterways are seriously degraded. We are not starting from a level playing field. We are playing catch up with our environmental responsibilities,

Change to: To ensure local planning policies and strategies protect and enhance the natural environment and reduce the carbon footprint of the region

Change to: To make high-impact planning decisions consistent with the planning scheme to consider social, environmental including climate change impacts and community sentiment.

Add: Provide community education and business information on the social and economic benefits of setting higher standards in environmental protection and building design/construction.

How will we know we are successful? (KPIs)

Change to: Increase in the number of new industries and businesses that are delivering services and products in response to the needs of a low carbon economy.

Add: Increase in the number of businesses and housing developments that integrate renewable energy and energy efficiency measures into their business model.

Change to: Number of lodged objections reduces after period of community education.*

***NB:** This is a problematic KPI. If the community is not provided with information and education about the need for change then there is likely to be confusion and hence more objections. Even in the short term it is likely that the Councils will have to manage an increase in objections as transitions to something better will cause some to be unsettled. Objections do not mean that the measure has been unsuccessful. The most valid measure of success is measurable reduction in emissions.

Council needs to be more proactive in managing community sentiment without back tracking on positive change.



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Our Environment - Strategy EN5

To investigate and implement approaches to reduce our carbon footprint

Concern from many members is captured here particularly with the words "where appropriate":

EN5 identifies Council's role in supporting renewable energy facilities, **where appropriate**. The councils in the region have not adequately met the challenge of managing the wind farm developments in the region. For the sake of intergenerational equity this must change. The Strategic Plan should identify ways to maximise the benefit of this rapidly expanding industry for all residents. The region can become a significant exporter of electricity as well as traditional agricultural produce.

Along with implementing comprehensive waste recycling programs, clean energy will deliver the region a negative carbon footprint and offer a genuinely sustainable future. Councils should consider investing surplus funds in local clean energy projects. There are already significant financial incentives for councils to adopt this strategy. The return on capital for wind and solar farms is secure, long term and attractive in comparison to government bond and fixed interest returns.

What will the councils' role be?

- Change to:** To develop initiatives that reduce Council's carbon footprint through internal procurement processes, energy efficiency measures including installation of LED street lighting, and planning policies for future council owned development projects.
- Add:** Actively support the development of an electric highway throughout the region by financially contributing to the establishment of EV fast charging stations
- Change to:** Actively support the development of renewable energy facilities ~~where appropriate~~ in the region.

Areas of potential focus and key issues to consider

- Change to:** Provide education for residents and businesses in the area on ~~small and simple~~ ways to reduce their carbon footprint.

How will we know we are successful? (KPIs)

- Change to:** Each Council to determine its monthly baseline carbon footprint in 2016 using a carbon calculator, undertake a monthly calculation to monitor increases/decreases, and report to the community consistent progress on the reduction to its carbon footprint.
- Add:** There will be an increase in the number of EV charging stations in the region
- There will be a reduction in CO2 emissions across the region.



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OUR ECONOMY

EC2 Capitalise on the regions' close proximity to Canberra and its position as a convenient hub to South East Australia to attract industry and investment.

Quote from TGG member and management consultant: *It is great to see the ACT identified as an economic driver of our region. Given this there should be better integration within the plan so that environmental resources and energy production are identified as positive attractors for business investment and jobs.*

How will we be successful? (KPIs)

Add: Job growth in new and existing business increases annually.

Financial flows into the local economy from renewable energy projects is mapped and reported annually.

New training and higher educational opportunities are available and taken up by young people to meet market demand for skills and knowledge.

EC2 Jointly develop appropriate tourism opportunities and promote the region as a destination.

This strategy seems to be business as usual. It will require a much clearer focus on protecting and enhancing our heritage stock and precincts. However what is missing is the opportunity for eco tourism – the biggest growth in the tourism market. Rail trails, conservation areas, treescaping and tours to Wind and Solar farms should be part of this strategy. Carbon neutral events should be encouraged and resources developed to support this.

Quote from AWA member in Upper Lachlan shire: *Tourism officers in each shire are very aware of the interest from visitors in viewing wind turbines that are already located in the region. There has been little effort from any of the shires to promote the region as a "clean and green" destination where you can view and experience renewable energy generation from large-scale wind and solar farms. Eco-tourism is the fastest growing sector of the tourist market and this region should be capitalising on this opportunity.*

EC3 Support and foster conditions that enable local and home/based businesses to grow.

Good to see this in the plan. Internet access and collaboration opportunities through business hubs and co working spaces should be more clearly supported in the plan.

EC4 Foster and develop a diverse, adaptive and innovative agricultural industry.

Quote from a farmer and member of AWA: *The increasing number of retirees who own large and small farms that are not their primary source of income has, and will continue to, create tensions within the community. This tension needs to be very carefully managed. The rights of existing farmers who earn the overwhelming majority of their income from their farms needs to be acknowledged and supported. Farmers provide a large employment base for the shires, particularly Upper Lachlan and Yass Valley. If we are genuine about supporting sustainable agriculture we cannot shy away from the role that wind and solar farms play in agricultural viability.*



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Areas of focus and key issues to consider:

EC4 identifies that accommodating diversification of existing agricultural practices and methods and supporting emerging industries such as viticulture are priorities towards sustaining a thriving agricultural industry. This is key to the region's unique rural character and a significant tourism driver. Renewable energy projects are significant adaptive drivers of value in the new regional economy and must be included in a 20 year plan.

Wind Farm Open Days and educational visits to wind and solar farms have been undertaken independently by private owners of the facilities with great success. Most of these facilities are within 2 hours drive of Canberra and are readily accessible to the public.

For the Agricultural sector to adapt to a changing climate and market volatility requires a long-term solutions that include renewable energy. This should be identified in the Strategic Plan as the spin offs impact positively on tourism, employment, service sector, community benefit/investment and education sector.

How will we know if we are successful? (KPIs)

"Monitor"? For 20 years? Very poor KPI.

EC5 Encourage collaboration between businesses, government, and training providers to develop employment and training opportunities for young people in the region.

Given the demographic analysis a focus must be on diverse training and education pathways for young people into regional employment and retraining opportunities for older workers.

Feedback from a young person: As a young person I approve of the thrust of EC5. However, it needs more detail! Way too much of it is about setting up your own business! Please secure higher education providers (including TAFE) in the region and a regional university campus presence.

I fully support the potential focus and key issue: "Reliable telecommunications infrastructure (mobile and internet) is fundamental to effective education and training." Yes! Yes! YES!

Our Community

CO1: Facilitate and encourage equitable access to community infrastructure and services such as health care, education and transport.

Areas of potential focus and key issues to consider

Add: Commuter rail, bus and high-speed rail should be a focus here. Bike lanes and disability friendly pathways should be integrated into new developments and urban plans. In the future we want to see liveability as a key outcome for community strategy in both large and small communities.

Add: A focus should be on improving the mental and physical health of residents across the region.

How will we know if we are successful? (KPIs)



We would like to see a KPI that shows the diverse mix of mental health options including preventative programs that support wellbeing and connectedness, rather than just raw numbers. Numbers alone do not show whether the communities' mental health is improving.

CO2: Encourage and facilitate active and creative participation in community life

Good to see acknowledgement of the need for diverse opportunities for participation. Attention could be given to mapping "official" and informal events that occur across the region. Many community associations have events that are well attended but do not appear on any formal event calendars.

How will we know if we are successful? (KPIs)

Add: Number and diversity of events run in the region and attendance numbers.

CO3: Foster and encourage positive social behaviours to maintain our safe, healthy, and connected community.

This is a good framework for action.

CO4: Recognise and celebrate our diverse cultural identities, and protect and maintain our communities natural and built cultural heritage.

Quote that sums up many concerns: *World events and poor leadership is fracturing the trust between people of diverse cultures, religions and sexual orientation. I want the region to be welcoming and for our civic leaders to behave with courage and respect in the face of views that seek to marginalise a particular group. The handling of the DA for the Muslim cemetery at Marulan did not reflect well on Goulburn Council in this sensitive matter. We must do better.*

Areas of potential focus and key issues to consider

Add: There are community misconceptions that undermine efforts to preserve or repurpose heritage including the myth that conservation is a drain on the public purse or heritage is too costly to repurpose.

How will we know if we are successful? (KPIs)

Change to: Number of heritage buildings, sites and precincts protected, enhanced and adapted for modern use.

Number of events, initiatives and organisations celebrating diversity in all its forms.

Add: Welcome to country and acknowledgement of traditional elders is common practice in all civic and community functions/events.

Add: Number of hate crimes registered by the police/courts declines.

Add: Number of submissions opposing development applications that are potentially discriminatory towards a particular cultural or religious group declines.

Add: Number of new migrants and refugees settling in each Council area per annum increases.



The Goulburn Group



Goulburn Heritage Group



Add: Census data shows increasing cultural and linguistic diversity across the region.

Add: Increased number of food outlets, businesses and services reflect cultural diversity.

CO5: Maintain our rural lifestyle

The rural landscape has been changing for nearly 200 years and will continue to evolve. If we manage this evolution we influence the outcome. If we resist we will be overtaken by it.

Members' perspective: The main driver for the breaking up of large lot sizes by subdividing them into smaller parcels is the marginal nature of large-scale agricultural enterprises. We need our regional food and fibre industry but to make this more sustainable farmers need support to transition their practices and relationship with the land. Climate change is making this an economic imperative. Many traditional family owned farms are under strain with young people not wishing to take over marginal enterprises. If farmers and landowners are encouraged to host renewable energy generation infrastructure such as wind turbines and solar farms (photovoltaic and thermal) this will create a passive income stream thus obviating the need for subdivision or government bail outs. This should be a primary strategy for maintaining the rural character of the region.

How will we know if we are successful? (KPIs)

Add: Number of farms hosting renewable energy alongside their farming enterprise increases.

Add: Number of neighbour benefit sharing arrangements and community benefit funds associated with large-scale wind and solar developments.

Our Infrastructure

IN6: Implement safe, accessible and efficient waste management and recycling options for general, green waste and sewerage.

What will Council's role be?

Add: Encourage and incentivise recycling and waste management by business and government enterprises.

Our Civic Leadership

The community expects more than is often delivered by Councils. Progressive initiatives are increasingly being led by the community resulting in over reliance and potential exploitation of volunteers. Innovation can only be led effectively by staff and elected representatives who keep up to speed with technology, relevant knowledge and opportunities that can be harnessed locally.

To commit to leading regional change for a healthy social, economic and environmental future requires the willingness and capacity for staff and councillors to step up and think and behave in a way that reflects the responsibilities they shoulder on our behalf.

Effective leadership on complex matters requires courage, training and experience. Innovation must be supported by an investment in decision makers and a commitment to learn and grow.

Learning and development for decision makers should be a focus in the plan.



Acknowledgements

Goulburn Mulwaree Council, Upper Lachlan Shire Council, and Yass Valley Council wish to acknowledge the contributions provided by the community in the development of the Regional Community Strategic Plan

The responses provided through face to face conversations, participation in workshops, and survey completion both on paper and online, have been invaluable in allowing the three councils to develop a Regional Community Strategic Plan that reflects the vision of this greater Tablelands community.

Our councils wish to take this opportunity to express our gratitude to all who participated in this process. We hope this document is representative of what you, as a community, expressed to us.

Our councils also wish to thank Cardno, the Consultants who have worked to help us develop this plan.



