

## 21. ACHIEVING OUR REGIONAL COMMUNITY STRATEGIC PLAN GOALS

Council has developed the Delivery Program to achieve the Tablelands Regional Community Strategic Plan strategic goals. The Delivery Program Actions are integrated with a Regional CSP Strategy and a Community Aspiration.

### REGIONAL CSP STRATEGIC PILLAR NO. 1 - COMMUNITY

<b>Delivery Program Actions</b>	<b>Performance Measures</b>	<b>Responsibility</b>	<b>CSP Strategy and Aspiration</b>	<b>Timeframe</b>
1.1 - Support the retention of medical and health care facilities in the towns.	Support medical practitioners by facilitation of available community buildings for health care service provision.	Director of Environment and Planning	Strategy CO1 - Facilitate and encourage equitable access to community infrastructure and services, such as health care, education and transport. 5. People attaining health and wellbeing.	2020 - 2023
1.2 - Support provision of ageing population services and aged accommodation.	Liaise with government agencies and associated community groups in advocating for adequate aged care services and accommodation.	Director of Environment and Planning	Strategy CO1 - Facilitate and encourage equitable access to community infrastructure and services, such as health care, education and transport. 2. Community liaison to preserve and enhance community facilities.	2020 - 2023
1.3 - Community services for young, aged, disabled, and people from diverse cultural backgrounds.	Implementation of actions identified in the Social and Community Plan, Cultural Plan and Ageing Strategy.	Directors of Environment and Planning and Finance and Administration	Strategy CO3 - Foster and encourage positive social behaviours to maintain our safe, healthy, and connected community. 6. Resilient and adaptable communities.	2020 - 2023
1.4 - Retain the youth population demographic and provide appropriate facilities.	Number of consultations held with youth groups. Continue support of the Youth Committees.	Director of Environment and Planning	Strategy CO2 - Encourage and facilitate active and creative participation in community life. 2. Community liaison to preserve and enhance community facilities.	2020/2021

<b>Delivery Program Actions</b>	<b>Performance Measures</b>	<b>Responsibility</b>	<b>CSP Strategy and Aspiration</b>	<b>Timeframe</b>
1.5 - Lobby for retention of education facilities.	Advocate for education facilities from pre-school to high school to be retained in the Shire's towns.	General Manager	Strategy CO1 - Facilitate and encourage equitable access to community infrastructure and services, such as health care, education and transport. 2. Community liaison to preserve and enhance community facilities.	2020 - 2023
1.6 - Protect significant heritage sites to preserve the diverse history of the Shire.	Heritage sites receiving funding over three year program.	Director of Environment and Planning	Strategy CO4 - Recognise and celebrate our diverse cultural identities, and protect and maintain our community's natural and built cultural heritage. 1. A built environment enhancing the lifestyle of a diverse community.	Annual funding 2020 - 2023
1.7 - Social inclusion for all disparate communities.	Provision of recreational opportunities and upgrade to existing public recreational facilities within the Shire towns.	Director of Infrastructure	Strategy CO5 - Maintain our rural lifestyle. 6. Resilient and adaptable communities.	2020/2021
1.8 - Manage and upgrade Council's public buildings and community centres.	Preparation and review of Council buildings and strategy on future arrangements in consultation with appropriate Section 355 Committees.	Director of Environment and Planning	Strategy CO4 - Recognise and celebrate our diverse cultural identities, and protect and maintain our community's natural and built cultural heritage. 2. Community liaison to preserve and enhance community facilities.	2020/2021
1.9 - Encourage recreational, cultural and leisure activities while maintaining public safety standards.	Provide funding for existing library and swimming pool facilities. Also, manage animal control and sporting grounds activities.	All three Council Department Directors	Strategy CO2 - Encourage and facilitate active and creative participation in community life. 2. Community liaison to preserve and enhance community facilities.	2020 - 2023

**REGIONAL CSP STRATEGIC PILLAR NO. 2 - ENVIRONMENT**

<b>Delivery Program Actions</b>	<b>Performance Measures</b>	<b>Responsibility</b>	<b>CSP Strategy and Aspiration</b>	<b>Timeframe</b>
2.1 - Address environmental degradation issues, i.e. noxious weeds control.	Review of Biosecurity Management Strategy.	Director of Environment and Planning	Strategy EN2 - Adopt environmental sustainability practices. 3. A healthy natural environment.	2020/2021
2.2 - Promote environmentally sustainable developments (ESD).	Review, update and implementation of Upper Lachlan Local Environmental Plan (LEP) and Development Control Plan (DCP).	Director of Environment and Planning	Strategy EN4 - Maintain a balance between growth, development and environmental protection through sensible planning. 4. A prosperous economy with the balanced use of our land.	2020/2021
2.3 - Promote use of green and renewable energy.	Council promote alternate energy source initiatives.	Director of Environment and Planning	Strategy EN5 - To investigate and implement approaches to reduce our carbon footprint. 3. A healthy natural environment.	2020/2021 annually
2.4 - Pursue Section 94A Development Contributions payments for all State Significant - Designated Developments.	Council is to manage and distribute the funds through a Section 355 Committee of Council.	Director of Environment and Planning	Strategy EN1 - Protect and enhance the existing natural environment, including flora and fauna native to the region. 1. A built environment enhancing the lifestyle of a diverse community.	Annual funding 2020 - 2023
2.5 - Support land care initiatives to restore and beautify natural resources.	The waterways sustain natural ecosystems through the expansion of willow removal and catchment programs.	Director of Environment and Planning	Strategy EN3 - Protect and rehabilitate waterways and catchments. 2. Community liaison to preserve and enhance community facilities.	2020 - 2023

### **REGIONAL CSP STRATEGIC PILLAR NO. 3 - ECONOMY**

<b>Delivery Program Actions</b>	<b>Performance Measures</b>	<b>Responsibility</b>	<b>CSP Strategy and Aspiration</b>	<b>Timeframe</b>
3.1 - Ensure financial viability of Council.	Long-term Financial Planning model implemented. Fit for the Future Action Plan implemented in relation to sustainability.	Director of Finance and Administration	Strategy EC4 - Foster and develop a diverse, adaptive, and innovative agricultural industry. 7. Responsible and efficient use of resources.	Reviewed annually 2020 – 2023
3.2 - Prudent financial management.	Complete implementation of the Internal Audit Strategy and Plan. Achieve key financial benchmarks.	Director of Finance and Administration	Strategy CO5 - Maintain our rural lifestyle. 8. Transparent and accountable governance.	Annual program 2020 – 2023
3.3 - Encourage sustainable population growth and provision of associated infrastructure.	1. Implementation of Southern Tablelands Regional Economic Development Strategy (REDS). 2. Implementation of local Business and Economic Development Strategic Plan dovetails into REDS priorities.	Director of Environment and Planning	Strategy EC1 - Capitalise on the region's close proximity to Canberra and its position as a convenient location to attract industry and investment. 4. A prosperous economy with the balanced use of our land.	2020/2021 Annual program
3.4 - Assist facilitation of employment opportunities.	Number of contacts with existing businesses and grant application preparation resources provided to assist businesses.	Director of Finance and Administration	Strategy EC5 - Encourage collaboration between businesses, government, and training providers to develop employment and training opportunities for young people in the region. 7. Responsible and efficient use of resources.	2020 – 2023 Annual program
3.5 - Encourage and support viable local businesses.	Deliver on tourism member and non member benefits program.  Tourism section is to prepare two business promotions annually.	Director of Finance and Administration	Strategy EC3 - Support and foster conditions that enable local and small/home-based businesses to grow. 4. A prosperous economy with the balanced use of our land.	Annual program 2020 – 2023
3.6 - Promote tourism opportunities and community events.	Marketing and promotion is timely, professional, informative and responsive to user needs. Capitalise on Canberra Region brand opportunities.	Director of Finance and Administration	Strategy EC2 - Jointly develop appropriate tourism opportunities and promote the region as a destination. 2. Community liaison to preserve and enhance community facilities.	2020 – 2023

## **REGIONAL CSP STRATEGIC PILLAR NO. 4 – INFRASTRUCTURE**

<b>Delivery Program Actions</b>	<b>Performance Measures</b>	<b>Responsibility</b>	<b>CSP Strategy and Aspiration</b>	<b>Timeframe</b>
4.1 - Improve local road and regional road transport networks.	Manage road assets to ensure public safety. Road Hierarchy reviewed and reported to Council. Pavement rehabilitation regional roads.	Director of Infrastructure	Strategy IN3 - Maintain and improve road infrastructure and connectivity. 7. Responsible and efficient use of resources.	2020 - 2023
4.2 - Infrastructure Plan is implemented for new capital works, asset renewal and upgrades covering a 10 year period.	Asset Management Plans and Asset Strategies by each Asset Class are developed and recommendations implemented.	Director of Infrastructure	Strategy IN4 - Maintain and update existing community facilities, and support the development of new community infrastructure as needed. 2. Community liaison to preserve and enhance community facilities.	2020 -2023
4.3 - Bitumen sealing all urban streets in towns.	Prepare 4 year road capital works program budget and review works priorities annually.	Director of Infrastructure	Strategy IN3 - Maintain and improve road infrastructure and connectivity. 1. A built environment enhancing the lifestyle of a diverse community.	2020 – 2023 Annual program
4.4 - Develop town main street and CBD beautification programs.	Town’s main street beautification, improvement programs and street cleaning. Streetscape Plan development and implementation in coordinated manner.	Director of Infrastructure	Strategy IN2 - Improve public transport links to connect towns within the region and increase access to major centres. 2. Community liaison to preserve and enhance community facilities.	3 year program 2020 - 2023
4.5 - Lobby for improved mobile telephone and broadband services.	To ensure regional and rural areas are included in the roll out of Federal Government technological initiatives.	Director of Infrastructure	Strategy IN7 - Secure improvements for, and future proof, telecommunications infrastructure. 1. A built environment enhancing the lifestyle of a diverse community.	2020 - 2023
4.6 - Improve water supply and sewerage facilities to towns.	Implement town water supply and sewerage improvement programs.	Director of Infrastructure	Strategy IN5 - Ensure high quality water supply options for the towns in the region. 2. A healthy natural environment.	2020 - 2023

<b>Delivery Program Actions</b>	<b>Performance Measures</b>	<b>Responsibility</b>	<b>CSP Strategy and Aspiration</b>	<b>Timeframe</b>
4.7 - Provide waste pickup service for towns and villages, and reduce the amount of waste going to landfills.	Council provide a strategy for future waste service provision. Implement improvement works to Crookwell landfill/waste centre and the village waste transfer stations to ensure compliance with EPA guidelines.	Director of Infrastructure	Strategy IN6 - Implement safe, accessible, and efficient management and recycling options for general waste, green waste, and sewage. 7. Responsible and efficient use of resources.	Annual program commenced 2018 2020 - 2023
4.8 – Actively seek funding for the Goulburn to Crookwell Rail Trail concept.	Joint Goulburn Mulwaree and Upper Lachlan Shire Councils Committee formed. Feasibility Study to be completed. Project estimates to be completed. Council to pursue grant and other funding options to facilitate the development of a rail trail.	Director of Infrastructure	Strategy EC2 - Jointly develop appropriate tourism opportunities and promote the region as a destination. Strategy IN4 - Maintain and update existing community facilities, and support the development of new community infrastructure as needed. 4. A prosperous economy with the balanced use of our land.	2020 - 2023
4.9 - Develop new and upgrade existing footpaths and cycleway networks.	Implementation of the Pedestrian Access and Mobility Plan (PAMP) to create links to community services in conjunction with NSW Government Stronger Country Communities Fund program.	Director of Infrastructure	Strategy IN4 - Maintain and update existing community facilities, and support the development of new community infrastructure as needed. 1. A built environment enhancing the lifestyle of a diverse community.	2020 - 2023
4.10 - Upgrade stormwater and kerb and guttering in towns.	Stormwater Management Plans created and recommendations progressively implemented in a 4 year capital works budget.	Director of Infrastructure	Strategy IN3 - Maintain and improve road infrastructure and connectivity. 2. A healthy natural environment.	2020 - 2023
4.11 - Replace timber bridges on local and regional roads.	Implementation of a 3 year timber bridge replacement program with funding model in Long Term Financial Plan.	Director of Infrastructure	Strategy IN2 - Improve public transport links to connect towns within the region and increase access to major centres. 7. Responsible and efficient use of resources.	2020 - 2022