Contents

Joint Message from the Mayors.....	1
The Tablelands Region	4
Our Regional Profile	8
Community Consultation	10
Goulburn Mulwaree	12
Upper Lachlan	14
Yass Valley	16
Review of Informing Strategies	18
Our Vision.....	20
Our Strategic Priorities	21
Implementation & Monitoring.....	46



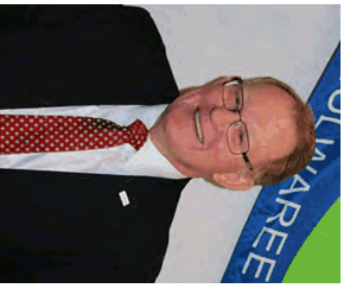
**It gives us great pride to present the first ever
Regional Community Strategic Plan (CSP) in NSW
local government.**

The Regional CSP pulls together extensive consultation that the three councils have undertaken with our community this year, and in recent years, to provide a document that identifies the community's regional priorities and expectations for the next twenty years, and to plan strategies to achieve those aspirations. The current decisions we make as communities will contribute significantly to what our lives will be like in 2036. The benefits of having a document such as the Regional CSP is that it helps us make decisions that will move us closer to the future we strive for.

The Regional CSP will also help our councils to engage with other levels of government, the business sector and the broader community to ensure that there is a level of co-operation and commitment to achieving our shared aspirations.

This Regional CSP recognises this and identifies the strategies to deal with these issues and many other variables to ensure that we continue to provide a regional community that is a fantastic place to work and live.

We wish to take this opportunity to thank those members of the community who took time to provide us with their feedback, attended community workshops and / or completed surveys. The community input has proved most valuable in the production of the Regional CSP.



Cir Bob Kirk
Mayor
Goulburn Mulwaree Council



Cir Brian McCormack OAM
Mayor
Upper Lachlan Shire Council



Cir Rowena Abbey
Mayor
Yass Valley Council

Joint Message from the Mayors



Introduction

In July 2016 Goulburn Mulwaree Council, Upper Lachlan Shire Council and Yass Valley Council decided to prepare a joint Regional Community Strategic Plan for the Tablelands region.

These councils have recognised the synergies and efficiencies to be gained through developing a new joint CSP for this region, an innovative approach that, while meeting the requirements of the Office of Local Government's Integrated Planning and Reporting Framework, will be unique in the NSW context.

A joint plan presents a range of positive cooperative opportunities, with a key benefit being a stronger, united voice for the region when working with State and Federal Governments and other stakeholders in seeking support for identified priorities and projects that will benefit the region.

This CSP identifies the aspirations of the community through a clear set of strategic priorities that achieve the region's vision for the future.

Specifically the Plan aims to:

- Inform Councils' priority setting and decision making;
- Inform the decision making of other agencies and organisations, including the State and Federal Governments;
- Provide a rationale for any organisation pursuing grants and other resources for specific projects that can be shown to fit within a particular strategic priority outlined within the plan;

- Inform stakeholders of the community's long term vision for the region; and
- Guide local and regional planning documents and initiatives.

All three councils share a similar vision centred around balancing future growth with the need to protect and enhance social and environmental values. This Plan consolidates councils' existing CSPs and pulls together common visions and strategies, whilst recognising the unique characteristics and challenges belonging to each individual Council.

What is a Community Strategic Plan?

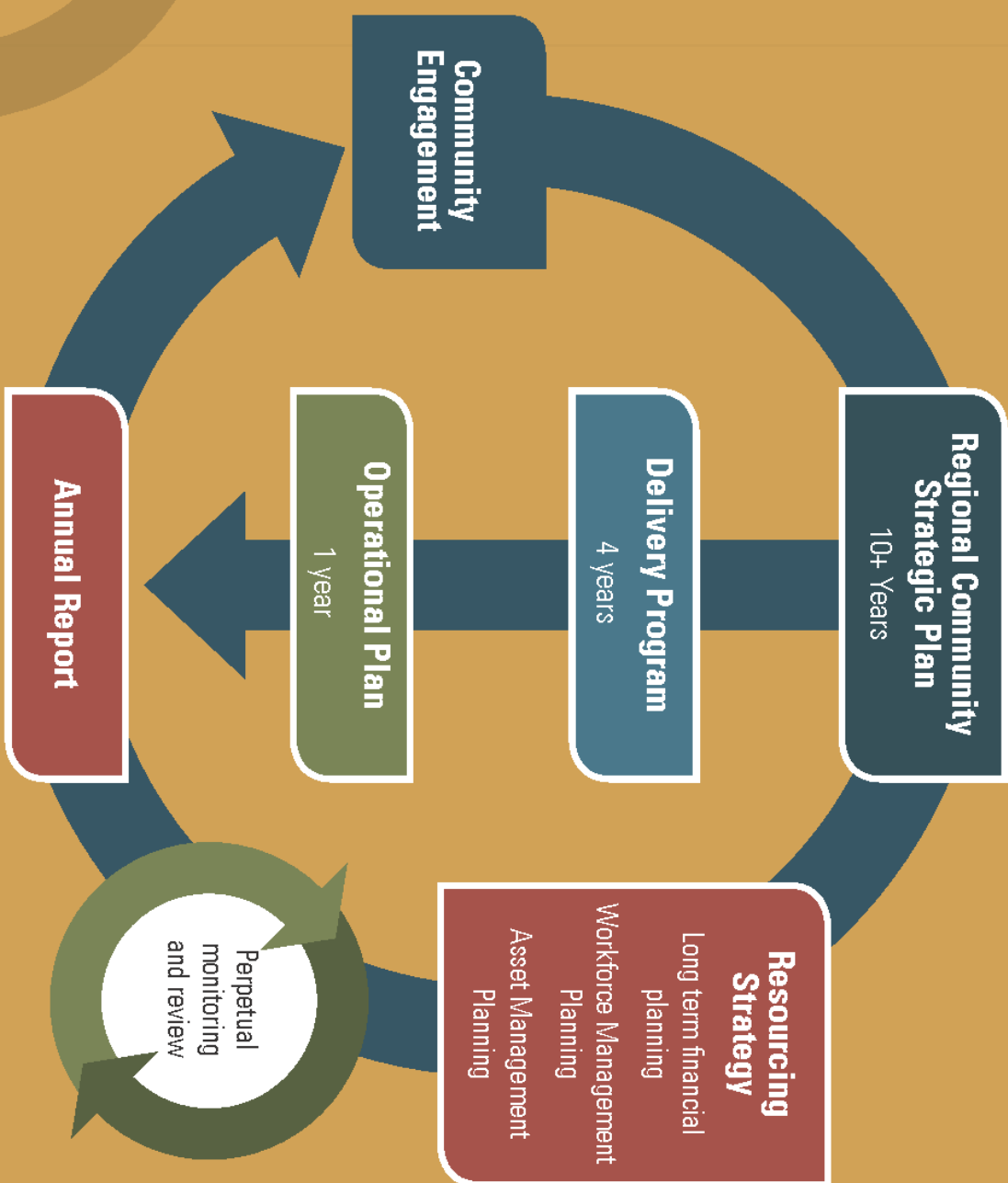
The NSW Government's Integrated Planning and Reporting Framework (IPRF) is a strategic planning framework for local governments to determine and document their communities' aspirations, and develop plans to achieve them. The structure is based on holistic community engagement to understand the communities' desires. Based on that consultation and engagement, Council's also develop resourcing strategies, taking into consideration finances, workforce planning, and asset management, to support the delivery of the plans.

The Community Strategic Plan is the highest level of strategic planning under the framework and sets a vision and strategic priorities for each of the councils. All other plans developed by the council as part of the Integrated Planning and Reporting framework must reflect and support the implementation of the Community Strategic Plan.

The CSP is based on the social justice principles of access, equity, participation and rights and must also address quadruple bottom line strategic objectives, and the councils adopted five strategic pillars:

- Community (Life and Welfare in the Community)
- Environment (Conditions and Influences in the Area and Sustainability)
- Economy (Generation, Distribution, Use of Income, and Business Development)
- Infrastructure (Facilities, Transport, and Systems Serving the Area)
- Civic Leadership (System of Government or Management)

While a Council has a custodial role in initiating, preparing, and maintaining the CSP on behalf of the community, it is not wholly responsible for its implementation, nor is it the Council's responsibility to deliver every aspect of the Community Strategic Plan.



The Tablelands Region

The Tablelands region is made up of three local government areas including: Goulburn Mulwaree Council, Upper Lachlan Shire Council and Yass Valley Council.

The region is situated within southern NSW approximately 190 kilometres from Sydney and 90 kilometres from Canberra (distance measured from Goulburn centre). Main centres within the region include Goulburn, Yass and Crookwell.

The regions history, natural beauty and proximity to Canberra offers residents a high quality of life. Strong agriculture, tourism and retail sectors also provide excellent employment opportunities.

Goulburn Mulwaree Council

Goulburn Mulwaree Council encompasses the First Inland city of Goulburn as well as the villages of Marulan, Tarago, Windellama, Towrang, Lake Bathurst, Bungonia and Tallong. Goulburn Mulwaree offers a rural lifestyle with close proximity to major cities such as Sydney and Canberra.

The area offers a range of employment opportunities, led by health and social care, retail trade, public service and safety and hospitality. Goulburn Mulwaree presents a range of social and cultural facilities and events that cater for residents and tourists, as seen in the sustained growth of the permanent population and the tourism industry.

Upper Lachlan Shire Council

The Upper Lachlan Shire Council tourism slogan is 'The Shire of Villages'. There are three towns in the area with the main centre being Crookwell, and smaller towns include Gunning and Taralga and ten villages within the shire.

Crookwell remains strongly rural in its character. Agricultural endeavour has been a feature of the economic and social fabric of this Shire. There are, however, major shifts occurring in agriculture with the introduction of new farming methods and diversification of many land holdings

towards new ventures such as olive growing, alpaca fibre and horse studs.

Furthermore, Crookwell is becoming a popular destination for retirees and people wishing to leave large cities for a lifestyle change. The economic base of the Shire is also changing, with tourism becoming the third major industry in the Shire behind the traditional agricultural industries and retail.

Yass Valley Council

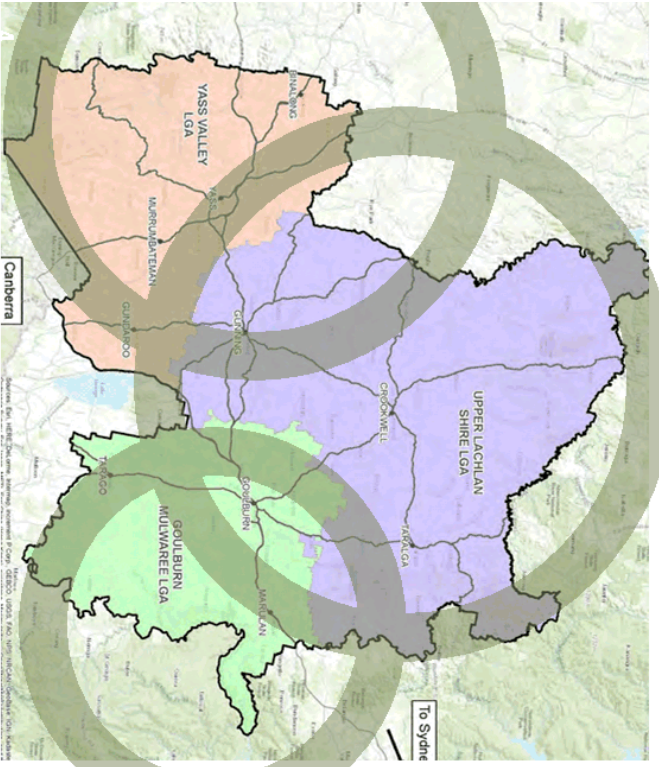
The main town servicing the local government area is Yass with the towns and villages of Murrumbateman, Binalong, Bookham, Bowring, Gundaroo, Sutton, and Wee Jasper supporting the outlying areas, including those in close proximity to the ACT.

The topography of the area is extremely diverse ranging from the dramatic and beautiful hills, valleys and waterways of the Wee Jasper area to the huge expanse of Burrinjuck Dam, the rolling hills around Binalong and Bookham and the vast plains that are home to some of the finest wool and wine country in Australia.

Our History

Goulburn Mulwaree

Aboriginal people have lived in the Goulburn Mulwaree region for at least 21,000 years. Two major language groups were identified within the Goulburn Mulwaree region at the time of first European contact; the Gandangara to the north of Goulburn, and the Ngunawal to the south. The area was an important ceremonial meeting place for Aboriginal peoples with records of



corroborees being held at Rocky Hill, Mulwaree Flats, Eastgrove and on the sites of the Goulburn railway station and the old railway quarry.

Aboriginal people of the region first came into contact with Europeans in 1798 when Governor John Hunter sent an expedition to the southern tablelands of NSW. The first European settlement did not occur however until 1818 when Goulburn was discovered by James Meehan an Irish explorer who named the town after Henry Goulburn, the Under-Secretary for War and the Colonies.

Subsequent Government land grants followed during the 1820's attracting settlers who established the first stock stations in the region. The construction of the Great South Road and the expanding wool industry saw Goulburn become a thriving Government centre by the 1850's and in 1863, Goulburn was officially declared a city making it Australia's first inland city.

Goulburn's prosperity grew substantially with the completion of the railway line from Sydney to Goulburn in 1869 making Goulburn a significant railhead and heralding the boom years which lasted to the late 1890's.

Such was Goulburn's prosperity that throughout much of the 19th century Goulburn remained the 3rd largest centre in New South Wales leading it to being dubbed the 'Queen city of the South'.

Goulburn's role as an important large provincial centre led to the construction of many impressive public and institutional buildings by the Government and various churches many of which still remain today.

Goulburn's prominence eventually subsided with the founding of Canberra, the Australian Capital in 1913 with many industries and institutions locating there.

Upper Lachlan

The first Europeans to explore towards the area of Upper Lachlan Shire were John Wilson, John Price and Roe. In 1798 they journeyed to the area of present day Mittagong.

Other subsequent exploration parties to the district were led by Charles Throsby in 1818, Throsby-Smith and Joseph Wild in 1820 and Kearns in 1822. Following the reports of these explorations, including that the Argyle region was most suitable for pastoral expansion, settlers began to take advantage of these larger fertile areas.

Following European settlement of the area, the Durack, Costello and Tully families made their famous trek to the Kimberly.

The granting of land in the district of Argyle was first promised to the public in 1822. However, expansion by settlers into these newly discovered districts south of Sydney was rapid, taking place before official grants were sanctioned. In part this was driven by the harsh droughts of 1825 and 1828, and vast expanses of uncultivated land were occupied without endorsement from the governing authorities.

By 1860 wheat became the staple agricultural product in the district. By the late 1890's, pastoral activities, particularly wool growing, began to replace wheat production.

By 1899 it was estimated that there were also 37,000 head of cattle in the district.

Wool prices declined during the 1930s and some farmers found dairying more lucrative. Butter production became important in the area.

When wool prices rose, cream supplies to the butter factory in Crookwell declined and butter production ceased in 1956. The butter factory then operated as a cheese factory, before becoming a freezing works for rabbits and poultry.



Several butter factories had been established in the district in the 1890s. The Kialla factory was established in 1892 and the Crookwell factory became the central butter manufacturing plant. Honey production was also important in the area.

In 1911 John Willis imported a brick making machine from England. Brookland Brick Kilns supplied bricks to the local area.

Crookwell eventually became renowned as a potato growing area, and became the premier certified seed potato growing area in NSW.

Upper Lachlan Shire Council was proclaimed on 11 February 2004 with the amalgamation of the entire former Crookwell Shire Council, 78% of former Gunning Shire Council and 24% of Mulwaree Shire Council.

Yass Valley

Yass Valley has traditionally been inhabited by the Ngunnawal and Wiradjuri Tribes. The Ngunnawal tribe covered the area which is present day Canberra and extends into the majority of the Yass Valley area. Wiradjuri covered a large portion of NSW, but only a small part within the western edge of the present day Yass Valley.

European settlement of the Yass Valley began in the early 1820's, following expeditions by Hume and Howell as well as Throsby and Wild. Land throughout the area was settled relatively early due to its location on the road to Port Phillip (Melbourne), the agricultural quality of the land and proximity to the routes to the NSW and Victorian gold fields.

The name Yass is believed to be derived from an Aboriginal word "Yha" meaning running water. Yass became a Municipality in 1873. Yass Shire was proclaimed on 1 January 1980 following the amalgamation of Goodradigbee Shire Council and the Yass Municipal Council. Yass Shire Council in turn was proclaimed the Yass Valley Council on 11 February 2004, following a further amalgamation of Yass Shire Council and parts of Gunning and Yarrawlumla Shire Councils.





Our Regional Profile

Population, Age, and Gender

Goulburn Mulwaree Council had a population of 29,550 residents as of 2015 (ABS, Population by Age and Sex, Regions of Australia, 2015). Upper Lachlan Shire Council had 7,876, and Yass Valley had 16,564.

Age demographics across the three regions show some notable characteristics. Goulburn Mulwaree has the greatest proportion of young adults, Yass Valley comprises a notably higher proportion of residents under 19 years of age, and Upper Lachlan Shire has by significant distance the highest proportion of residents aged over 60.

Each LGA experiences a substantial decrease between the 0-19 year group and the 20-39 year categories, followed by a steep increase in the proportion of residents aged 40-59 years.

Growth

Over the 10 years from 2005-2015, NSW experienced population growth of approximately 13.8%, with national growth of 17.8%.

Comparatively, over the same period, Yass Valley's population growth was the strongest, increasing by approximately 25% over the period, followed by Goulburn Mulwaree at 11% and Upper Lachlan Shire at 9.6% (ABS Regional Population Growth, Australia, 2016).

Council Area	Population (2015)	Proportion of Males	Proportion of Females	Median Age
Goulburn Mulwaree	29,550	50.6%	49.4%	42
Upper Lachlan Shire	7,876	49.5%	50.5%	48
Yass Valley	16,564	50.2%	49.8%	41
NSW	7,617,684	49.3%	50.7%	38

Table 1. Gender and Median Age of Population

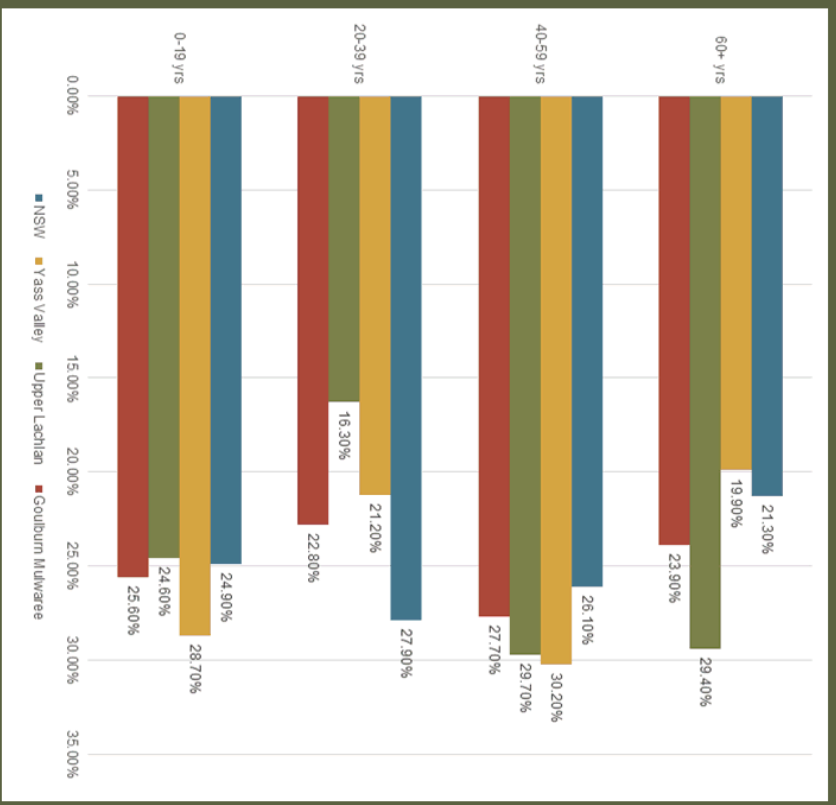


Figure 1. Generational Age Profile of the region

Projected Population Growth

Population projections prepared by the ABS in collaboration with the Australian Government Department of Social Services (2012) estimate that the population will increase from the 2015 level of approximately 54,000 across the region to 60,200 by the year 2027.



Diversity

Aboriginal and Torres Strait Islander Heritage

2011 Census data showed the Aboriginal and Torres Strait Islander population of Goulburn Mulwaree to be 781 residents, approximately 2.8% of the regions total population. Upper Lachlan had 127 people that identified as being of Aboriginal or Torres Strait Islander background, approximately 1.8% of the population, whilst Yass Valley had 295, comprising 2% of its population. Similar to the trend across NSW, the three regions experienced proportional growth of Aboriginal and Torres Strait Islander populations over the 5 years from 2006-2011.

Although all three LGAs have a lower proportion of Aboriginal and Torres Strait Islanders than the Regional NSW average, our region recognises the important ongoing role that Indigenous Australians have in our community and its future.

Birthplace and Ancestry

Australian-born residents comprise the vast majority of the population across all three LGAs, making up over 83% of the population in each. Of the non-Australian born population, the most common places of birth are the United

Kingdom, New Zealand, Germany and the Netherlands. Ancestry is also Anglo-centric, with Australian, English, Irish and Scottish ancestries being the four most common across the region, similar to NSW as a whole. Other significant ancestries include German, Italian and Dutch.

Religion

Catholicism and Anglicanism, by a significant margin, are the most common religions across all three LGAs, a trend that is common across NSW.

Over the period from 2006-2011, all three LGAs experienced changes in line with the state, showing decreases in the proportion of the population that identify as Catholic and Anglican, and increases in the proportion of residents that identified with no religion.

Employment

June 2016 employment data from the ABS shows unemployment rates to be similar to or lower than the NSW rate of 4.9% unemployment.

In particular, Yass Valley's unemployment rate sits at 1.7%, the third lowest in the whole of NSW.

However, each region has experienced a slight rise in the unemployment level over the year to June 2016. In contrast, NSW as a whole has seen a significant fall in unemployment over the same period.

The region has a diverse range of industries. 2011 Census data shows 'Health Care and Social Assistance' and 'Public Administration and Safety' to both feature in the top three employment sectors across all three regions. In addition to these common industries, Goulburn Mulwaree featured high 'Retail Trade' employment figures, Upper Lachlan had 27.6% of its working population in the 'Agriculture, Forestry and Fishing' industry, and Yass Valley had 10.2% of employees working in 'Construction'.

The region has a large commuter population due to its proximity to Canberra.