<b>Delivery Program Actions</b>	<b>Performance Measures</b>	<b>Responsibility</b>	<b>CSP Strategy and Aspiration</b>	<b>Timeframe</b>
4.12 - Flood Risk Management Plans created for Crookwell Gunning, Taralga and Collector.	Implementation of Flood Risk Management Plan recommendations.	Director of Environment and Planning and Director of Infrastructure	Strategy EN4 - Maintain a balance between growth, development and environmental protection. 4. A prosperous economy with the balanced use of our land.	2020 - 2023
4.13 Transport link priority projects to State Parks including the Wombeyan Caves Road, Tablelands Way and Grabine Road reconstruction and upgrade to facilitate economic benefits to the region.	Pursue grant funding opportunities that deliver on the pursuit of regional economic growth benefits. Deliver grant projects and improve road infrastructure assets with potential to stimulate the local economy and grow businesses.	Director of Infrastructure	Strategy IN3 - Maintain and improve road infrastructure and connectivity. Strategy EC2 - Jointly develop appropriate tourism opportunities and promote the region as a destination. 4. A prosperous economy with the balanced use of our land.	2019 – 2023 Program commences 2019
4.14 Progressively bitumen seal all classified roads; i.e. unsealed regional road MR241 Rye Park-Dalton Road.	Reductions in classified roads gravel sections. Improvement in road network condition rating to ensure public safety. Lobby other levels of government for grant funding.	Director of Infrastructure	Strategy IN3 - Maintain and improve road infrastructure and connectivity. 7. Responsible and efficient use of resources.	2020 - 2023

## REGIONAL CSP STRATEGIC PILLAR NO. 5 – CIVIC LEADERSHIP

<b>Delivery Program Actions</b>	<b>Performance Measures</b>	<b>Responsibility</b>	<b>CSP Strategy and Aspiration</b>	<b>Timeframe</b>
5.1 - Participate in resource sharing initiatives.	Report projects to Council every year. Achieve annualised \$ savings through participation in Canberra Region Joint Organisation projects and Central West NSW Joint Organisation procurement contracts.	General Manager	Strategy CL3 - Collaborate and cooperate to achieve efficiencies and a greater voice in regional decision-making, and encourage similar cooperation across other sectors and community groups. Strategy CL4 - Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region. 7. Responsible and efficient use of resources.	Reviewed, annually 2020 - 2023
5.2 - Lobby other levels of Government for increased share of funding distribution.	NSW Government implement a Grants Commission review and amendment to financial assistance grants (FAG) distribution to rural councils.	General Manager	Strategy CL2 - Encourage and facilitate open and respectful communication between the community, the private sector, Council, and other government agencies. 8. Transparent and accountable governance.	2020 - 2023
5.3 - Promote community engagement and involvement in decision making processes.	Number of Community Outreach Meetings and program outcomes achieved. Community Survey undertaken every four years. The "Voice" Council newsletter publication distributed quarterly.	General Manager	Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community. 6. Resilient and adaptable communities.	2020 - 2023
5.4 - Leadership and commitment to integrated planning and reporting (IP&R).	Council's IP&R documents clearly articulate the Council's direction across all strategy platforms and performance management efficiency is evident to the community.	General Manager	Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community. 8. Transparent and accountable governance.	Reviewed annually 2020 - 2023



## **22. FIT FOR THE FUTURE – COUNCIL STRATEGIES AND ACTION PLAN**

The NSW Government Fit for the Future program lays the foundations for a stronger system of local government and stronger local communities. The Fit for the Future program requires councils to actively assess their scale and capacity in achieving long term sustainability and for councils to submit proposals to the Government indicating how they will achieve these objectives.

The NSW Government declared Upper Lachlan Shire Council as Fit for the Future on 18 December 2015. The NSW Government determined Upper Lachlan Shire Council is to standalone and considers Council does have sufficient scale and capacity and is deemed Fit.

Upper Lachlan Shire Council had already met the Financial Sustainability criterion as recommended by the Independent Pricing and Regulatory Tribunal (IPART). Upper Lachlan Shire Council meets the Fit for the Future criterion for financial sustainability over the next ten years in respect of sustainability, infrastructure and service management and efficiency benchmarks.

As a Fit for the Future Council, Upper Lachlan will continue to operate efficiently. The key focuses of Council's Improvement Proposal within this context are:-

1. Sustainability - build greater financial scale and capacity to continue to service the needs of its community into the future;
2. Infrastructure and Service Management – continue the commitment to best practice asset management to ensure Council manages its assets effectively, and delivers quality assets to its community;
3. Efficiency – Council is demonstrating increasing efficiency through its declining operating expenditure per capita. In order to ensure the organisation delivers quality services in the most cost-effective way over time, Council will:-
  - a. Continue its commitment to regional collaboration and resource-sharing to reduce costs of services where possible;
  - b. Implement a rolling program of service reviews to ensure that over the course of each 4 year Delivery Program, it considers each service it delivers as to its ongoing alignment with community priorities, its effectiveness, and whether it is being delivered in the most efficient way possible.

These key strategies will ensure Council remains on track to not only continue to meet the Fit for the Future benchmarks, but more importantly to deliver quality and cost-effective services to meet the needs of the Upper Lachlan community over time.

## SUSTAINABILITY ACTION PLAN

Objective	Strategies	Actions	Key milestones	Outcome	Impact on other measures
1. Secure additional revenue to keep Council's operating performance ratio above benchmark and ensure funding for renewal of road network assets	Consideration of implementing a Special Rate Variation	<ol style="list-style-type: none"> <li>1. Notify community of intention to apply for SRV</li> <li>2. Community consultation and engagement</li> <li>3. Notify IPART of intention to apply</li> <li>4. Submit application to IPART</li> <li>5. Fund infrastructure renewal of its road network assets</li> </ol>	<p>Commencement in 2022</p> <p>Community engagement and support for the proposal is achieved</p>	<p>Targeted local roads hierarchy established</p> <p>Effective asset management</p> <p>Further reducing the infrastructure backlog ratio</p>	All three Sustainability Benchmarks will be enhanced
2. Drive cost savings through procurement	Implementation of a Best Practice in Procurement Program	<ol style="list-style-type: none"> <li>1. Procurement Roadmap - Arc Blue</li> <li>2. Review Procurement Action Plan and policies</li> <li>3. Implement internal audit recommendations for Procurement and Contract Management.</li> </ol>	<p>Utilisation of LGP Vendor Panel and TenderLink</p> <p>Canberra Region Joint Organisation (CRJO) procurement working group committee reports to management</p>	<p>Achievement of 5% cost savings through amended procurement practices</p> <p>Stores operation development strategy</p> <p>Internal efficiencies in a comprehensive contract management framework and contract register framework</p>	Operating Performance Ratio maintained above Benchmark

Objective	Strategies	Actions	Key milestones	Outcome	Impact on other measures
3. Maintain diverse income streams through state roads contract	Retention and provision of Roads and Maritime Services (RMS) Routine Maintenance Council Contract (RMCC)	<ol style="list-style-type: none"> <li>1. Maintain existing high standard rating for road works in Contractor Performance Report</li> <li>2. RMCC Benchmarking</li> </ol>	<p>RMS rating maintained satisfactory or better</p> <p>RMCC contract renewed in 2020</p> <p>State Roads Works Orders projects comply with RMS compliance program</p>	<p>Service delivery to work schedule timeframes of RMS</p> <p>Project and risk management ensuring high standard of work deliverables</p> <p>Profit margin delivered within project plan</p> <p>Existing workforce utilised and ensures staff retention</p>	Operating Performance Ratio maintained above Benchmark
4. Maximise diverse income streams through private works	Provision of road reconstruction contracted private works for renewable energy developments	<ol style="list-style-type: none"> <li>1. Review pricing structures for private works which are in demand at profitable rates</li> <li>2. Cost of service is transparent and in accordance with the National Competition Policy Guidelines</li> </ol>	Remain competitive with the private sector and to secure contract works for road reconstruction	<p>Ensure profitability of the business unit</p> <p>Sustainable business practices and best practice project management</p> <p>Annual review of workforce capacity to maintain the appropriate skill levels and meet contract conditions</p>	Operating Performance Ratio and Own Source Revenue Ratio maintained above Benchmark

## INFRASTRUCTURE AND SERVICE MANAGEMENT ACTION PLAN

Objective	Strategies	Actions	Key milestones	Outcome	Impact on other measures
1. Implement best practice asset management reporting	Asset Management Improvement Program	<ol style="list-style-type: none"> <li>Review Asset Management and Risk Plan, strategies and policies</li> <li>Review of Council Infrastructure Plan – define community service level set by Council for asset maintenance</li> </ol>	<p>Asset Management Plans identify asset service standards</p> <p>Infrastructure asset classes valuation at fair value</p> <p>Ensure asset condition standards are maintained above Condition 5</p>	<p>The determination of satisfactory target service levels</p> <p>Reliable cost estimations for infrastructure backlog based on local government best practice</p>	The Infrastructure Backlog Ratio and Asset Maintenance Ratio - Infrastructure and Service Management Benchmarks will be achieved
2. Secure funding for asset renewals	Utilise borrowing capacity to invest in infrastructure renewal projects – Timber Bridge Replacement Program	<ol style="list-style-type: none"> <li>Review Council Borrowings/Loans Policy</li> <li>Council Long Term Financial Plan priority bridge replacement schedule</li> </ol>	<p>Commencing loan financing arrangements with Financial Institutions</p> <p>Utilise NSW Government borrowings scheme funding</p>	<p>Capital investment in asset renewal programme</p> <p>\$ savings on interest proportion of new borrowings</p> <p>Loans programmed incorporated into LTFP to replace timber bridges over 3 year period</p>	<p>Debt Service Ratio is within benchmark level &lt; 20%.</p> <p>The Infrastructure Backlog Ratio Benchmark will be reduced</p>

Objective	Strategies	Actions	Key milestones	Outcome	Impact on other measures
3. Minimise potential public liability incidents	Utilise StateCover Best Practice Guidelines and achieve industry benchmarks for risk management practices	<ol style="list-style-type: none"> <li>1. Review Risk Management Plan and Policy</li> <li>2. Review Safe Work Method Statements for high risk priorities</li> </ol>	<p>Risk Management Action Plan (RAMP) approved and adopted by Council annually by June</p> <p>Safe Work Method Statements reported to WH&amp;S Committee every 6 months</p>	<p>Mitigation of public liability incidents and claims</p> <p>Safe work environment for staff and the public</p>	Asset Maintenance Ratio - Infrastructure and Service Management Benchmarks will be achieved
4. Maintain assets in satisfactory condition to meet community expectations	Evaluation of asset utilisation and rationalisation	<ol style="list-style-type: none"> <li>1. Review of Council Infrastructure Plan</li> <li>2. Recommendations from Grant Thornton Building and Asset internal audit.</li> </ol>	Condition Report prepared for Council owned building assets and maintenance action plan approved	<p>Inform decision making on annual \$ spending on asset maintenance programs; buildings</p> <p>Ensure buildings and infrastructure assets are safe and no deterioration in asset condition</p>	Asset Maintenance Ratio - Infrastructure and Service Management Benchmark will be achieved