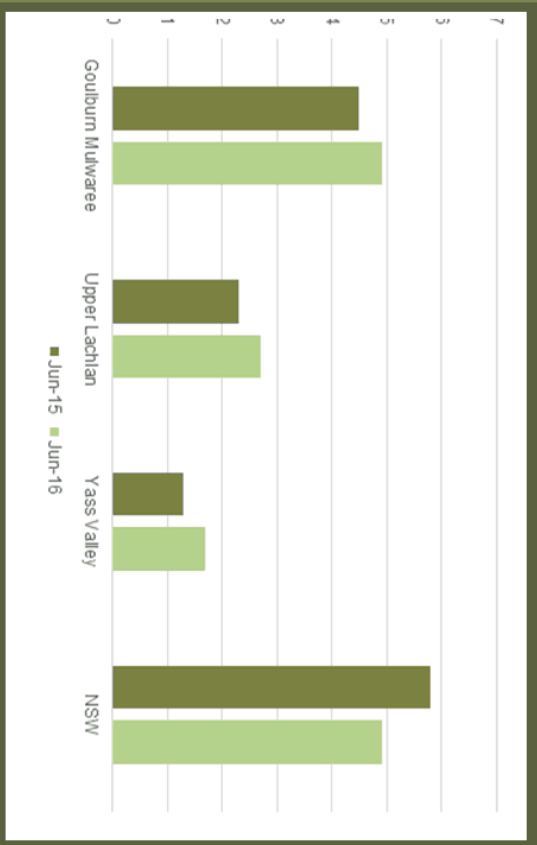


Figure 2. Unemployment Rate in the region compared with NSW

Community Consultation

Goulburn Mulwaree Council, Upper Lachlan Shire Council and Yass Valley Council prepared a joint Community Engagement Strategy to support the development of the Regional Community Strategic Plan.

The purpose of the engagement strategy was to allow Council staff, Councillors, key stakeholders, and community members to be active participants in the development of an innovative Regional CSP in line with the NSW IPPF.

The objectives of the engagement strategy were to:

- engage Councillors, key Council staff and the community;
- exchange information and provide feedback on issues between the Council and the community; and
- involve the community and obtain their views on the draft Regional Community Strategic Plan, in particular the strategies under each pillar.

The consultation program had a number of activities promoted by each Council's communications teams through their preferred channels including mail outs, social media, and newspaper advertising.

A community survey was open to the public for three weeks during the month of November 2016, available online and in hard copy at libraries, Council offices, and other venues. At the closing date of the survey period, 344 responses had been received from the three Council areas.

Community workshops were held at ten venues throughout each of the Council areas:

- Upper Lachlan: Gunning, Taralga, and Crookwell
- Goulburn Mulwaree: Tarago, Goulburn, and Marulan
- Yass Valley: Gundaroo, Yass, Murrumbateman, and Binalong.

As this first Regional CSP is based on the merging of the three existing Community Strategic Plans, the main purpose of engagement was to gain feedback on the proposed draft desired community outcomes and strategies, and to ensure that a range of voices was heard and represented by the plan.

A broad collection of feedback and comments collected during engagement activities are presented in the following pages, and more comprehensively addressed in the consultation outcomes report issued to Council, the Executive Summary of which will be made publically available through the respective councils' websites.



Goulburn Mulwaree

Bungonia



Goulburn Mulwaree residents were invited to complete the community survey and three workshops were held in:

Tarago

CWA Rooms, Braidwood Road, Tarago
Wednesday 23 November
5:30pm to 7:00pm

Goulburn

Grace-Millsom Centre, Goulburn Recreation Area, Braidwood Road, Goulburn
Wednesday 23 November 7:30pm to 9:00pm

Marulan

Marulan Hall, George Street, Marulan
Friday 25 November 5:00pm to 6:30pm

"[I want to see] youth able to stay in their home town with job opportunities."

"We have social cohesion and collaboration - a strong community spirit!"

"Auburn Street could use a lick of paint and a spruce up. A bit of pride in place goes a long way to boosting the way people feel about their community."

"Goulburn's biggest assets are its 'country town' atmosphere and heritage buildings, both of which seem to be of little concern in comparison to 'jobs and growth.'"

"Goulburn is a good place to raise kids: sport, schools, safety."

"It would be great if Goulburn and our region more generally was celebrated as a place that is welcoming, generous, playful, and creative. There is a need to build a culture of looking to the future, supporting and attracting funding for education and employment for the economy of the future. We need the councils to be harnessing their energies to attract resources for the local community and the region."

"We are a go-ahead community"

"We need more positive sustainable minded groups that young people can easily get involved in to give them hope that they can make the world better, things like community run food gardens and nature parks, things that contribute directly to peoples basic needs and happiness... there is a tendency these days to focus on the economy and making money, without thinking much about what we are creating with that money."

- Youth Survey Respondent



12



Tarago

"The construction of the river path has been fantastic... but there is a lack of parks and play equipment in the area."

What the community said...

"We have opportunities to embrace a low carbon economy and use our wind, solar, and biomass resources as economic drivers... [we] lack the understanding and commitment to future planning that takes account of climate change and the need for adaptive responses."

Tallong

"We must become a more proactive community... we must try to be more than a dormitory suburb."

Windellama

"We should not have growth for growth's sake but given pressure on Sydney and new airport, Goulburn is next logical choice for some of these businesses to relocate and we should take advantage... at same time... ensure that the location of industry within Goulburn is on appropriate sites and that suitable land is now being zoned as necessary."



Goulburn

"[We need to] maintain an economic base without compromising the rural character, natural environment, and historic heritage of the community."

"The younger generation is the future of the city and the wider region, therefore the city must accommodate them... We need to inject the city with new and fresh ideas, imagination and enthusiasm. The city must become a MODERN city set amongst a regional/semi rural setting."

"[There is] a wonderful community spirit and many great opportunities available here (if you're willing to search for them)."

- Youth survey respondent

"[We need to] overcome the negativity towards growth and the fear of losing the 'small town' community feeling."

"[The biggest challenge is] finding the balance between environmental issues, social issues, and the demands of individuals."

Parkesbourne

Marulan

Towrang

78% of survey respondents based in Goulburn Mulwaree were satisfied or very satisfied with GMC's community services (e.g. library)!
69% were satisfied or very satisfied with their parks, gardens, open space, and playgrounds!





Upper Lachlan

Upper Lachlan residents were invited to complete the community survey and three workshops were held in:

Taralga

Masonic Hall
Orchard Street, Taralga
Tuesday 22 November 5:30pm to 7:00pm

Gunning

Council Chambers
123 Yass Street, Gunning
Monday 21 November 5:30pm to 7:00pm

Crookwell

Council Chambers
44 Spring Street, Crookwell
Tuesday 22 November 7:30pm to 9:00pm

"There are not enough resources spent in the outlying villages."

60% of survey respondents based in Upper Lachlan rated the *sense of community* as one of the three things they like most about living in the Shire.
77.5% of survey respondents were either very or somewhat satisfied with community services (e.g. library).

"By 2036 I hope that the Upper Lachlan Shire and community have embraced the benefits of tourism for all, and as such have attracted a number of new quality visitor experiences (restaurants, attractions, accommodation businesses etc.) to the region and that the Council has been forthcoming in providing incentives and assistance to those new businesses. I hope that the kind of tourist attractions are in keeping with the laid back, rural feel of the town, and don't put the born and bred locals out by disrespecting the heritage and changing the atmosphere of their towns."

"Over the next 20 years I would love to see many more things for the youth in the town. There are not many things in town for the youth to do. We need to have facilities such as indoor sports centres, movie cinemas, maybe ice skating or laser tag or 10 pin bowling. These things would give the youth something to do rather than make a nuisance of themselves. I also believe that the local high school (Crookwell High School) needs to be updated as it is beginning to look old and outdated."

- Youth Survey Respondent

"Gunning and Breadalbane have the integration of rural, Canberra commute and village residence."

"We need to have the courage and vision to foster and support sustainable farming in the region. Sustainable farming can, and should, include farmers hosting wind turbines and solar panels that can underpin their fluctuating weather dependant incomes... If farmers in the area are more profitable, then the economic resilience and sustainability of the whole region will be greatly enhanced. This will flow into a more socially cohesive and happy community, with young people encouraged to remain in the region and others attracted to the employment opportunities presented."

Taralga



Grabbe
Guller



Yass Valley

Yass Valley residents were invited to complete the community survey and three workshops were held in:

Yass

Yass Soldiers Memorial Hall
82-94 Cornur Street, Yass

Thursday 24 November 5:30pm to 7:00pm

Gundaroo

Gundaroo Soldiers Memorial Hall
52 Cork Street, Gundaroo

Monday 21 November 7:30pm to 9:00pm

Murrumbateman

Murrumbateman Recreation Hall
Barton Highway, Murrumbateman

Thursday 24 November 7:30pm to 9:00pm

Binalong

Binalong Hall
Wellington Street, Binalong

Tuesday 29 November 5:30pm to 7:00pm

"Goulburn, as the earliest inland town, and the Yass area with the Hume and Hovell story, includes a wealth of the country's early history, and this should be a feature to develop and preserve."

"We should be setting ourselves up for the people that want the larger blocks and the ability to play back yard cricket and take a walk down to the river to throw a line in, remember where and who we are: a country town with open spaces and country values! Please don't lose sight of this."

"We need services for youth. There is nothing in Yass for Youth to do other than sport."

Yass

Gundaroo

"Yass should protect its natural amenity at all costs and capitalise on being the gourmet food bowl and playground of the ACT."

Wee Jasper

"Too many shops are empty and too many locals go to Canberra to shop. We need to support local business more."

Being a relatively small town we could take more advantage of technology and environmental initiatives and be a front runner. More recycling of our belongings, free wifi, more artwork, make the town dementia and disability friendly."

Bowling

Wallaroo

Bookham

yass valley council
the country the people

What the community said...

"The focus on heritage is doing nothing to balance the new with the old, it holds the town back and also fails to preserve and respect history in any meaningful way."

"I think development in Murrumbateman should be severely limited until the Barton Highway duplication Murrumbateman to Canberra has significantly progressed."

"With a lot of folks working in Goulburn, there's no bus services to Goulburn from Yass everyday."

"The main attraction of the region is the expanse of successful/productive rural farms and natural bush areas with distinct native flora and fauna, with a good sense of community. I believe we will need to find a delicate balance of the social-economic-environmental aspirations for each local community at the appropriate scale by lots of consultations."

"Maintain the separation between 'high' tourism and the rural outlook that attracts people to this community without discouraging either."

Sutton

64% of survey respondents based in Yass Valley said that roads, footpaths and drainage construction and maintenance was one of the most important services Council provides. 65% of respondents were very or somewhat satisfied with parks, garden, open space and playgrounds.

"We are too Canberra/city centric! Not enough jobs, development, and economic opportunities in our regional town centre, Yass... Yass needs its own industries, we should actively be incentivising businesses to set up at Yass."

"Provide the community a greater voice in how they wish their community is developed. We don't all wish to see growth in populations and services. I for one moved to Murrumbateman for the village lifestyle and don't value increased services. I am willing to travel to the historic service hubs."

Binalong

"We need to fix our roads and duplicate the Barto Highway."



"Yass Valley is close to the city but can have a country life style, best both worlds."

- Youth Survey respondent

"Yass Valley's environment is under pressure - especially remnant vegetation from growth out of Canberra, weed issues from absentee landholders, and fragmentation of rural lands."



Murrumbateman

Strategic Informing Documents

In the process of developing this Regional Community Strategic Plan, a number of documents were reviewed to gain a comprehensive contextual understanding of the region. Many documents will be intricately tied in to the delivery of this Plan, while others just influenced or informed its development.

NSW Premier's Priorities in Action

The NSW State Premier has committed to twelve (12) Key Priorities that aim to make NSW a better place to live and work.

The following Key Priorities will be achieved through a series of initiatives:

1. Creating Jobs
2. Building Infrastructure
3. Reducing domestic violence
4. Improving service levels in hospitals
5. Tackling childhood obesity
6. Improving education results
7. Protecting our kids
8. Reducing youth homelessness
9. Driving public sector diversity
10. Keeping our environment clean
11. Faster housing approvals
12. Improving Government services.

Key Priorities and Initiatives replace the NSW State Plan.

Draft South East and Southern Tablelands Regional Plan

The 2016 Draft South East and Southern Tablelands Regional Plan prepared by the NSW Government sets a 20-year blueprint for the future of the region, containing goals and actions that aim to build a strong, diverse economy and resilient, sustainable communities.