## EFFICIENCY ACTION PLAN

Objective	Strategies	Actions	Key milestones	Outcome	Impact on other measures
1. Continue to collaborate regionally	Be an active partner in the Canberra Region Joint Organisation of Councils (CRJO)	<ol style="list-style-type: none"> <li>1. Implementation of a CRJO Strategic Plan</li> <li>2. CRJO Strategic Plan aligned with Quadruple Bottom Line principles</li> <li>3. Intergovernmental collaboration; i.e. ACT Government and State Government</li> </ol>	<p>JO commence in July 2018</p> <p>Efficient governance structure to oversee implementation, review and evaluation in CRJO</p> <p>CBR branding to support tourism and economic development throughout the region</p>	<p>Regional Leadership and Advocacy</p> <p>Tablelands Regional Community Strategic Plan</p> <p>Resource sharing and economies of scale to deliver operational efficiencies, avoid duplication of services and realisation of \$ saving annually</p>	The Efficiency Benchmark will be achieved and enhanced through regional collaboration
2. Continuously improving the quality and efficiency of all of Council's services	Undertake four year rolling program of service reviews as part of Council's Delivery Program	<ol style="list-style-type: none"> <li>1. Develop program of service reviews, with a focus on those services of greatest cost to the organisation</li> <li>2. Update the Four Year Delivery Program to incorporate the service review program</li> <li>3. Implement program annually</li> <li>4. Report outcomes</li> </ol>	<p>Program established and Delivery Program updated</p> <p>6 Monthly Delivery Program Report to include service review progress and outcomes</p> <p>Annual update of Council's Long Term Financial Plan</p>	<p>Regular review of services to ensure:</p> <ul style="list-style-type: none"> <li>• Ongoing alignment with community priorities</li> <li>• The services are delivering the outcomes, such as customer satisfaction, service levels</li> <li>• Opportunities for improvements,</li> </ul>	The Efficiency Benchmark will be achieved and enhanced through this program, with the potential for improving the Operating Performance Ratio over time

		through the 6 Month Delivery Program report and update Long Term Financial Plan annually to reflect any savings or changes	Implementation of Internal Audit Plan by Grant Thornton Australia over 4 year period to 2020/2021	alternate service delivery methods , or changes to service levels	
<b>Objective</b>	<b>Strategies</b>	<b>Actions</b>	<b>Key milestones</b>	<b>Outcome</b>	<b>Impact on other measures</b>
3. Improve efficiency through technological advancement	Provide innovative and leading technology interface	<ol style="list-style-type: none"> <li>1. Enhanced use of technology in the area of staff remote and on-line customer access</li> <li>2. Implement a Unified Telecommunications solution</li> </ol>	<p>Establishment of Development Assessment (DA) Tool</p> <p>Implementation of Integrated United Telecommunications System</p>	<p>Online DA lodgment system operational in 2021</p> <p>Telecommunication System - reduction in costs and ability to streamline internal and external communications</p>	The Efficiency Benchmark will be achieved and enhanced through this program

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

Funding Types: CG - Capital Grant  
94 - Section 94/64 OG - Operating Grant  
RR - Recurrent Revenue M - Mixed Funding  
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>GENERAL FUND</u></b>						
<b>1.COMMUNITY</b>						
<i>Emergency Services and Fire Protection</i>						
<i>Animal Control</i>						
Crookwell Pound - Impounding Yard Improvements (Sec. 94 Funded)	3,000	94			3,000	6,000
<i>Health Services, Medical Centres, Aged, Disabled and Community Services</i>						
Health Services, Medical Centres - (Internal Painting Crookwell Health Cottage)		RR		60,000		60,000
<i>Public Libraries</i>						
Crookwell and Gunning Libraries - Computers and Printers	9,000	RR	9,500	10,000	10,500	39,000
Crookwell and Gunning Libraries - Office Equipment, Furniture & Fittings		RR	5,000			5,000
Gunning Library - Roof Replacement and Structural Repairs		RR	57,000			57,000
<i>Public Halls, Cultural Services, Community Centres and Museums</i>						
Plans of Management for Crown Lands and Cemeteries (Transfer from Reserve)	54,000	R				54,000
Crookwell Memorial Hall - Paint Awning	2,000	RR				2,000
Tony Foley Centre - Painting & Toilet Upgrade (Transfer from Reserve)		R	15,000			15,000
Crookwell Memorial Hall - Crookwell Historical Society - Internal Painting		RR	10,000			10,000
Binda Hall - Exterior Painting		RR	20,000			20,000
Tuena Hall Recreation Area - Toilet Block & RV Dump Point		RR		125,000		125,000
Gunning Hall improvements - (Replace roof 2020/21)	44,000	RR	44,000	8,800	22,000	118,800
Senior Citizens Building - Update electrical switchboards	20,000	RR	20,000			40,000
Energy Master Plan - various locations	10,000	RR	29,800	35,300	21,003	96,103



**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

Funding Types: CG - Capital Grant  
94 - Section 94/64 OG - Operating Grant  
RR - Recurrent Revenue M - Mixed Funding  
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><i>Public Halls, Cultural Services, Community Centres and Museums (cont.)</i></b>						
Taralga Post Office - Repairs to Timber features		RR	20,000			20,000
Crookwell Memorial Hall - Install access to roof space		RR	30,000			30,000
Banfield House - rectify Disabled access ramp		RR	60,000			60,000
Gunning Golf Club - Building demolition & replacement		RR	90,000			90,000
Binda Hall - Exterior Painting		RR			20,000	20,000
Gunning Court House - Paint Toilet Block		RR			20,000	20,000
<b><i>Asbestos Removal Various Buildings - High Risk</i></b>						
Asbestos Removal From Council Buildings - High Risk (Transfer from Reserve)	40,000	R				40,000
<b><i>Sporting Grounds and Parks and Gardens</i></b>						
Gunning Showground Amenities Project (SCCF3 Grant)	672,747	CG				672,747
Pat Cullen Reserve - Picnic Shelter (SCCF3 Grant)	58,695	CG				58,695
Gunning Showground - Replace Callers Box		RR	42,000			42,000
<b><i>Swimming Pools</i></b>						
Crookwell Swimming Pools - Replace Chemical Dosing System		RR	15,000			15,000
Gunning Swimming Pool - Water Filtration Renewal		RR		60,000		60,000
Gunning Swimming Pool - Permanent Shade Structures (contingent on Grant)	30,000	CG				30,000
Gunning Swimming Pool - Improvements (Mower)	6,000	RR				6,000
Crookwell Swimming Pool - Improvements (Vacuum)	10,000	RR				10,000
Gunning Swimming Pools - Replace Chemical Dosing System		RR	20,000			20,000
Crookwell & Gunning Swimming Pools - Fencing	35,000	RR				35,000
<b>Total Community Expenditure</b>	<b>994,442</b>		<b>487,300</b>	<b>299,100</b>	<b>96,503</b>	<b>1,877,345</b>

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

**Funding Types:**  
CG - Capital Grant  
94 - Section 94/64  
RR - Recurrent Revenue  
R - Transfer from Reserve  
OG - Operating Grant  
M - Mixed Funding  
L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>GENERAL FUND</u></b>						
<b>2. ENVIRONMENT</b>						
<i>Town Planning and Development Control</i>						
GIS upgrade - Remap shire for LEP	75,000	RR	100,000	25,000		200,000
<i>Housing</i>						
Staff Accommodation Capital Replacements/Improvements (3 Houses)	15,000	RR	15,000	15,000	15,000	60,000
<i>Environmental Systems and Protection</i>						
<i>Noxious Weeds Control</i>						
GPS Units		RR		2,000		2,000
<i>Building Control</i>						
CCTV Crookwell & Gunning Administration Building		RR			30,000	30,000
<b>Total Environment Expenditure</b>	<b>90,000</b>		<b>115,000</b>	<b>42,000</b>	<b>45,000</b>	<b>292,000</b>

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

**Funding Types:**  
CG - Capital Grant  
94 - Section 94/64  
RR - Recurrent Revenue  
R - Transfer from Reserve  
OG - Operating Grant  
M - Mixed Funding  
L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>GENERAL FUND</u></b>						
<b>3. ECONOMY</b>						
<i>Financial Services</i>						
Loans - Principal Reduction (Former Crookwell Loan 168 - Finalised 6/4/2021)	30,668	RR				30,668
Loans - Principal Reduction (Bridges Loan 172 - Finalised 23/12/2024)	119,998	RR	130,540	142,007	154,483	547,028
Loans - Principal Reduction (Memorial Oval 173 - Finalised 28/06/2029)	90,290	RR	92,827	95,515	98,230	376,861
Loans - Principal Reduction (Timber Bridges 2020 (drawn 2019/2020))	182,200	RR	187,004	191,936	196,998	758,138
Loans - Principal Reduction (Future Bridges & Waste Centre Loans (2021, 2022 & 2023))		RR	147,376	352,157	528,912	1,028,445
<i>Administration and Corporate Support</i>						
Taralga Community Service Centre - External Painting & Repairs		RR	20,000			20,000
Gunning Administration Office - replace Skillion Roof at Rear	35,000	RR				35,000
<i>Information Technology</i>						
IT - Windows Office Upgrade		RR			60,000	60,000
IT - Software - (Acrobat & Antivirus, etc.)	20,000	RR	30,800	21,400	22,100	94,300
IT - Hardware 42 x PCs (includes 2nd monitor) 1 laptop (VS)	95,000	RR	70,200	73,000	75,930	314,130
IT - Replace (UPS) Equipment (incl Phones & Microwave units)	12,000	RR	15,600	16,224	16,870	60,694
IT - Replace Printers	5,600	RR	6,240	6,490	6,600	24,930
IT - Network Improvements	22,000	RR	20,000	20,000	20,000	82,000
IT - Network Improvements - Emergency Network Switch	15,000	RR		16,224		31,224
IT - Design Engineer & Trainees 1 PC for Civilcad	3,000	RR	3,120	3,250	3,380	12,750
IT - Servers Replacement/Upgrade (Transfer from IT Reserve)	80,000	R			90,000	170,000

UPPER LACHLAN SHIRE COUNCIL

DELIVERY PROGRAM

CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024

Capital Expenditure - Acquisition/Renewal of Assets

Funding Types:

CG - Capital Grant

94 - Section 94/64

OG - Operating Grant

RR - Recurrent Revenue

M - Mixed Funding

R - Transfer from Reserve

L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b>Information Technology (cont.)</b>						
IT - Servers Memory Upgrades	5,000	RR	5,250	5,512	5,788	21,550
IT - SAN - Storage for Production Virtual Server 22TB	55,000	RR			61,600	116,600
IT - Smart Phones (5) - iPhones - Management & Mayor	1,500	RR	7,500	1,600	1,700	12,300
IT - iPads Replacements	10,200	RR	15,000	15,600	11,900	52,700
IT - Smart Phones - (12 Replacements 2021/2022)	25,350	RR	26,364	27,419	28,515	107,648
IT - Biosecurity smartphones and tablets (4 Iphones + 3 Ipads )	8,050	RR	1,500	1,600	1,700	12,850
IT - Infrastructure smartphones & android tablet (SP 20x Ipads + 12x Iphones,RMS 5x Tablet)	23,000	RR	22,300			45,300
IT - WHS Tablets (3 Ipads )	2,900	RR			3,200	6,100
IT - Telephone System Handset Additions & Replacements	7,000	RR		7,000		14,000
IT - Electronic Stamping Software for Online Lodgement	9,000	RR				9,000
IT - Authority Upgrade to 7.1	87,000	RR			70,000	157,000
IT - Public Wi-Fi - Crookwell Visitor Information Centre	5,000	RR			6,000	11,000
IT - External Tape Backup		RR	15,000		17,000	32,000
IT - Cybersecurity awareness software/training for staff	5,000	RR		5,000		10,000
IT - Data Projectors Replacement		RR	7,500			7,500
IT - Microwave Redundancy Units		RR	12,000		14,000	26,000
IT - Authority Module Review Rates and Applications modules (2021/2022)		RR	15,000			15,000
IT - Remote access improvements	5,000	RR	6,000	7,000	8,000	26,000
IT - additional 8 microphones for Council meetings	10,000	RR			40,000	50,000
IT - IT Staff Ipad	3,400	RR			3,400	6,800
<b>Caravan Parks</b>						
Reseal of the Crookwell Caravan Park (ALD 7 mm)		RR	7,000			7,000
<b>Tourism Promotion and Business</b>						
<b>Total Economy Expenditure</b>	<b>973,156</b>		<b>864,121</b>	<b>1,008,935</b>	<b>1,546,305</b>	<b>4,392,516</b>