Once finalised the Plan will replace the following strategic plans:

- South Coast Regional Strategy 2006
- Sydney – Canberra Corridor Regional Strategy 2006-2031
- South Coast Regional Conservation Plan.

The vision for the South East and Tablelands is

“to build resilient and sustainable communities by balancing growth opportunities with protecting the regions diverse environment and lifestyles”

The Southern Tablelands region is recognised through the Plan alongside the Southern Highlands as an area of natural beauty and heritage, containing high value vegetation, grasslands, riparian systems, rainforests and woodlands, and cleared grazing lands. The Plan also recognises the regions suitability for wind turbines.

The Plan identifies opportunities to focus development in and around existing regional centres and towns to create vibrant and attractive places for residents to live and work, and to develop new communities in release areas, supported by infrastructure and services.

The proximity of the region to Canberra has played a major role in the formation of this Plan. Canberra is recognised as a significant driver of growth and economic opportunity across the region, as well as the location of many of the regions tertiary health and educational services. As such, the draft Plan proposes closer collaboration with the ACT on infrastructure planning and delivery for new housing, jobs, services and public transport links to jobs and services.

The Plan sets four primary goals:

1. Sustainably manage growth opportunities arising from the ACT.
2. Protect and enhance the region's natural environment.
3. Strengthen the economic opportunities of the region.
4. Build communities that are strong, healthy and well-connected.

A number of actions have been developed to achieve these Goals. Overall, the Plan aims to grow the economy and jobs throughout the South East and Tablelands by maximising the potential of tourism, agriculture and renewable energy opportunities, and by improving cross-border transport connection to make it easier to access opportunities in public administration, education and training.

Rebuilding NSW - State Infrastructure Strategy 2014

In June 2014, the NSW Government announced Rebuilding NSW – a plan to invest \$20 billion in new productive infrastructure, aiming to create 100,000 jobs and boost the economy by \$300 billion in 20 years.

The plan includes provision of:

- \$4.1 billion for regional transport investment
- \$1 billion for regional water security
- \$300 million for regional tourism and the environment
- \$300 million for regional hospitals
- \$300 million for regional school renewal.

Sydney Canberra Corridor Regional Strategy

The Sydney-Canberra Corridor Regional Strategy outlines a plan for growth to 2031 within the area linking the two cities. This plan will be replaced by the Draft South East and Southern Tablelands Regional Plan once finalised.

The region is expected to experience steady growth and a healthy tourism industry. The Strategy identifies the need to meet the challenges faced by the region primarily through increasing the amount of housing in existing centres, and diversifying the types of housing available to encourage opportunities for affordable housing close to services and employment.

The plan is intended to work in conjunction with local government plans and strategies to ensure that major regional centres are the focus for the majority of new employment and residential land releases.

NSW Long Term Transport Master Plan

The 2012 NSW Long Term Transport Master Plan provides a blueprint for development of transport in NSW over a 20-year period, including 220 short, medium and long term actions.

The plan included actions to address the transport challenges facing regional NSW, such as suitable links between regional cities, the safety of state roads, and maintaining access to vital services for an ageing regional population with increasing rates of disability.

Southern Regional Transport Plan

To support the NSW Long Term Transport Master Plan, the Southern Regional Transport Plan was released in March 2014. The plan aims to provide for the specific local transport needs and priorities of the 'Southern' region, encompassing the entire south eastern region of NSW.

The Southern region has a population of approximately 257,000, and is expected to grow to 306,000 over the next 20 years. Canberra is also expected to grow at around 2% per annum. Along with the population increases, the population is ageing, and suffers from areas that have a high proportion of socially and economically disadvantaged people.

To counter some of the challenges faced in regional NSW, the Plan aims to:

- Improve transport options into the ACT;
- Invest in the Barton Highway to address capacity constraints; and
- Protect the Sydney-Canberra corridor to allow for the eventual delivery of high speed rail.

The plan aims to work in partnership with local government and the Australian Government on delivering transport improvements.

Barton Highway Improvement Strategy

The Barton Highway Improvement Strategy prepared by Roads and Maritime Services (RMS) identifies objectives specific to the Barton Highway that support the *NSW Long Term Transport Master Plan* and Regional Transport Plans such as the *Southern Regional Transport Plan*. Some of the proposed short-term priorities include:

- More overtaking lanes along the southern section, upgrading the road surface, and carrying out safety improvements at various intersections;
- Safety works including better road delineation, and widening clear zones in high crash areas;
- Improving access and safety for cyclists, pedestrians, and horse riders within Murrumbateman village;
- The roll-out of Intelligent Transport Systems technology to inform and help road users with travel decisions while improving incident management;
- Continued planning for future staged duplication, including a review of the strategic design; and
- Monitoring the performance of the corridor every three years.

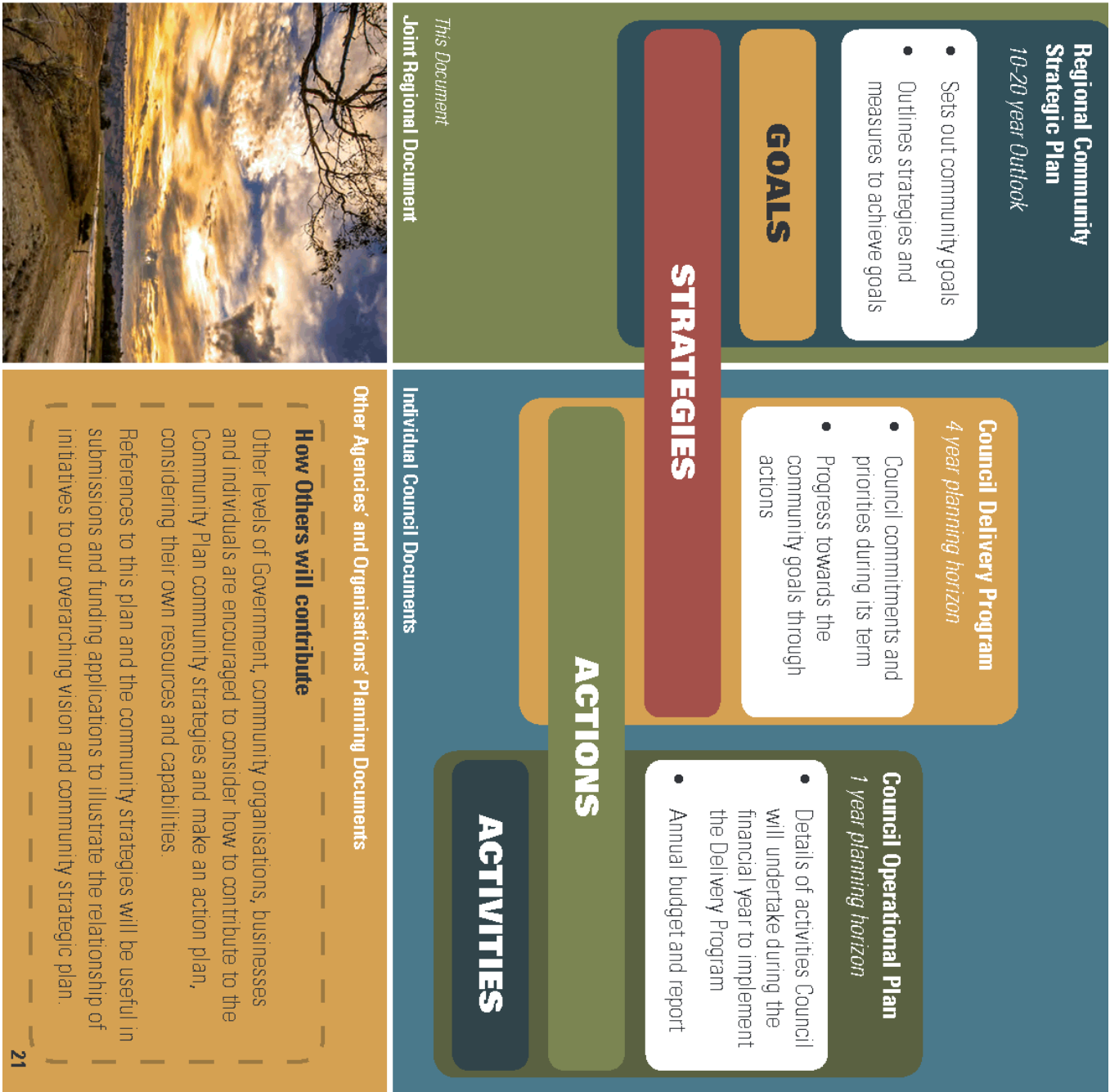
Our Vision

To build and maintain
sustainable communities while
retaining the region's natural
beauty.

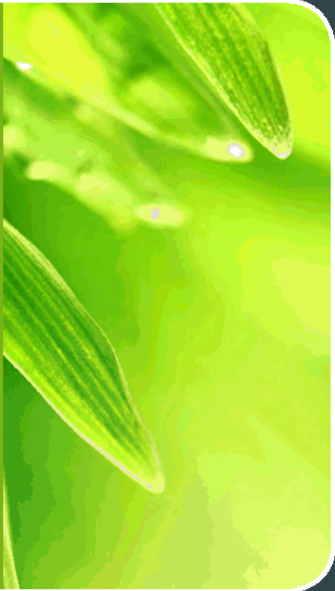
Our Strategic Priorities

Defining the community's aspiration for the region is an important part of the process of becoming a sustainable community. Our five **Community Pillars** arose from a review of the existing community plans, community workshops, surveys and other engagement activities. This process has enabled local residents to look into the future, think creatively and ask themselves what they want their community to be like in 20 years. This process has led to the identification of five **Desired Community Goals** (introduced overleaf) and corresponding **Strategic Priorities** which identify how we will work towards achieving them. We've noted comments, feedback, and priorities that have arisen in our community engagement activities to provide you with some context on why these items become the strategic priorities and what they encompass.

This document does not detail what actions we will take, but only sets the high level expected outcomes and the broad strategies which will be implemented across the three local governments that have developed this plan. Each Council will develop a delivery program to align with the Council's term, and a yearly operational plan, with a corresponding budget, that will detail actions and activities, and will report on those, to provide a comprehensive and transparent planning and reporting framework




Our Strategic Pillars



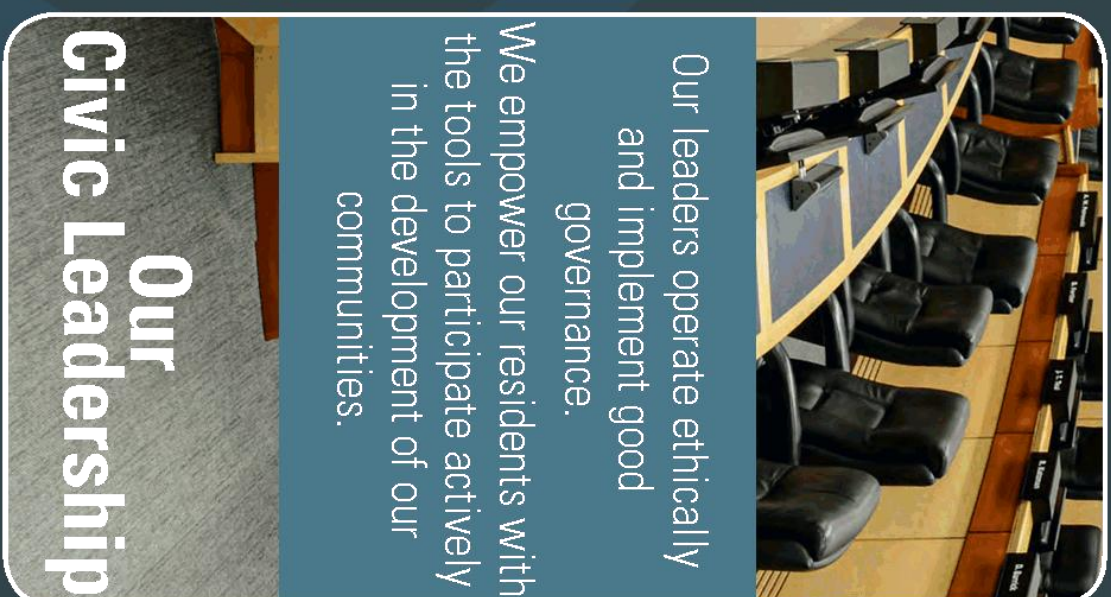
We appreciate our range of rural landscapes and habitats, and act as custodians of the natural environment for future generations.

Our Environment



We have a strong regional economy experiencing sustainable growth, which provides for a diverse range of employment opportunities.

Our Economy



ENVIRONMENT

We appreciate our range of rural landscapes and habitats, and act as custodians of the natural environment for future generations.

OUR ENVIRONMENT Strategy EN1

Protect and enhance the existing natural environment, including flora and fauna native to the region.

What may the Councils' role be?

- To consider environmental protection when making planning and funding decisions, and investigate offset programs
- To actively conserve and rehabilitate areas of natural beauty in the local government areas, encouraging the use of native flora where possible and appropriate.
- To implement effective integrated pest & weed management and animal control.

Areas of potential focus and key issues to consider.

- Maintain our rural landscapes
- Good planning practices that take environmental protection into account.
- Integrated pest and animal management is crucial to the care of native wildlife and landscapes.

How will we know we are successful? (KPIs)

- Regular (e.g. yearly) count of chosen indicator flora and fauna species to determine increase/decrease of their presence in the region
- Number of participants in Land for Wildlife and number of Landcare initiatives implemented.

Who will also play a part in this?



OUR ENVIRONMENT Strategy EN2

Adopt environmental sustainability practices.

What may the Councils' role be?

- To internally consider and apply appropriate practices in each of the local government organisations and offices, such as water conservation, energy efficiency, recycling
- To encourage the use of environmentally sustainable practices in suppliers' and Council services, for example water sensitive urban design (WSUD) in local designs, considering sustainability in tender assessments, and investigate improvements in Council operational practices such as pesticides used, fuel and energy consumption etc.
- To actively promote environmental sustainability education and awareness programs
- To investigate potential incentives or rewards for commercial and industrial operators who adopt environmental sustainability practices.

Areas of potential focus and key issues to consider:

- We all should be able to improve our environmentally sustainability while reducing some costs through effective conservation approaches

How will we know we are successful? (KPIs)

- Water, energy, vehicle use/emissions, and recycling measures

Who will also play a part in this?



OUR ENVIRONMENT Strategy EN3

Protect and rehabilitate waterways and catchments.

What may the Councils' role be?

- To initiate water protection and rehabilitation programs.
- To support and encourage water protection and rehabilitation programs initiated by residents and community groups.
- To ensure planning policies and LEPs support the protection of waterways and catchments.

Areas of potential focus and key issues to consider:

- This must include our groundwater / sub surface water and stormwater management
- For Upper Lachlan Shire, this includes the three water catchments in the area.
- For Yass Valley, this includes the Yass and Murrumbidgee River corridors.

How will we know we are successful? (KPIs)

- Water quality reporting at key nominated sites.

Who will also play a part in this?



OUR ENVIRONMENT Strategy EN4

Maintain a balance between growth, development and environmental protection through sensible planning.

What may the Councils' role be?

- To ensure local planning policies and strategies protect and enhance the natural environment.
- To make high-impact planning decisions consistent with the planning scheme, to consider social and environmental impacts and community sentiment.
- Investigate incentives for business to establish in the region, but at the same time support approval conditions that encourage positive social and environmental contributions from developers.

Areas of potential focus and key issues to consider.

- Recognition that each of our villages, towns, and Council areas are unique and have different needs and expectations of how to manage growth. Retention of the villages and rural character has to be balanced with ensuring the economic viability of the area into the future through supporting new residents, industries, and businesses.
- Recognition of appropriate locations for different types of development in conjunction with community member feedback.
- Future planning for growth has to be undertaken **now** to ensure long term harmonious and balanced development.

How will we know we are successful? (KPIs)

- Number of new industries and businesses in the region
- Population growth

Who will also play a part in this?



OUR ENVIRONMENT Strategy EN5

To investigate and implement approaches to reduce our carbon footprint

What may the Councils' role be?

- To develop initiatives that aim to reduce Council's carbon footprint through internal procurement processes.
- To support residents, businesses and industry in reducing their carbon footprints in their homes, businesses, and lifestyle choices.
- Develop or maintain walking and cycling paths and facilities to encourage active transport.
- Support the development of renewable energy facilities where appropriate in the region.

Areas of potential focus and key issues to consider.

- Provide education for residents and businesses in the area on small and simple ways to reduce carbon footprint.
- Investigate offset programs and their effectiveness.

How will we know we are successful? (KPIs)

- Reduce the Councils' carbon footprints.

Who will also play a part in this?





OUR ECONOMY

We have a strong regional economy experiencing sustainable growth, which provides for a diverse range of employment opportunities.

OUR ECONOMY Strategy EC1

Capitalise on the region's close proximity to Canberra and its position as a convenient location to attract industry and investment.

What may the Councils' role be?

- To develop and foster partnerships with the ACT Government to ensure the region is adequately considered as part of Canberra's growth and planning strategies.
- To support and encourage the ongoing maintenance and improvement of road networks and rail links between the region and other centres such as Sydney, Canberra, and Melbourne.
- To ensure adequate and appropriate land is zoned for business and industrial purposes.
- To promote the region as an ideal location for businesses and industry associated with Canberra airport.

Areas of potential focus and key issues to consider:

- Growth will need to be managed to ensure benefits and services are not lost from the region.
- Councils, through their planning instruments and strategies, should ensure growth does not compromise the unique rural character of the region or important environmental and historical elements. Appropriate siting, with community input, is fundamental.
- Yass Valley LGA is most likely to be impacted by growth.
- The development of an Economic Development Strategy for the region.
- Opportunities associated with major infrastructure developments within the region.

How will we know we are successful? (KPIs)

- Number of businesses and industry within the region.

Who will also play a part in this?



OUR ECONOMY Strategy EC2

Jointly develop appropriate tourism opportunities and promote the region as a destination.

What may the Councils' role be?

- To prepare a tourism strategy.
- To actively market the region as a tourist destination.
- To foster and retain the regions unique rural character, natural environment, heritage and culture.
- To support and encourage the growth of tourism infrastructure such as accommodation, visitor facilities and restaurants.
- To plan, facilitate and support local events that celebrate local produce and businesses, culture, arts and history.

Areas of potential focus and key issues to consider:

- Collaboration and partnerships with NSW and ACT tourism authorities is essential to ensure the region is promoted to appropriate markets.
- Retention of the region's unique rural lifestyle and character is central to attracting visitors.
- Ensuring good road and transport connections within the region will encourage visitors to explore the area.

How will we know we are successful? (KPIs)

- Regional economic activity.
- Accommodation occupancy.
- New tourism product/s developed.
- Tourism industry employment figures.
- Tourism expenditure.

Who will also play a part in this?



OUR ECONOMY Strategy EC3

Support and foster conditions that enable local and small/home-based businesses to grow.

What may the Councils' role be?

- To provide information on setting up a new business.
- To provide advice on potential business locations and start up opportunities.
- To provide publicly available meeting spaces for small business operators to undertake business related activities.
- To streamline planning approval processes for small business and industry.
- To organise and promote events that showcase the regions local produce and business ventures.

Areas of potential focus and key issues to consider:

- Ensure planning policies and strategies does not inhibit the growth and diversity of local industry.
- Telecommunications infrastructure (internet, mobile, etc.) is crucial to underpin the success of local small and home based businesses.

How will we know we are successful? (KPIs)

- Number of new small business registrations.
- Regional economic development activity.

Who will also play a part in this?



OUR ECONOMY Strategy EC4

Foster and develop a diverse, adaptive, and innovative agricultural industry.

What may the Councils' role be?

- To promote the region as a place of agricultural innovation and excellence.
- To identify potential growth industries compatible with the regions' climate and environment.
- To promote sustainable agricultural practices.
- To ensure adequate land is zoned for agricultural purposes.
- To provide advice and assistance on access to funding and grant applications.

Areas of potential focus and key issues to consider.

- Accommodate diversification of existing agricultural practices and methods.
- Support emerging industries such as viticulture.
- A thriving agricultural industry is key to the region's unique rural character and is a significant tourism driver.

How will we know we are successful? (KPIs)

- Km² (or percentage of total land) of productive agricultural land within the region.
- Value of exports.
- Number of businesses exporting.

Who will also play a part in this?



OUR ECONOMY Strategy EC5

Encourage collaboration between businesses, government, and training providers to develop employment and training opportunities for young people in the region.

What may the Councils' role be?

- To provide information on setting up a new business or expanding existing businesses.
- To provide advice on potential business locations and start-up opportunities.
- To build relationships with education and training providers and encourage local employers relationships with local schools.
- Strengthen relationships with tertiary education providers.

Areas of potential focus and key issues to consider.

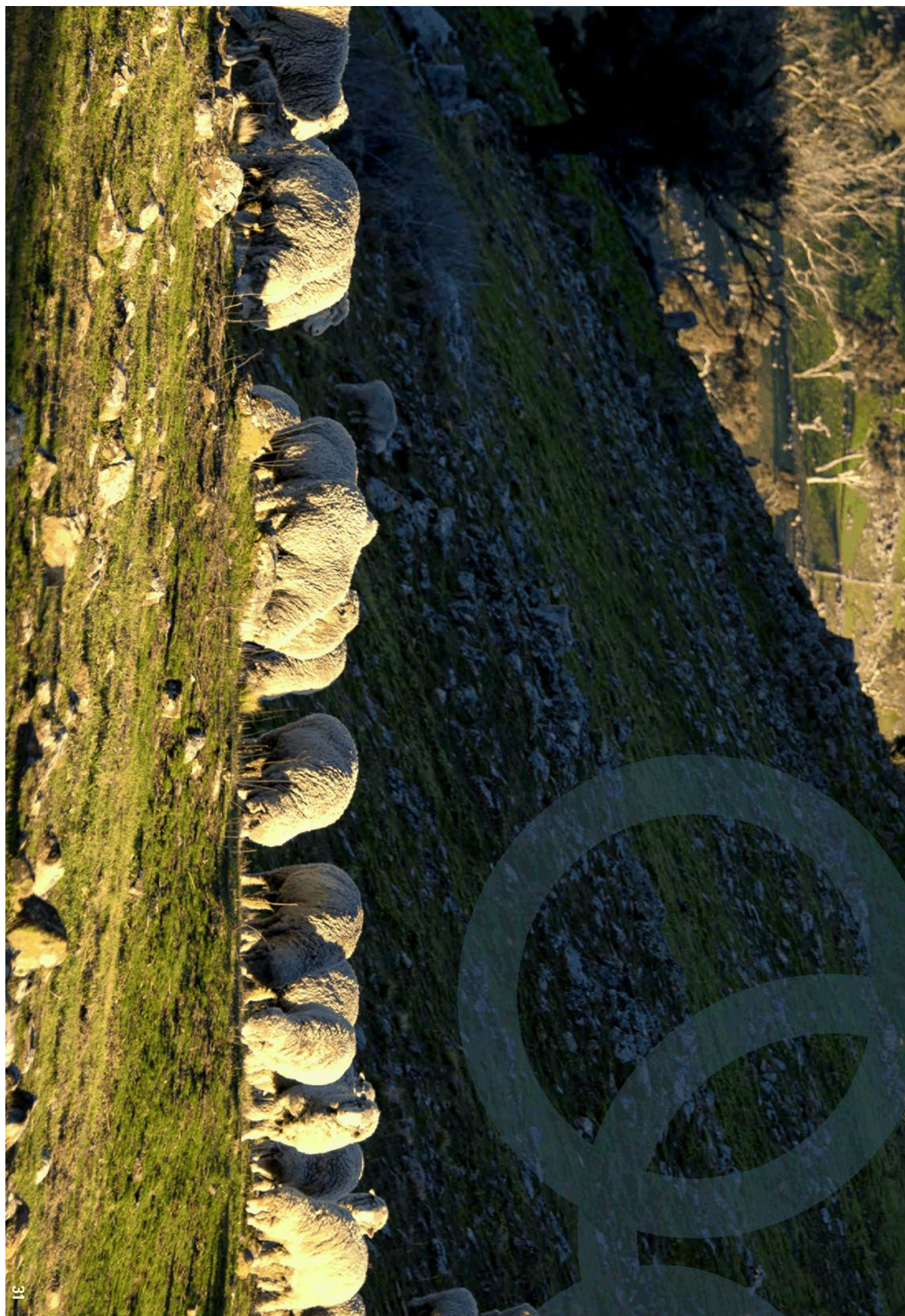
- Retaining school leavers and younger people is a significant issue for the region, especially within the smaller villages.
- Reliable telecommunications infrastructure (mobile, internet, etc.) is fundamental to effective education and training.