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

Funding Types: CG - Capital Grant  
94 - Section 94/64 OG - Operating Grant  
RR - Recurrent Revenue M - Mixed Funding  
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>GENERAL FUND AND DWM FUND</u></b>						
<b>4. INFRASTRUCTURE</b>						
<i>Roads, Bridges, Cycleways, Footpaths and Kerb and Guttering</i>						
<i>Urban Local Roads</i>						
<b><u>Urban Unsealed Rd - Road Reconstruction and Sealing</u></b>						
Church & Hill Streets - Taralga (0.2km)	60,000	RR				60,000
Yass St Gunning - Continue sealing of the existing unsealed road (0.125km)		RR	80,000			80,000
John St Crookwell - Continue sealing of the existing unsealed road (0.362km)		RR		80,000		80,000
East St Crookwell - Continue sealing of the existing unsealed road (0.345km)		RR			80,000	80,000
<b><u>Urban Sealed Rd - Road Pavement Rehabilitation</u></b>						
Roberts Street - (Goulburn Street to Robertson Street) - Crookwell		RR	180,000			180,000
Bond Street - (Grosvenor Street to Biala Street) - Gunning		RR		100,000		100,000
Biala Street - (Waratah Street to Adams Street) - Gunning		RR			180,000	180,000
Warrataw Street - (Cullivan Street to Lerida Street) - Gunning		RR		200,000		200,000
King Road - Crookwell		RR		50,000	300,000	350,000
Orchard Street - Between Church and Bannaby Street (Patches)		RR	80,000			80,000
Urban Sealed Roads - Bitumen Resealing	120,000	RR	130,000	140,000	150,000	540,000

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

**Funding Types:**  
CG - Capital Grant  
94 - Section 94/64  
OG - Operating Grant  
RR - Recurrent Revenue  
M - Mixed Funding  
R - Transfer from Reserve  
L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><i>Roads to Recovery</i></b>						
2020/2021 Roads to Recovery Grant Program \$1,805,048						
- Gravel Resheeting - \$854,110						
- Rural Sealed Roads - Pavement Rehabilitation & Reseal - \$50,000						
- Rural Local Roads - Road Pavement Projects - \$900,938						
- Timber Bridge Replacement - \$NIL						
5 year program from July 2019 \$1,203,046 p/annum + \$602,000 special Drought Funding in 2020/2021						
<b><u>Roads to Recovery - Local Roads Gravel Resheeting Program</u></b>						
<i>Road Schedule 2020/2021:</i>						
Spicer Lane	27,000	OG	854,110	854,110	854,110	3,416,440
Veterans Road	44,110					
Baileys Lane	54,000					
Foggs Crossing Road	27,000					
Iron Mines Road, Lade Vale	54,000					
Pejar Road	54,000					
Reids Flat Road	54,000					
Sylvia Vale Road	27,000					
Julong Road	27,000					
Back Arm Road	27,000					
Little Plains Road	27,000					
Craigs Road	27,000					
Cockatoo Road	27,000					
Tyrl Tyrl Road	27,000					
Carrabungla Road	27,000					
Strathaird Lane	27,000					
Redground Heights Road	27,000					
Lost River Road	27,000					

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

**Funding Types:**  
CG - Capital Grant  
94 - Section 94/64  
RR - Recurrent Revenue  
R - Transfer from Reserve  
OG - Operating Grant  
M - Mixed Funding  
L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><i>Roads to Recovery - Local Roads Gravel Resheeting Program (cont.)</i></b>						
Gorham's Lane	27,000					
Brayton Road	27,000					
Towrang Road	27,000					
Woodville Road	27,000					
Butcher Road	27,000					
Fullerton Road	27,000					
Turkey Hill Road	27,000					
Peelwood Road	54,000					
<b><u>Roads to Recovery - Rural Sealed Road Pavement Rehabilitation</u></b>						
Roads to Recovery - Sapphire Road (MR52 end)	50,000	OG				50,000
Roads to Recovery - Jerrawa Road 1.4km	350,000	OG				350,000
Roads to Recovery - Kialla Road 400m	420,000	OG				420,000
Roads to Recovery - Gurrundah Road 330m	130,938	OG				130,938
<b><i>Rural Local Roads</i></b>						
Grabine Road Construction - Total of \$3.5m over 2 years (Total \$3.5m - Growing Local Economy Fund Grant \$3.3m & ULSC \$200k)	2,800,000	M	700,000			3,500,000
<u>Gravel Resheeting Rural Local Roads (Transfer from Sec. 94 Reserve)</u>	0	94	250,000	250,000	250,000	750,000

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

**Funding Types:** CG - Capital Grant  
94 - Section 94/64 OG - Operating Grant  
RR - Recurrent Revenue M - Mixed Funding  
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
Rural Local Sealed Road - Bitumen Resealing (30 year cycle)	520,000	RR	540,000	560,000	580,000	2,200,000
Rural Local Sealed Road - Pavement Rehabilitation Gurrundah Road (Friars Hill)		RR	280,000	280,000		560,000
Rural Local Road - Bannaby Road - Crash Barrier (21/22 investigation & construction)		RR	150,000			150,000
Rural Local Sealed Road - Pavement Rehabilitation Breadalbane Road	40,000	RR	450,000		450,000	940,000
Rural Local Sealed Road - Pavement Rehabilitation Roslyn Road		RR		150,000		150,000
Rural Local Sealed Road - Pavement Rehabilitation Gurrundah Road (Walwa to Wandonga)		RR			200,000	200,000
Rural Local Sealed Road - Pavement Rehabilitation Jerrawa Road (Carnells Lane to Young Street)		RR			600,000	600,000
Rural Local Road - Safety Improvements	25,000	RR	25,000	25,000	25,000	100,000
<b>Regional Roads</b>						
Resealing Program (RMS Block Grant Funded)	430,000	OG	435,000	440,000	445,000	1,750,000
Reconstruction - MR258 - Wombeyan Caves Road	3,000,000	M	2,028,000			5,028,000
Total project cost \$5,028,000 / Growing Local Economies Fund Grant \$2,428,000 / Building Better Regions Fund Grant \$2,500,000 / Council \$100,000						
Rehabilitation - MR248E - Laggan Road (Part Grant Funded)	745,000	M				745,000
(\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)						
Rehabilitation - MR52 (near gas pipeline) (Part Grant Funded)		M	745,000			745,000
(\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)						
Rehabilitation - MR241 - Dalton Road (3km from railway bridge) (Part Grant Funded)		M		745,000		745,000
(\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)						
Rehabilitate Grabben Gullen Road - (1km Willis St and MacDonald Rd) (Part Grant Funded)		M			745,000	745,000
(\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)						
Higher Productivity Heavy Vehicles Network Enhancements (Block Grant Funded)	184,000	OG	200,000	200,000	200,000	784,000
Heavy Vehicle - Livestock Loading Access & Tree Trimming (Block Grant Funded)	50,000	OG	50,000	50,000	50,000	200,000
Intersection Renewal MR52 (100% Council Funded)		RR	100,000			100,000



**UPPER LACHLAN SHIRE COUNCIL  
DELIVERY PROGRAM  
CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024  
Capital Expenditure - Acquisition/Renewal of Assets**

Funding Types: CG - Capital Grant  
94 - Section 94/64 OG - Operating Grant  
RR - Recurrent Revenue M - Mixed Funding  
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b>Regional Roads Timber Bridge Replacement Program</b>						
<b>Local Roads Bridge Program</b>						
Peelwood Creek Bridge (Peelwood Road) - 50% Drought Communities Grant/50% Loan Funded	1,448,850	M				1,448,850
Crookwell River Bridge - No.2 Julong Road - 100% Loan Funded		L	1,537,200			1,537,200
Cooksvale Road/ Peelwood Creek Bridge - 100% Loan Funded	950,000	L				950,000
Major Project - Kangaroo Creek Bridge, Bigga (50% FCR funded, 50% Loan in 2019/2020)	1,930,000	M				1,930,000
Blue Hills Road/ Burra Burra Creek Bridge - 100% Loan Funded		L	750,000			750,000
<b>Footpaths and Cycleways</b>						
PAMP Saleyards Rd Crookwell - Drought Communities Grant	206,782	CG				206,782
PAMP Adam St Gunning - Drought Communities Grant	75,384	CG				75,384
Traffic & Transport Cycleway Program -(100% RMS funded)	20,000	CG	20,000	20,000	20,000	80,000
<b>Kerb and Guttering</b>						
Kerb & Gutter - King Rd - (High School back gate to Crown Street on high school side)		RR	300,000			300,000
Kerb & Gutter - King Rd - (Laggan Road to High School back gate on high school side)		RR		480,000		480,000
Kerb and Gutter Rehabilitation - Shire wide as required	50,000	RR				50,000
Kerb & Gutter - Orchard St (near RFS Shed & North pub)		RR	100,000			100,000
Kerb & Gutter Capital Renewal Program (100% ULSC Funded)		RR	100,000	100,000		200,000
Kerb & Gutter - Clifton Street & Laggan Road		RR	20,000	200,000		220,000

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

**Funding Types:** CG - Capital Grant  
94 - Section 94/64 OG - Operating Grant  
RR - Recurrent Revenue M - Mixed Funding  
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><i>Other Infrastructure</i></b>						
Towns & Villages Streetscape Investigation & Program	150,000	RR	150,000	150,000		450,000
School - Rural Bus Stops - (Grant Funded)	30,000	94	20,000	20,000	20,000	90,000
<b><i>Waste Centres, Rubbish Tips and Street Cleaning</i></b>						
Village Landfill Remediation (capping of satellite transfer station)		RR	133,000	133,000	134,000	400,000
Rehabilitation and Capping of Crookwell Landfill	175,000	R	75,000			250,000
Design Transfer Station Crookwell and Construction commence 2022/2023	50,000	RR	50,000	1,900,000		2,000,000
CCTV installation - Taralga, Gunning & Collector Transfer Stations	40,000	RR				40,000
Crookwell Waste Facility - Fencing & Security Gates	150,000	RR				150,000
<b><i>Public Cemeteries</i></b>						
Cemetery - Columbarium (s94 Funded)	10,000	94				10,000
Land acquisition - Gunning Cemetery		RR		200,000		200,000
<b><i>Stormwater and Drainage</i></b>						
Goulburn Street Crookwell - Gross Pollutant Trap (funded from Stormwater Levy Reserve)	180,000	R				180,000
Carr Street Crookwell - Detention Basin Works - (FRMP - Measure 6&7)		RR	220,000			220,000
Denison Street Crookwell - Detention Basin Works - (FRMP - Measure 6&7)		RR		887,000		887,000
<b><i>Public Conveniences and Amenities</i></b>						

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

**Funding Types:**  
CG - Capital Grant  
94 - Section 94/64  
RR - Recurrent Revenue  
R - Transfer from Reserve  
OG - Operating Grant  
M - Mixed Funding  
L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<i>Engineering, Purchasing and Works Supervision</i> Survey Instrument - Total Station QS3	41,200	RR				41,200
<i>Plant and Equipment Operations</i> Motor Vehicle Net Replacement Cost - (see Motor Vehicle Schedule)	211,500	RR	369,200	268,500	257,000	1,106,200
Heavy Plant Fleet Net Replacement Cost - (see Plant Schedule)	1,237,000	RR	1,311,000	763,000	1,373,000	4,684,000
Workshop Plant and Tools	4,000	RR	4,000	4,000	4,000	16,000
<i>Domestic Waste Management (DWM)</i> DWM Plant Net Replacement Cost - (see Plant Schedule)		R		340,000		340,000
<b>Total Infrastructure Expenditure</b>	<b>16,738,764</b>		<b>12,436,510</b>	<b>9,589,610</b>	<b>6,917,110</b>	<b>45,681,994</b>

**UPPER LACHLAN SHIRE COUNCIL**

**DELIVERY PROGRAM**

**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**

**Capital Expenditure - Acquisition/Renewal of Assets**

Funding Types:

CG - Capital Grant

94 - Section 94/64

OG - Operating Grant

RR - Recurrent Revenue

M - Mixed Funding

R - Transfer from Reserve

L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>WATER SUPPLY FUND</u></b>						
<b><i>Crookwell Water Supply Fund</i></b>						
Loan Principal Reduction (Former Crookwell Loan 163W - Finalised 24/4/2022)	64,785	RR	69,617			134,402
Mains Replacement - General	150,000	RR	150,000	150,000		450,000
Water Treatment Plant - Solar System 99Kw	137,000	RR				137,000
Computer Replacement Water Treatment Plant (PC)	2,500	RR	2,500	2,500	2,500	10,000
Water Plant Fleet Net Replacement Cost - (see Plant Schedule)	23,000	RR	27,000	49,000		99,000
<b><i>Gunning Water Supply Fund</i></b>						
Mains Replacement	60,000	RR	60,000	60,000		180,000
Clear scada 2 x PC replacement Gunning water plant upgrade by Watters	15,000	RR			16,800	31,800
<b><i>Dalton Water Supply Fund</i></b>						
Mains Replacements	30,000	RR	30,000	30,000		90,000
<b><i>Taralga Water Supply Fund</i></b>						
Loan Principal Reduction (Loan 170 - Finalised 9/2/2037)	13,984	RR	15,150	16,100	17,157	62,391
Mains Replacements	50,000	RR	50,000	50,000		150,000
Water Treatment Plant Investigations	20,000	RR				20,000
<b>Total Water Supply Services Expenditure</b>	<b>566,270</b>		<b>404,267</b>	<b>357,600</b>	<b>36,457</b>	<b>1,364,593</b>

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

Funding Types: CG - Capital Grant  
94 - Section 94/64 OG - Operating Grant  
RR - Recurrent Revenue M - Mixed Funding  
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>SEWERAGE FUND</u></b>						
<b><i>Crookwell Sewerage Fund</i></b>						
Loan Principal Reduction (Former Crookwell Loan 163S - Finalised 24/4/2022)	41,181	RR	44,253			85,434
Sewerage Pumping Station Upgrades/ pump replacements	10,000	RR	10,000	10,000		30,000
Aeration of Holding Pond - EAT Tank & Sludge Ponds	105,000	RR				105,000
New Sludge Lagoon	150,000	RR				150,000
Sewer Main Rehabilitation / Renewal	100,000	R	100,000	100,000	100,000	400,000
Decommission trickling filter plant	400,000	R				400,000
Geo Tube for Sludge Drying	7,500	RR		7,500		15,000
Sewerage Treatment Plant Mechanical and Electrical Replacements		RR	10,000			10,000
Integration of Water & Sewer Telemetry systems network	80,000	RR	10,000	10,100	10,200	110,300
Computer Replacement Sewer Fund STP (Laptop)		RR	2,100			2,100
Sewer Plant Net Replacement - (see Motor Vehicle Schedule)		RR		28,000	22,000	50,000
Implementation of the STP Mandatory Audit	200,000	R				200,000
<b><i>Gunning Sewerage Fund</i></b>						
Sewer Main Rehabilitation / Renewal	80,000	RR		80,000		160,000
Backup Generator for Wet wells and STP	50,000	RR				50,000
<b><i>Taralga Sewerage Fund</i></b>						
Loan Principal Reduction (Loan 170 - Finalised 9/2/2037)	3,266	RR	3,536	3,755	4,007	14,564
Sewerage Treatment Plant - Construct Sludge Lagoon	150,000	RR				150,000
Sewer Main Rehabilitation / Renewal	25,000	RR		25,000		50,000
<b>Total Sewerage Services Expenditure</b>	<b>1,401,947</b>		<b>179,889</b>	<b>264,355</b>	<b>136,207</b>	<b>1,982,398</b>

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL EXPENDITURE BUDGET - 2020/2021 to 2023/2024**  
**Capital Expenditure - Acquisition/Renewal of Assets**

Funding Types: CG - Capital Grant  
94 - Section 94/64 OG - Operating Grant  
RR - Recurrent Revenue M - Mixed Funding  
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2020/2021	Type	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>GENERAL FUND</u></b>						
5. CIVIC LEADERSHIP						
<i>Real Estate Development</i>						
<b>Total Civic Leadership Expenditure</b>	0		0	0	0	0
<b>Total Capital Works Expenditure</b>	<b>20,764,579</b>		<b>14,487,087</b>	<b>11,561,600</b>	<b>8,777,581</b>	<b>55,590,847</b>
<b><u>Capital Works Funding by Fund:-</u></b>						
General Fund Expenditure	18,796,362		13,902,931	10,599,645	8,604,918	51,903,855
DWM Fund Expenditure	0		0	340,000	0	340,000
Water Supply Funds Expenditure	566,270		404,267	357,600	36,457	1,364,593
Sewerage Funds Expenditure	1,401,947		179,889	264,355	136,207	1,982,398
<b>Total of All Funds Expenditure</b>	<b>20,764,579</b>		<b>14,487,087</b>	<b>11,561,600</b>	<b>8,777,581</b>	<b>55,590,847</b>
<b><u>Capital Works Funding by Source:-</u></b>						
Transfer from Reserves	2,194,000		115,000	440,000	100,000	2,849,000
Section 94/64	43,000		270,000	270,000	273,000	856,000
Grants and Contributions - Capital	8,689,422		3,147,000	1,218,000	331,000	13,385,422
Loans and Borrowings	1,681,036		2,287,200	1,900,000	0	5,868,236
<b>Total Capital Works Funded by Capital Income</b>	<b>12,607,458</b>		<b>5,819,200</b>	<b>3,828,000</b>	<b>704,000</b>	<b>22,958,658</b>
Grants and Contributions - Operating	2,592,048		1,662,110	1,667,110	1,672,110	7,593,378
Recurrent Revenue	5,565,073		7,005,777	6,066,490	6,401,471	25,038,811
<b>Total Capital Works Funding</b>	<b>20,764,579</b>		<b>14,487,087</b>	<b>11,561,600</b>	<b>8,777,581</b>	<b>55,590,847</b>

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL INCOME BUDGET - 2020/2021 to 2023/2024**  
**Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2020/2021	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>GENERAL FUND</u></b>					
<b>1.COMMUNITY</b>					
<i>Emergency Services and Fire Protection</i>					
<i>Animal Control</i>					
Crookwell Pound - Impounding Yard Improvements (Transfer from Sec. 94 Reserve)	\$3,000			\$3,000	\$6,000
<i>Health Services, Medical Centres, Aged, Disabled and Community Services</i>					
<i>Public Libraries</i>					
<i>Public Halls, Cultural Services, Community Centres and Museums</i>					
Plans of Management for Crown Lands and Cemeteries (Transfer from Reserve)	\$54,000				\$54,000
Tony Foley Centre - Painting & Toilet Upgrade (Transfer from Reserve)		\$15,000			\$15,000
<i>Asbestos Removal Various Buildings - High Risk</i>					
Asbestos Removal From Council Buildings - High Risk (Transfer from Reserve)	\$40,000				\$40,000
<i>Sporting Grounds and Parks and Gardens</i>					
Gunning Showground Amenities Project (SCCF3 Grant)	\$672,747				\$672,747
Pat Cullen Reserve - Picnic Shelter (SCCF3 Grant)	\$58,695				\$58,695
<i>Swimming Pools</i>					
Gunning Swimming Pool - Permanent Shade Structures (contingent on Grant)	\$30,000				\$30,000
<b>Total Community Income</b>	<b>\$858,442</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$3,000</b>	<b>\$876,442</b>

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL INCOME BUDGET - 2020/2021 to 2023/2024**  
**Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2020/2021	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>GENERAL FUND</u></b>					
<b>2. ENVIRONMENT</b>					
<i>Town Planning and Development Control</i>					
<i>Section 94 - Development Contributions</i>					
Open Space	\$30,000	\$30,900	\$31,800	\$32,800	\$125,500
Bushfire	\$40,000	\$41,200	\$42,400	\$43,700	\$167,300
Community Facilities/Amenities	\$50,000	\$51,500	\$53,000	\$54,600	\$209,100
Roads/Traffic Construction	\$400,000	\$412,000	\$424,400	\$437,100	\$1,673,500
Extractive Industries	\$15,000	\$15,500	\$16,000	\$16,500	\$63,000
Plan Administration	\$8,000	\$8,200	\$8,400	\$8,700	\$33,300
<i>Housing</i>					
<i>Environmental Systems and Protection</i>					
<i>Noxious Weeds Control</i>					
<i>Building Control</i>					
<b>Total Environment Income</b>	<b>\$543,000</b>	<b>\$559,300</b>	<b>\$576,000</b>	<b>\$593,400</b>	<b>\$2,271,700</b>



**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL INCOME BUDGET - 2020/2021 to 2023/2024**  
**Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2020/2021	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>GENERAL FUND</u></b>					
<b>3. ECONOMY</b>					
<i>Financial Services</i>					
<i>Administration and Corporate Support</i>					
<i>Information Technology</i>					
IT - Servers Replacement/Upgrade (Transfer from Reserves)	\$80,000				\$80,000
<i>Caravan Parks</i>					
<i>Tourism Promotion and Business</i>					
<b>Total Economy Income</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>

**UPPER LACHLAN SHIRE COUNCIL  
DELIVERY PROGRAM  
CAPITAL INCOME BUDGET - 2020/2021 to 2023/2024  
Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2020/2021	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>GENERAL FUND AND DWM FUND</u></b>					
<b>4. INFRASTRUCTURE</b>					
<i>Roads, Bridges, Cycle ways, Footpaths and Kerb and Guttering</i>					
<i>Urban Local Roads</i>					
<i>Rural Local Roads</i>					
Grabine Road Construction - Total of \$3.5m over 3 Years (Total \$3.5m - Growing Local Economy Fund Grant \$3.3m & ULSC \$200k)	\$2,666,000	\$634,000			\$3,300,000
Gravel Resheeting Roads (Transfer from Sec. 94 Reserve)	\$0	\$250,000	\$250,000	\$250,000	\$750,000
<i>Regional Roads</i>					
Reconstruction - MR258 - Wombeyan Caves Road Total project cost \$5,028,000 / Growing Local Economies Fund Grant \$2,428,000 / Building Better Regions Fund Grant \$2,500,000 / Council \$100,000	\$2,966,000	\$1,962,000			\$4,928,000
Rehabilitation - MR248E - Laggan Road (Part REPAIR Grant Funded)	\$311,000				\$311,000
Rehabilitation - MR52 (near gas pipeline) (Part Grant Funded)		\$311,000			\$311,000
Rehabilitation - MR241 - Rye Park Road (100% Black Spot Grant Funded)			\$311,000		\$311,000
Rehabilitation - MR52 (near gas pipeline) (50%RMS REPAIR funded)				\$311,000	\$311,000