How will we know we are successful? (KPIs)

- Monitor demographic information for the region.
- Monitor youth employment and trainee/apprenticeship figures
- Regional tertiary/trades education enrolments.
- Councils' trainee and apprenticeship programs.

Who will also play a part in this?





OUR COMMUNITY

We are a network of vibrant, inclusive and diverse communities that value our rural lifestyle.

OUR COMMUNITY Strategy C01

Facilitate and encourage equitable access to community infrastructure and services, such as health care, education and transport.

What may the Councils' role be?

- Encourage and lobby relevant state and federal government agencies for the requisite infrastructure for the region.
- Support existing networks and services that operate at a community level through grants, programs, and capacity building, and recognise their contributions to the community.

Areas of potential focus and key issues to consider:

- Mental health services, aged care services, and access to medical specialists have arisen as priorities.
- Murrumbateman has identified a community-wide need for a local school to support the community and its families.
- Accessibility must be considered, for mobility impaired and people with a disability and their carers, for all community infrastructure.
- Transport access must be more equitable across smaller communities.

How will we know we are successful? (KPIs)

- Number of health care and education services in each Council area
- Accessibility initiatives implemented.

Who will also play a part in this?



OUR COMMUNITY Strategy C02

Encourage and facilitate active and creative participation in community life.

What may the Councils' role be?

- To encourage events for residents and to attract visitors, celebrating the unique identities of the various towns and areas, and their residents, within the regions.
- To support the community through encouraging and facilitating creative outlets (performance, writing, visual arts, dance, crafts) for residents.
- To foster healthy and active recreation opportunities for all members of the community including older people and youth.

Areas of potential focus and key issues to consider:

- The region has a very strong history and tradition of arts and culture (e.g. Banjo Paterson, Patrick Hartigan, Miles Franklin).
- Unique events celebrating the region and its people will attract visitors and build tourism.
- Providing a range of ways for people to participate in the community including physical activity and sports, arts and crafts, theatre, historical societies, and passive recreation, builds social capital.
- Recreation facilities should consider a range of opportunities.

How will we know we are successful? (KPIs)

- Number of events run in the region and attendance numbers.
- Number of community clubs, organisations, and groups supported.

Who will also play a part in this?



OUR COMMUNITY Strategy C03

Foster and encourage positive social behaviours to maintain our safe, healthy, and connected community.

What may the Councils' role be?

- To support community groups that build community, support mental health, and develop community and social networks and provide support services where it is within the scope of councils to do so.
- To support the implementation of 'Crime Prevention through Environmental Design' principles in new developments.
- Encourage community pride through beautification projects in villages/towns and improving signage in each Council area.

Areas of potential focus and key issues to consider:

- Most people in the region already feel quite safe, but have concerns about anti-social behaviours such as excessive drinking and drug abuse. Providing alternative recreational outlets is crucial, especially for young people, as well as building the sense of community and mutual respect among new residents.
- Some new residents may feel disconnected from the established community members and groups.
- Physical and mental health need to be fostered and encouraged by all segments of the community.
- A sense of community pride is seen as playing a large part of this Strategy. Main street beautification and signage should be a part of this.

How will we know we are successful? (KPIs)

- Crime rate trends
- Beautification and community enhancement projects

Who will also play a part in this?



OUR COMMUNITY Strategy C04

Recognise and celebrate our diverse cultural identities, and protect and maintain our community's natural and built cultural heritage.

What may the Councils' role be?

- To implement planning and development policies and plans that protect our built, cultural, and natural heritage.
- To support community organisations that encourage the celebration of our cultural diversity and work to educate and reduce discrimination on the basis of race, culture, or religion.

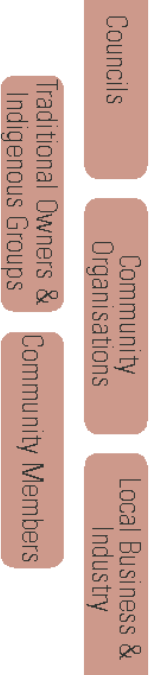
Areas of potential focus and key issues to consider:

- While we need to protect our history, we must also work to build a community that celebrates diversity in all its forms.
- Indigenous heritage and culture are often overlooked, and Traditional Owners and other Indigenous groups should be supported in the development of initiatives that celebrate their culture.
- New residents from different cultures may be treated with uncertainty due to a lack of understanding, and new community members should be given a forum to share their cultures with others to build bridges.

How will we know we are successful? (KPIs)

- Number of heritage buildings and sites protected and enhanced
- Number of community cultural events.

Who will also play a part in this?



OUR COMMUNITY Strategy C05

Maintain our rural lifestyle

What may the Councils' role be?

- To implement planning and development decisions that ensure the protection of our rural and village lifestyles while planning for population growth and community sustainability
- Support activities that build and retain a strong sense of community

Areas of potential focus and key issues to consider:

- A vast majority of participants in engagement expressed how much they value existing rural and village lifestyles. The recognition of this is crucial, as is the need to plan for growth (both population and industry and commerce) in ways and places that allow the character of the region to be retained in a majority of areas. Some areas will need to continue to grow as 'service hubs' to ensure the appropriate levels of services and infrastructure exist within reasonable distances.
- Large minimum lot sizes need to be protected, with some suggestions that a few small 'urban' areas have smaller lots and/or apartments to provide a range of living choices for new residents.
- The rural lifestyle is built on strong, resilient, and connected communities that work together and support each other.

How will we know we are successful? (KPIs)

- The change in average lot size over time.

Who will also play a part in this?



OUR INFRASTRUCTURE

Our community is well serviced and connected to built, social and communications infrastructure.

OUR INFRASTRUCTURE Strategy IN1

Develop high speed transport links between the region, Canberra, Sydney, and Melbourne.

What may the Councils' role be?

- To collaboratively advocate and lobby for the development of high-speed transport with State and Federal governments and other investors, ensuring service to the region is provided.

Areas of potential focus and key issues to consider:

- All the councils should be undertaking long term planning for all the impacts a service like this might have on the character and community demographics of the region, and plan for complementary and supporting infrastructure and services to be developed along side this strategy to maximise benefits for the whole community
- Councils should consider potential impacts and opportunities high-speed rail would have on local towns, villages, and centres.

How will we know we are successful? (KPIs)

- Plan for high speed transport to be provided to the region.

Who will also play a part in this?

Councils

NSW Government

Federal Government

OUR INFRASTRUCTURE Strategy IN2

Improve public transport links to connect towns within the region and increase access to major centres.

What may the Councils' role be?

- To lobby State government to improve and increase public transport services within the region and to major centres such as Canberra and Sydney.
- To investigate the potential for a community transport network that operates within the region.

Areas of potential focus and key issues to consider.

- There is existing rail infrastructure, but it is not well utilised or serviced.
- Existing public transport services to the region are infrequent and sometimes inconveniently located.
- Improving public transport services will reduce the reliance on private vehicles and improve local traffic conditions.

How will we know we are successful? (KPIs)

- Increased public transport services provided within the region and to centres

Who will also play a part in this?



OUR INFRASTRUCTURE Strategy IN3

Maintain and improve road infrastructure and connectivity.

What may the Councils' role be?

- To ensure road maintenance and improvement remains a high priority across the region.
- To lobby State and Federal Governments to maintain and improve roads under their jurisdiction.
- To investigate funding strategies for improving road conditions and connectivity across the region.
- To improve / develop pedestrian and cycle networks within villages and centres and encourage active transport in planning.

Areas of potential focus and key issues to consider.

- Maintaining the region's links with major roads is critical.
- Quality of roads is a major concern across the region.
- Projects like Rail Trails are successful in building active transport connectivity and encouraging active tourism.

How will we know we are successful? (KPIs)

- Overall improvement to road network condition.
- Councils' commitment to asset management planning.

Who will also play a part in this?



OUR INFRASTRUCTURE Strategy IN4

Maintain and update existing community facilities, and support the development of new community infrastructure as needed.

What may the Councils' role be?

- To review how community facilities are spread over the region and make improvements where required.
- To ensure maintenance and utilisation of existing community facilities.
- To engage in regular dialogue with relevant community groups to ascertain the need for upgrades / new facilities.

Areas of potential focus and key issues to consider:

- Some existing facilities are under-utilised and could be re-purposed or better managed.
- Community facilities need to be made accessible for older people and people with disabilities.
- Community infrastructure is limited outside main centres.

How will we know we are successful? (KPIs)

- Provision of community facilities to towns and villages.
- Utilisation of community facilities.

Who will also play a part in this?



38

OUR INFRASTRUCTURE Strategy IN5

Ensure high quality water supply options for the towns in the region.

What may the Councils' role be?

- To ensure access to secure quality water supply services across the region.

Areas of potential focus and key issues to consider:

- Some villages and rural lots wish to retain the choice as to whether or not they use town water services.
- Quality of water is an important issue in some Council areas and villages, and continued work towards these identified areas is crucial.

How will we know we are successful? (KPIs)

- Number of properties supplied with water service infrastructure
- Drinking water quality indicators

Who will also play a part in this?



OUR INFRASTRUCTURE Strategy IN6

Implement safe, accessible, and efficient management and recycling options for general waste, green waste, and sewage.

What may the Councils' role be?

- Broaden the availability of accessible recycling and waste services to all residents, including those on more isolated rural properties.
- To expand sewerage services.

Areas of potential focus and key issues to consider:

- Need to discourage littering and roadside dumping through increasing community pride, the enforcement of existing laws and policies, and improving accessibility (e.g. opening hours of waste facilities).
- There is a significant interest in green waste collections, organised hard rubbish collections (e.g. yearly), and increased recycling facilities.

How will we know we are successful? (KPIs)

- Number of public recycling facilities.
- Reduction in waste going to landfill.
- Households serviced by Council rubbish collection service.
- Sewerage network is compliant with environmental requirements.

Who will also play a part in this?



OUR INFRASTRUCTURE Strategy IN7

Secure improvements for, and future proof, telecommunications infrastructure.

What may the Councils' role be?

- To lobby and advocate with State and Federal Governments and telecommunications suppliers for the appropriate servicing of the region, to improve coordination of spending on telecommunications in the region, and for financial support to assist councils to facilitate the development of appropriate telecommunications infrastructure.