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL INCOME BUDGET - 2020/2021 to 2023/2024**  
**Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2020/2021	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><i>Regional Roads Timber Bridge Replacement Program</i></b>					
<b><i>Local Roads Bridge Program</i></b>					
Peelwood Creek Bridge (Peelwood Road) - 50% Loan / 50% Drought Communities Grant	\$1,448,850				\$1,448,850
Crookwell River Bridge - Julong Road - 100% Loan Funded		\$1,537,200			\$1,537,200
Cooksvale Road/ Peelwood Creek Bridge - 100% Loan Funded	\$950,000				\$950,000
Major Project - Kangaroo Creek Bridge, Bigga (50% FCR funded, 50% Loan in 2019/2020)	\$1,930,000				\$1,930,000
Blue Hills Road/ Burra Burra Creek Bridge - 100% Loan Funded		\$750,000			\$750,000
<b><i>Footpaths and Cycleways</i></b>					
Saleyards Rd Crookwell - 100% Drought Communities Grant	\$206,782				\$206,782
Adam St Gunning - 100% Drought Communities Grant	\$75,384				\$75,384
Traffic & Transport Cycleway Program - (100% RMS funded)	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
<b><i>Kerb and Guttering</i></b>					
<b><i>Other Infrastructure</i></b>					
School - Rural Bus Stops - (s94 Funded)	\$30,000	\$20,000	\$20,000	\$20,000	\$90,000
<b><i>Waste Centres, Rubbish Tips and Street Cleaning</i></b>					
Design Transfer Station Crookwell and Construction commence 2022/2023 (Loan Funded)			\$1,900,000		\$1,900,000
Rehabilitation and Capping of Crookwell Landfill (transfer from reserve)	\$175,000				\$175,000

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL INCOME BUDGET - 2020/2021 to 2023/2024**  
**Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2020/2021	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><i>Public Cemeteries</i></b>					
Stonequarry Cemetery - Columbarium (section 94 funded)	\$10,000				\$10,000
<b><i>Stormwater and Drainage</i></b>					
Goulburn Street Crookwell - Gross Pollutant Trap (funded from Stormwater Levy Reserve)	\$180,000				\$180,000
Carr Street Crookwell - Detention Basin Works - (FRMP - Measure 6&7)		\$220,000			\$220,000
Denison Street Crookwell - Detention Basin Works - (FRMP - Measure 6&7)			\$887,000		\$887,000
<b><i>Public Conveniences and Amenities</i></b>					
<b><i>Engineering, Purchasing and Works Supervision</i></b>					
<b><i>Plant and Equipment Operations</i></b>					
<b><i>Domestic Waste Management (DWM)</i></b>					
Section 94 Contribution - Garbage Disposal and Facilities	\$16,500	\$17,000	\$17,500	\$18,000	\$69,000
DWM Plant - Net Replacement Cost (Transfer from Reserve)			\$340,000		\$340,000
<b>Total Infrastructure Income</b>	<b>\$10,985,516</b>	<b>\$5,721,200</b>	<b>\$3,745,500</b>	<b>\$619,000</b>	<b>\$21,071,216</b>

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL INCOME BUDGET - 2020/2021 to 2023/2024**  
**Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2020/2021	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b>WATER SUPPLY FUND</b>					
<i><b>Crookwell Water Supply Fund</b></i> Water Section 64 Development Contributions	\$28,200	\$29,000	\$29,900	\$30,800	\$117,900
<i><b>Gunning Water Supply Fund</b></i> Water Section 64 Development Contributions	\$16,700	\$17,200	\$17,700	\$18,200	\$69,800
<i><b>Dalton Water Supply Fund</b></i> Water Section 64 Development Contributions	\$2,400	\$2,500	\$2,600	\$2,700	\$10,200
<i><b>Taralga Water Supply Fund</b></i> Water Section 64 Development Contributions	\$10,200	\$10,500	\$10,800	\$11,100	\$42,600
<b>Total Water Supply Services Income</b>	<b>\$57,500</b>	<b>\$59,200</b>	<b>\$61,000</b>	<b>\$62,800</b>	<b>\$240,500</b>

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL INCOME BUDGET - 2020/2021 to 2023/2024**  
**Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2020/2021	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b>SEWERAGE FUND</b>					
<i><b>Crookwell Sewerage Fund</b></i>					
Sewerage Section 64 Development Contributions	\$22,500	\$23,200	\$23,900	\$24,600	\$94,200
Decommission trickling filter plant (transfer from reserves)	\$400,000				\$400,000
Implementation of the STP Mandatory Audit (transfer from reserves)	\$200,000				\$200,000
Sewer Main Rehabilitation / Renewal (transfer from reserves)	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
<i><b>Gunning Sewerage Fund</b></i>					
Sewerage Section 64 Development Contributions	\$9,000	\$9,300	\$9,600	\$9,900	\$37,800
<i><b>Taralga Sewerage Fund</b></i>					
Sewerage Section 64 Development Contributions	\$6,000	\$6,200	\$6,400	\$6,600	\$25,200
<b>Total Sewerage Services Income</b>	<b>\$737,500</b>	<b>\$138,700</b>	<b>\$139,900</b>	<b>\$141,100</b>	<b>\$1,157,200</b>

**UPPER LACHLAN SHIRE COUNCIL**  
**DELIVERY PROGRAM**  
**CAPITAL INCOME BUDGET - 2020/2021 to 2023/2024**  
**Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2020/2021	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Total 4 Year Delivery Program
<b><u>GENERAL FUND</u></b>					
5. CIVIC LEADERSHIP					
<i>Real Estate Development</i>					
Total Civic Leadership Income	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Grants and Contributions Income, Transfers from Reserves &amp; Loans</b>	<b>\$13,261,958</b>	<b>\$6,493,400</b>	<b>\$4,522,400</b>	<b>\$1,419,300</b>	<b>\$25,697,058</b>
<b><u>Direct Funding Towards Capital Works</u></b>					
Total Transfers from Reserves	\$2,194,000	\$115,000	\$440,000	\$100,000	\$2,849,000
Total Section 94/64 Transfers from Reserve	\$43,000	\$270,000	\$270,000	\$273,000	\$856,000
Total Loans	\$1,681,036	\$2,287,200	\$1,900,000	\$0	\$5,868,236
Total Capital Grants and Contributions Income	\$8,689,422	\$3,147,000	\$1,218,000	\$331,000	\$13,385,422
<b>Total Direct Funding Towards Capital Works</b>	<b>\$12,607,458</b>	<b>\$5,819,200</b>	<b>\$3,828,000</b>	<b>\$704,000</b>	<b>\$22,958,658</b>
Total Section 94/64 Contributions Received - Not Funding This Years Capital Works	\$654,500	\$674,200	\$694,400	\$715,300	\$2,738,400
<b>Total Capital Grants and Contributions Income, Transfers from Reserves &amp; Loans</b>	<b>\$13,261,958</b>	<b>\$6,493,400</b>	<b>\$4,522,400</b>	<b>\$1,419,300</b>	<b>\$25,697,058</b>

## Loan Estimates 2020/2021

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2020	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2021	2020/2021
172	01.22008.2502	(1,035.06)	23-06-20	27,059.30	23-12-20	24,533.65	23-06-21	21,899.39	23-12-21	837.68	51,395.58
173	01.22009.2502	(71.75)	29-06-20	13,129.79	29-12-20	12,349.35	28-06-21	11,895.23	29-12-21	129.30	25,536.69
168A	01.22006.2502	(632.78)	06-04-20	1,362.33	06-10-20	692.24	06-04-21			-	1,421.79
<b>Sub-total</b>		<b>(1,739.58)</b>		<b>41,551.43</b>		<b>37,575.24</b>		<b>33,794.62</b>		<b>966.98</b>	<b>78,354.06</b>
163A	02.02000.2502	(1,788.25)	24-04-20	4,884.33	24-10-20	3,688.56	24-04-21	2,475.26	24-10-21	906.24	7,690.88
163A	03.03000.2502	(1,136.72)	24-04-20	3,104.76	24-10-20	2,344.66	24-04-21	1,573.41	24-10-21	576.06	4,888.76
<b>Sub-total</b>		<b>(2,924.97)</b>		<b>7,989.09</b>		<b>6,033.22</b>		<b>4,048.67</b>		<b>1,482.30</b>	<b>12,579.64</b>
<b>Sub-total</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
170	13.13000.2502	(2,560.83)	07-02-20	3,236.61	07-08-20	3,235.60	08-02-21	3,129.61	09-08-21	2,441.78	6,353.16
170	12.12000.2502	(10,964.83)	07-02-20	13,858.33	07-08-20	13,854.00	08-02-21	13,400.21	09-08-21	10,455.11	27,202.61
<b>Sub-total</b>		<b>(13,525.67)</b>		<b>17,094.94</b>		<b>17,089.60</b>		<b>16,529.82</b>		<b>12,896.89</b>	<b>33,555.77</b>
<b>Total</b>		<b>(18,190.21)</b>		<b>66,635.46</b>		<b>60,698.06</b>		<b>54,373.11</b>		<b>15,346.17</b>	<b>124,489.47</b>

Principal		Bal	Principal pmts per loan repayment schedule						Balance	Variance	
Loan #	Ledger #	1/07/2020	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2021	
172	01.6200.6200.854	629,286.14	01.60008.4900	58,736.18	23-12-20	61,261.83	23-06-21	119,998.01	509,288.14	509,288.14	0.00
173	01.6200.6200.751	912,468.18	01.60009.4900	44,754.65	29-12-20	45,535.10	28-06-21	90,289.74	822,178.44	822,178.44	0.00
168A	01.6200.6200.852	30,668.23	01.60006.4900	14,999.07	06-10-20	15,669.16	06-04-21	30,668.23	0.00	0.00	0.00
<b>Sub-total</b>		<b>1,572,422.56</b>	<b>Sub-total</b>	<b>118,489.90</b>		<b>122,466.09</b>		<b>240,955.98</b>		<b>1,331,466.57</b>	
163A	02.2950.6200.861	134,402.06	02.02600.4900	31,794.81	24-10-20	32,990.58	24-04-21	64,785.39	69,616.67	69,616.67	0.00
163A	03.3950.6200.854	85,434.14	03.03600.4900	20,210.61	24-10-20	20,970.71	24-04-21	41,181.32	44,252.82	44,252.82	-0.00
<b>Sub-total</b>		<b>219,836.20</b>	<b>Sub-total</b>	<b>52,005.42</b>		<b>53,961.29</b>		<b>105,966.71</b>		<b>113,869.49</b>	
<b>Sub-total</b>		<b>0.00</b>	<b>Sub-total</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	
170	13.13950.6200.854	98,797.64	13.13600.4900	1,632.52	07-08-20	1,633.53	08-02-21	3,266.05	95,531.59	95,531.59	0.00
170	12.12950.6200.854	423,026.06	12.12600.4900	6,990.02	07-08-20	6,994.35	08-02-21	13,984.37	409,041.69	409,041.69	0.00
<b>Sub-total</b>		<b>521,823.70</b>	<b>Sub-total</b>	<b>8,622.54</b>		<b>8,627.88</b>		<b>17,250.42</b>		<b>504,573.28</b>	
<b>Total</b>		<b>2,314,082.46</b>	<b>Total</b>	<b>179,117.86</b>		<b>185,055.26</b>		<b>364,173.11</b>		<b>1,949,909.34</b>	<b>0.00</b>

### Proposed Loans

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2020	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2021	2020/2021
Bridges 2020				43,230.00	29-12-20	42,044.36	30-06-21				85,274.36
Bridges 2021											
<b>Sub-total</b>				<b>43,230.00</b>		<b>42,044.36</b>		<b>0.00</b>			<b>85,274.36</b>

Principal		Bal	Principal pmts per loan repayment schedule						Balance	Variance	
Loan #	Ledger #	1/07/2020	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2021	
Bridges 2020		3,300,000.00		90,506.97	29-12-20	91,692.61	30-06-21	182,199.57		3,117,800.43	
Bridges 2021										1,681,016.00	
<b>Sub-total</b>		<b>3,300,000.00</b>	<b>Sub-total</b>	<b>90,506.97</b>		<b>91,692.61</b>		<b>182,199.57</b>		<b>4,798,816.43</b>	

Summary	Interest	Principal	Total
<b>Total General Fund</b>	<b>163,628.42</b>	<b>423,155.55</b>	<b>586,783.97</b>
<b>Total Domestic Waste Fund</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Crookwell Water</b>	<b>7,690.88</b>	<b>64,785.39</b>	<b>72,476.27</b>
<b>Total Taralga Water</b>	<b>27,202.61</b>	<b>13,984.37</b>	<b>41,186.98</b>
<b>Total Crookwell Sewer</b>	<b>4,888.76</b>	<b>41,181.32</b>	<b>46,070.08</b>
<b>Total Taralga Sewer</b>	<b>6,353.16</b>	<b>3,266.05</b>	<b>9,619.21</b>
<b>Total All Funds</b>	<b>209,763.83</b>	<b>546,372.68</b>	<b>756,136.51</b>



## Loan Estimates 2021/2022

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2021	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2022	2021/2022
172	01.22008.2502	(837.68)	23-06-21	21,899.39	23-12-21	19,151.86	23-06-22	16,286.18	23-12-22	622.97	40,836.53
173	01.22009.2502	(129.30)	28-06-21	11,895.23	29-12-21	11,046.77	28-06-22	10,494.87	28-12-22	114.70	22,927.40
168A Finished REPAID											
<b>Sub-total</b>		<b>(966.98)</b>		<b>33,794.62</b>		<b>30,198.63</b>		<b>26,781.05</b>		<b>737.67</b>	<b>63,763.94</b>
163A	02.02000.2502	(906.24)	24-04-21	2,475.26	24-10-21	1,266.08	24-04-22			-	2,835.10
163A	03.03000.2502	(576.06)	24-04-21	1,573.41	24-10-21	804.79	24-04-22			-	1,802.14
<b>Sub-total</b>		<b>(1,482.30)</b>		<b>4,048.67</b>		<b>2,070.87</b>		<b>0.00</b>		<b>0.00</b>	<b>4,637.24</b>
<b>Sub-total</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
170	13.13000.2502	(2,441.78)	08-02-21	3,129.61	09-08-21	3,072.63	07-02-22	3,013.78	08-08-22	2,367.97	6,128.43
170	12.12000.2502	(10,455.11)	08-02-21	13,400.21	09-08-21	13,156.20	07-02-22	12,904.21	08-08-22	10,139.02	26,240.32
<b>Sub-total</b>		<b>(12,896.89)</b>		<b>16,529.82</b>		<b>16,228.83</b>		<b>15,917.99</b>		<b>12,506.99</b>	<b>32,368.75</b>
<b>Total</b>		<b>(15,346.17)</b>		<b>54,373.11</b>		<b>48,498.33</b>		<b>42,699.04</b>		<b>13,244.66</b>	<b>100,769.93</b>

Principal		Bal		Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2021	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2022	
172	01.6200.6200.854	509,288.14	01.60008.4900	63,896.09	23-12-21	66,643.62	23-06-22	130,539.71	378,748.42	378,748.42	0.00
173	01.6200.6200.751	822,178.44	01.60009.4900	45,989.21	29-12-21	46,837.67	28-06-22	92,826.88	729,351.55	729,351.55	0.00
168A Finished REPAID											
<b>Sub-total</b>		<b>1,331,466.57</b>	<b>Sub-total</b>	<b>109,885.30</b>		<b>113,481.30</b>		<b>223,366.60</b>		<b>1,108,099.98</b>	
163A	02.2950.6200.861	69,616.67	02.02600.4900	34,203.89	24-10-21	35,412.78	24-04-22	69,616.67	0.00	0.00	0.00
163A	03.3950.6200.854	44,252.82	03.03600.4900	21,741.95	24-10-21	22,510.86	24-04-22	44,252.81	0.01	0.01	-0.00
<b>Sub-total</b>		<b>113,869.49</b>	<b>Sub-total</b>	<b>55,945.84</b>		<b>57,923.64</b>		<b>113,869.48</b>		<b>0.01</b>	
<b>Sub-total</b>		<b>0.00</b>	<b>Sub-total</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	
170	13.13950.6200.854	95,531.59	13.13600.4900	1,739.51	09-08-21	1,796.50	07-02-22	3,536.01	91,995.58	91,995.58	0.00
170	12.12950.6200.854	409,041.69	12.12600.4900	7,448.15	09-08-21	7,692.15	07-02-22	15,140.30	393,901.39	393,901.39	0.00
<b>Sub-total</b>		<b>504,573.28</b>	<b>Sub-total</b>	<b>9,187.66</b>		<b>9,488.65</b>		<b>18,676.31</b>		<b>485,896.97</b>	
<b>Total</b>		<b>1,949,909.34</b>	<b>Total</b>	<b>175,018.80</b>		<b>180,893.59</b>		<b>355,912.39</b>		<b>1,593,996.96</b>	<b>0.00</b>

### Proposed Loans

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2021	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2022	2021/2022
Bridges 2020				40,843.19	29-12-21	39,626.28	30-06-22				80,469.46
Bridges 2021				24,122.58	29-12-21	23,072.69	30-06-22				47,195.27
Bridges 2022											
<b>Sub-total</b>				<b>64,965.77</b>		<b>62,698.96</b>		<b>0.00</b>			<b>127,664.73</b>

Principal		Bal		Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2021	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2022	
Bridges 2020		3,117,800.43		92,893.78	29-12-21	94,110.69	30-06-22	187,004.47		2,930,795.96	
Bridges 2021		1,681,016.00		73,163.20	29-12-21	74,213.09	30-06-22	147,376.29		1,533,639.71	
Bridges 2022										2,287,200.00	
<b>Sub-total</b>		<b>4,798,816.43</b>	<b>Sub-total</b>	<b>166,056.98</b>		<b>168,323.78</b>		<b>334,380.76</b>		<b>6,751,635.67</b>	

Summary	Interest	Principal	Total
<b>Total General Fund</b>	<b>191,428.67</b>	<b>557,747.36</b>	<b>749,176.02</b>
<b>Total Domestic Waste Fund</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Crookwell Water</b>	<b>2,835.10</b>	<b>69,616.67</b>	<b>72,451.77</b>
<b>Total Taralga Water</b>	<b>26,240.32</b>	<b>15,140.30</b>	<b>41,380.62</b>
<b>Total Crookwell Sewer</b>	<b>1,802.14</b>	<b>44,252.81</b>	<b>46,054.95</b>
<b>Total Taralga Sewer</b>	<b>6,128.43</b>	<b>3,536.01</b>	<b>9,664.44</b>
<b>Total All Funds</b>	<b>228,434.66</b>	<b>690,293.15</b>	<b>918,727.80</b>

## Loan Estimates 2022/2023

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2022	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2023	2022/2023
172	01.22008.2502	(622.97)	23-06-22	16,286.18	23-12-22	13,297.28	23-06-23	10,179.86	23-12-23	389.39	29,349.89
173	01.22009.2502	(114.70)	28-06-22	10,494.87	28-12-22	9,759.34	28-06-23	9,120.48	28-12-23	99.68	20,239.19
<b>Sub-total</b>		<b>(737.67)</b>		<b>26,781.05</b>		<b>23,056.63</b>		<b>19,300.34</b>		<b>489.07</b>	<b>49,589.08</b>
163A Finished	REPAID										
163A Finished	REPAID										
<b>Sub-total</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
<b>Sub-total</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
170	13.13000.2502	(2,367.97)	07-02-22	3,013.78	08-08-22	2,969.22	07-02-23	2,874.87	07-08-23	2,271.31	5,886.34
170	12.12000.2502	(10,139.02)	07-02-22	12,904.21	08-08-22	12,713.43	07-02-23	12,309.45	07-08-23	9,725.15	25,203.76
<b>Sub-total</b>		<b>(12,506.99)</b>		<b>15,917.99</b>		<b>15,682.65</b>		<b>15,184.32</b>		<b>11,996.45</b>	<b>31,090.10</b>
<b>Total</b>		<b>(13,244.66)</b>		<b>42,699.04</b>		<b>38,739.28</b>		<b>34,484.66</b>		<b>12,485.52</b>	<b>80,679.18</b>

Principal		Bal	Ledger #	Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2022	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2023	
172	01.6200.6200.854	378,748.42	01.60008.4900	69,509.30	23-12-22	72,498.20	23-06-23	142,007.50	236,740.93	236,740.93	0.00
173	01.6200.6200.751	729,351.55	01.60009.4900	47,389.57	28-12-22	48,125.10	28-06-23	95,514.67	633,836.88	633,836.88	0.00
<b>Sub-total</b>		<b>1,108,099.98</b>	<b>Sub-total</b>	<b>116,898.87</b>		<b>120,623.30</b>		<b>237,522.17</b>		<b>870,577.81</b>	
163A Finished	REPAID		02.02600.4900								
163A Finished	REPAID		03.03600.4900								
<b>Sub-total</b>		<b>0.00</b>	<b>Sub-total</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	
<b>Sub-total</b>		<b>0.00</b>	<b>Sub-total</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	
170	13.13950.6200.854	91,995.58	13.13600.4900	1,855.35	08-08-22	1,899.91	07-02-23	3,755.26	88,240.32	88,240.32	0.00
170	12.12950.6200.854	393,901.39	12.12600.4900	7,944.14	08-08-22	8,134.92	07-02-23	16,079.06	377,822.33	377,822.33	0.00
<b>Sub-total</b>		<b>485,896.97</b>	<b>Sub-total</b>	<b>9,799.49</b>		<b>10,034.83</b>		<b>19,834.32</b>		<b>466,062.65</b>	
<b>Total</b>		<b>1,593,996.95</b>	<b>Total</b>	<b>126,698.36</b>		<b>130,658.13</b>		<b>257,356.49</b>		<b>1,336,640.46</b>	<b>0.00</b>

## Proposed Loans

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2016	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2023	2022/2023
Bridges 2020				38,393.43	29-12-22	37,144.43	30-06-23				75,537.85
Bridges 2021				22,007.73	29-12-22	20,927.49	30-06-23				42,935.22
Bridges 2022				32,821.32	29-12-22	31,392.83	30-06-23				64,214.15
<b>Sub-total</b>				<b>93,222.48</b>		<b>89,464.75</b>		<b>0.00</b>			<b>182,687.22</b>

Principal		Bal	Ledger #	Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2022	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2023	
Bridges 2020		2,930,795.96		95,343.54	29-12-22	96,592.54	30-06-23	191,936.08		2,738,859.88	
Bridges 2021		1,533,639.71		75,278.05	29-12-22	76,358.29	30-06-23	151,636.34		1,382,003.37	
Bridges 2022		2,287,200.00		99,546.27	29-12-22	100,974.76	30-06-23	200,521.03		2,086,678.97	
Loans 2023										1,900,000.00	
<b>Sub-total</b>		<b>6,751,635.67</b>	<b>Sub-total</b>	<b>270,167.86</b>		<b>273,925.59</b>		<b>544,093.45</b>		<b>8,107,542.22</b>	