Areas of potential focus and key issues to consider:

- Internet access (both residential/commercial and mobile) is fundamental to business and education, and we need to plan for the future, not just continue to play catch up.
- Mobile coverage is currently inconsistent and must improve for the achievement of many of our other strategic priorities.
- The installation of mobile telephone towers and related infrastructure should prioritise blackspot (no coverage) areas.

How will we know we are successful? (KPIs)

- Range and speed of high-speed internet services at 'indicator' points across Council
- Mobile phone and mobile data coverage (% of population or land area)

Who will also play a part in this?



OUR INFRASTRUCTURE Strategy IN8

Improve accessibility to, and support the development of, health and medical facilities in the region.

What may the Councils' role be?

- To lobby the State Government to provide adequate health and medical facilities within the region.
- Assist the State government in determining where health and medical infrastructure should be located and distributed within the region.
- To support the development of community health services and infrastructure that is accessible to residents living in more remote areas of the region, and to less mobile residents.

Areas of potential focus or specific areas to consider in achieving this strategy include:

- Improvements to health and medical services are required to ensure residents are not required to travel to the ACT to receive adequate treatment.
- Health and medical services are unequally distributed across the region.
- Mobile services could be investigated to address the needs of a range of remote communities through one service.

How will we know we are successful? (KPIs)

- The number and range of health and medical services being provided in the region.

Who will also play a part in this?



OUR INFRASTRUCTURE Strategy IN9

Improve accessibility to, and support the development of, education and training facilities in the region.

What may the Councils' role be?

- To lobby the State Government to provide adequate provision of schools and higher education facilities for children and youth living in the region.
- To facilitate and support youth employment and training programs that encourage young people to live and work within the region.

Areas of potential focus or specific areas to consider in achieving this strategy include:

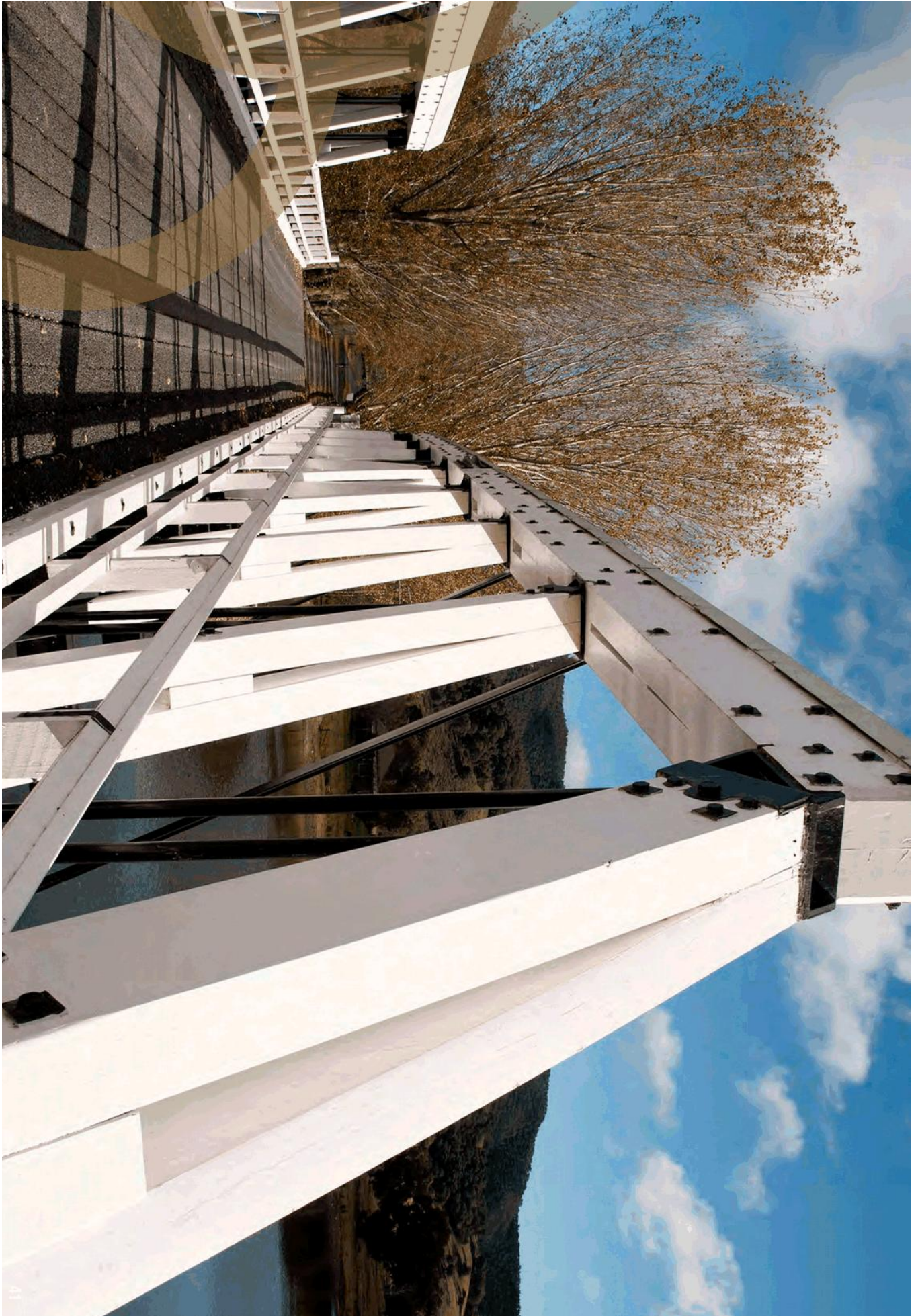
- Access to higher education is difficult in the region, with most young people leaving the region to pursue higher education.
- Some villages are losing their local schools. Places like Murrumbateman have expressed the necessity of having a local school to keep the area sustainable.
- Partnerships with higher education providers and other training institutes could build capacity and improve the retention of young people in the region.

How will we know we are successful? (KPIs)

- Enrolments in training, higher education
- Schools in each Council area
- Children being educated in the region (as opposed to Canberra or neighbouring regions).

Who will also play a part in this?





CIVIC LEADERSHIP

Our leaders
operate ethically
and implement
good governance.
We empower our
residents with the
tools to participate
actively in the
development of
our communities.

OUR CIVIC LEADERSHIP Strategy CL1

Effect resourceful and respectful leadership and
attentive representation of the community.

What may the Councils' role be?

- To engage in regular consultation with community groups, businesses, and individuals regarding Council matters.
- To create a receptive Council culture that responds to community feedback.
- Councils use public funds effectively, efficiently and sustainably.

Areas of potential focus and key issues to consider:

- Community participation in leadership at a local level.
- Youth engagement and encouraging mentoring programs.
- Recognition and utilisation of the wealth of wisdom and expertise present in the community and working in partnership.

How will we know we are successful? (KPIs)

- Community sentiment and satisfaction (surveys).
- Councils' financial sustainability measures.

Who will also play a part in this?

Councils

Community
Organisations

Community Members

OUR CIVIC LEADERSHIP Strategy CL2

Encourage and facilitate open and respectful communication between the community, the private sector, Council, and other government agencies.

What may the Councils' role be?

- To undertake community consultation in accordance with adopted Community Engagement Strategies.
- To identify and involve all relevant and affected stakeholders, including disadvantaged and harder-to-reach populations.
- To actively promote and advertise public meetings through all available media platforms, including new media.
- Actively encourage youth involvement in community engagement.

Areas of potential focus and key issues to consider:

- Maintaining transparent relationships across all relevant sectors of the community
- Councils must build trust as a priority
- Get feedback from community members on how best to contact them about upcoming engagement activities.

How will we know we are successful? (KPIs)

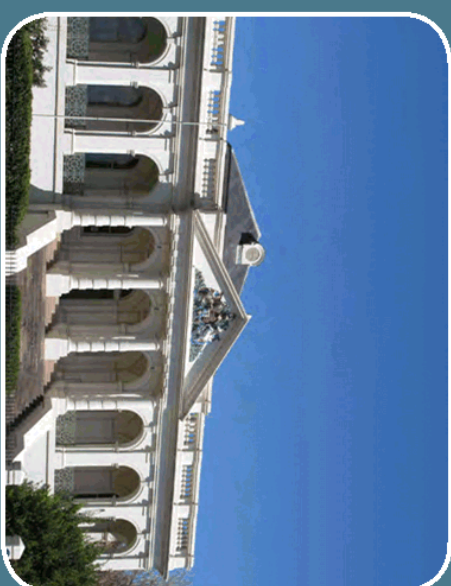
- Adherence to councils' adopted Community Engagement Strategies.
- Reporting of the number and type of engagement sessions in the community and with stakeholders.
- Number of complaints related to communication (and number of satisfactory resolutions).

Who will also play a part in this?

Councils

Community
Organisations

Community Members



OUR CIVIC LEADERSHIP

Strategy CL3

Collaborate and cooperate to achieve efficiencies and a greater voice in regional decision-making, and encourage similar cooperation across other sectors and community groups.

What may the Councils' role be?

- To effectively collaborate and negotiate on regional issues.
- To work in partnership with State and Federal Government agencies to ensure the region's strategic priorities are represented

Areas of potential focus and key issues to consider:

- Collaboration between Councils is key to establishing a strong voice for the region when lobbying the State Government for funding or prioritisation of key infrastructure for the region.

How will we know we are successful? (KPIs)

- Establishment of the Canberra Region Joint Organisations of Councils (CJRJO) in line with the amended Local Government Act.
- Number of collaborative initiatives.

Who will also play a part in this?

Councils

NSW Government

OUR CIVIC LEADERSHIP

Strategy CL4

Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region.

What may the Councils' role be?

- To openly communicate with community groups and service providers regarding the availability of new funding opportunities
- To actively investigate funding opportunities that will benefit the region.

- To facilitate the building of relationships between community organisations across the region and assist in the identification of potential efficiency gains and collaboration opportunities.

Areas of potential focus and key issues to consider:

- Grant opportunities for councils and community groups.
- A number of groups do similar work in the different Council areas, or some do work that is not undertaken in other Council areas, and through partnership and collaboration, could be supported to grow to service greater areas (if feasible and appropriate to resources).

How will we know we are successful? (KPIs)

- Number of successful grant and other funding applications.
- Collaborations between community and other service providers across the region.

Who will also play a part in this?

Councils

NSW Government

Local Business & Industry

Community Organisations

Federal Government

Community Members



Implementation & Monitoring

The Way Forward

The process for implementing our community strategies will have a number of elements. The actions that each Council will undertake will be outlined in their respective four-year Delivery Programs and annual Operational Plans to be prepared in the coming months.

The Delivery Program is the key document for Councillors, identifying the key activities that councils have committed to undertake over their four-year terms. All plans, projects, activities and funding allocations must be directly linked to the Delivery Program.

The Delivery Program is supported by the Resourcing Strategy, which consists of three inter-related elements:

- Long-term Financial Planning;
- Asset Management Planning, and
- Workforce Planning.

The Resourcing Strategy makes clear what aspects of the Regional Community Strategic Plan the Council will take responsibility for. Other levels of government, business, non-government organisations, community groups and individuals will also have a role in achieving the outcomes of the Regional Community Strategic Plan.

Each annual Operational Plan identifies the individual projects and activities that will be undertaken in a specific year to achieve the commitments made in the Delivery Program. The Operational Plan must include Council's detailed annual budget, along with Council's Statement of Revenue Policy, which includes the proposed rates, fees and charges for that financial year.

Measuring our Progress

Councils prepare public reports for the community about progress towards achievement of the Regional Community Strategic Plan outcomes, the progress that is being made on implementation of Council's Delivery Program, and financial performance against the annual and longer-term budgets.

Furthermore, the Regional Community Strategic Plan is reviewed every four years after each Local Government election, involving further engagement with the community.