Summary	Interest	Principal	Total
<b>Total General Fund</b>	<b>232,276.31</b>	<b>781,615.61</b>	<b>1,013,891.92</b>
<b>Total Domestic Waste Fund</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Crookwell Water</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Taralga Water</b>	<b>25,203.76</b>	<b>16,079.06</b>	<b>41,282.82</b>
<b>Total Crookwell Sewer</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Taralga Sewer</b>	<b>5,886.34</b>	<b>3,755.26</b>	<b>9,641.60</b>
<b>Total All Funds</b>	<b>263,366.41</b>	<b>801,449.93</b>	<b>1,064,816.34</b>

**Loan Estimates 2023/2024**

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2023	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2024	2023/2024
172	01.22008.2502	(389.39)	23-06-23	10,179.86	23-12-23	6,928.39	23-06-24	3,537.26	23-12-24	135.31	16,854.16
173	01.22009.2502	(99.68)	28-06-23	9,120.48	28-12-23	8,418.80	28-06-24	7,791.25	30-12-24	84.23	17,523.83
<b>Sub-total</b>		<b>(489.07)</b>		<b>19,300.34</b>		<b>15,347.19</b>		<b>11,328.51</b>		<b>219.53</b>	<b>34,377.99</b>
REPAID											
REPAID											
<b>Sub-total</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
<b>Sub-total</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
170	13.13000.2502	(2,271.31)	07-02-23	2,874.87	07-08-23	2,856.47	07-02-24	2,759.49	07-08-24	2,183.33	5,643.37
170	12.12000.2502	(9,725.15)	07-02-23	12,309.45	07-08-23	12,230.67	07-02-24	11,815.41	07-08-24	9,348.46	24,163.43
<b>Sub-total</b>		<b>(11,996.45)</b>		<b>15,184.32</b>		<b>15,087.14</b>		<b>14,574.90</b>		<b>11,531.79</b>	<b>29,806.80</b>
<b>Total</b>		<b>(12,485.52)</b>		<b>34,484.66</b>		<b>30,434.33</b>		<b>25,903.41</b>		<b>11,751.32</b>	<b>64,184.79</b>

Principal		Bal		Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2023	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2024	
172	01.6200.6200.854	236,740.93	01.60008.4900	75,615.62	23-12-23	78,867.09	23-06-24	154,482.71	82,258.22	82,258.22	0.00
173	01.6200.6200.751	633,836.88	01.60009.4900	48,763.96	28-12-23	49,465.64	28-06-24	98,229.61	535,607.28	535,607.28	0.00
<b>Sub-total</b>		<b>870,577.81</b>	<b>Sub-total</b>	<b>124,379.58</b>		<b>128,332.73</b>		<b>252,712.32</b>		<b>617,865.49</b>	
REPAID			02.02600.4900								
REPAID			03.03600.4900								
<b>Sub-total</b>		<b>0.00</b>	<b>Sub-total</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	
<b>Sub-total</b>		<b>0.00</b>	<b>Sub-total</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	
170	13.13950.6200.854	88,240.32	13.13600.4900	1,994.26	07-08-23	2,012.66	07-02-24	4,006.92	84,233.40	84,233.40	0.00
170	12.12950.6200.854	377,822.33	12.12600.4900	8,538.90	07-08-23	8,617.68	07-02-24	17,156.58	360,665.75	360,665.75	0.00
<b>Sub-total</b>		<b>466,062.65</b>	<b>Sub-total</b>	<b>10,533.16</b>		<b>10,630.34</b>		<b>21,163.50</b>		<b>444,899.15</b>	
<b>Total</b>		<b>1,336,640.46</b>	<b>Total</b>	<b>134,912.74</b>		<b>138,963.07</b>		<b>273,875.82</b>		<b>1,062,764.64</b>	<b>0.00</b>

**Proposed Loans**

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2016	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2024	2023/2024
Bridges 2020				35,879.06	29-12-23	34,597.13	29-06-24				70,476.19
Bridges 2021				19,831.75	29-12-23	18,720.28	29-06-24				38,552.03
Bridges 2022				29,943.84	29-12-23	28,474.06	29-06-24				58,417.91
Loans 2023				27,265.00	29-12-23	26,078.34	29-06-24				53,343.34
<b>Sub-total</b>				<b>112,919.66</b>		<b>107,869.81</b>		<b>0.00</b>			<b>220,789.47</b>

Principal		Bal		Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2023	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2024	
Bridges 2020		2,738,859.88		97,857.90	29-12-23	99,139.84	29-06-24	196,997.74		2,541,862.14	
Bridges 2021		1,382,003.37		77,454.03	29-12-23	78,565.50	29-06-24	156,019.53		1,225,983.84	
Bridges 2022		2,086,678.97		102,423.75	29-12-23	103,893.53	29-06-24	206,317.27		1,880,361.70	
Loans 2023		1,900,000.00		82,694.09	29-12-23	83,880.75	29-06-24	166,574.83		1,733,425.17	
<b>Sub-total</b>		<b>8,107,542.22</b>	<b>Sub-total</b>	<b>360,429.76</b>		<b>365,479.61</b>		<b>725,909.37</b>		<b>7,381,632.85</b>	

Summary	Interest	Principal	Total
<b>Total General Fund</b>	<b>255,167.46</b>	<b>978,621.69</b>	<b>1,233,789.15</b>
<b>Total Domestic Waste Fund</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Crookwell Water</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Taralga Water</b>	<b>24,163.43</b>	<b>17,156.58</b>	<b>41,320.01</b>
<b>Total Crookwell Sewer</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Taralga Sewer</b>	<b>5,643.37</b>	<b>4,006.92</b>	<b>9,650.29</b>
<b>Total All Funds</b>	<b>284,974.25</b>	<b>999,785.19</b>	<b>1,284,759.44</b>

## UPPER LACHLAN SHIRE COUNCIL

### HEAVY PLANT REPLACEMENT SCHEDULE - 2020/2021

ALL COSTS ARE GST EXCLUSIVE

Fund	Plant No.	Rego Number	Plant Description	Hours/ kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	525	78866D	Kubota L4310 Tractor S/H	3,570	2004	\$50,000	\$10,000	\$1,347	\$40,000	\$8,653
G	541	75194D	Komatsu GD 555-3 Motor Grader	8,780	2010	\$360,000	\$80,000	\$49,449	\$280,000	\$30,551
G	572	BK31ST	Isuzu FRR Crew Cab Tipper Truck	303,640	2011	\$120,000	\$20,000	\$22,228	\$100,000	(\$2,228)
G	573	BK33ST	Isuzu FRR Crew Cab Tipper Truck	378,000	2011	\$120,000	\$20,000	\$24,476	\$100,000	(\$4,476)
G	519	AY73EX	Volvo BL71 Backhoe Loader	5,427	2008	\$190,000	\$30,000	\$12,150	\$160,000	\$17,850
G	583	N/A	Toro Ride on Mower	N/A	2009	\$6,000	\$1,000	\$0	\$5,000	\$1,000
G	489	AQ78UG	UD CW385 Water Cart	224,650	2007	\$275,000	\$65,000	\$16,757	\$210,000	\$48,243
G	567	BJ05GE	Fuso FE83DE Canter Tipper Truck	180,125	2010	\$65,000	\$20,000	\$12,467	\$45,000	\$7,533
G	560	BH75NQ	Isuzu NPT 300 Tipper Truck	245,500	2010	\$65,000	\$20,000	\$12,682	\$45,000	\$7,318
G	468	BB07VJ	Isuzu FRR500 Long Tipper Truck	149,050	2007	\$91,000	\$20,000	\$12,285	\$71,000	\$7,715
G	530	V71151	Dual Axle trailer Gunning	N/A	2009	\$8,000	\$2,000	\$0	\$6,000	\$2,000
G	432	78874D	Caterpillar 140H Motor Grader	12,200	2006	\$0	\$105,000	\$0	(\$105,000)	\$105,000
G	New	N/A	New Water Truck			\$280,000	\$0	\$0	\$280,000	\$0
			<b>Total Heavy Plant &amp; Equipment</b>			<b>\$1,630,000</b>	<b>\$393,000</b>	<b>\$163,841</b>	<b>\$1,237,000</b>	<b>\$229,159</b>

## UPPER LACHLAN SHIRE COUNCIL

### MOTOR VEHICLE REPLACEMENT SCHEDULE - 2020/2021

Fund	Plant No.	Rego Number	Current Vehicle	kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
W	739	CJ53KO	Toyota Hilux 4WD Table Top	95,800	2016	\$41,000	\$18,000	\$19,672	\$23,000	(\$1,672)
G	753	CK37FP	Holden Colorado (Road Surveyor)	57,740	2017	\$40,000	\$10,000	\$22,000	\$30,000	(\$12,000)
G	777	CP74YA	Holden Trailblazer (RMCC Officer)	85,800	2018	\$36,000	\$17,000	\$28,874	\$19,000	(\$11,874)
G	804	CT78NM	Nissan Pathfinder (Manager Assets)	39,780	2019	\$43,000	\$18,000	\$38,935	\$25,000	(\$20,935)
G	725	CG12AW	Holden Colorado (Ranger)	98,200	2016	\$44,000	\$13,500	\$16,071	\$30,500	(\$2,571)
G	663	BT39DE	Nissan Narara Single Cab(P&G)	74,260	2013	\$32,000	\$8,000	\$0	\$24,000	\$8,000
G	664	BT38DE	Nissan Narara Single Cab(P&G)	82,000	2013	\$35,000	\$8,000	\$0	\$27,000	\$8,000
G	758	CO81EX	Isuzu MU-X (MFA)	66,100	2017	\$43,000	\$20,000	\$27,343	\$23,000	(\$7,343)
G	562	BH04NU	Isuzu Dmax - 4x4 Space Cab (Landfill)	129,500	2010	\$41,000	\$8,000	\$0	\$33,000	\$8,000
			<b>Total Motor Vehicles</b>			<b>\$355,000</b>	<b>\$120,500</b>	<b>\$152,895</b>	<b>\$234,500</b>	<b>(\$32,395)</b>

#### FUND SUMMARY

Fund	Fund	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	General Fund	\$1,944,000	\$495,500	\$297,064	\$1,448,500	\$198,436
W	Water Fund	\$41,000	\$18,000	\$19,672	\$23,000	(\$1,672)
S	Sewer Fund	\$0	\$0	\$0	\$0	\$0
DWM	Domestic Waste Fund	\$0	\$0	\$0	\$0	\$0
	<b>Total All Funds</b>	<b>\$1,985,000</b>	<b>\$513,500</b>	<b>\$316,736</b>	<b>\$1,471,500</b>	<b>\$196,764</b>

## UPPER LACHLAN SHIRE COUNCIL

### HEAVY PLANT REPLACEMENT SCHEDULE - 2021/2022

ALL COSTS ARE GST EXCLUSIVE

Fund	Plant No.	Rego Number	Plant Description	Hours/ kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	500	AV07FD	Crown CD35C Forklift		2008	\$46,000	\$12,000		\$34,000	
G	473	75188D	Volvo BL71 Backhoe Loader		2007	\$198,000	\$34,000		\$164,000	
G	561	15471C	Hitachi ZX35U-3 Mini Excavator		2010	\$98,000	\$25,000		\$73,000	
G	586	BN21YF	Cat Ridger Tipper Truck		2011	\$320,000	\$55,000		\$265,000	
G	670	Z00664	Dog Tipping Trailer Johnston (with 586)		2013	\$90,000	\$10,000		\$80,000	
G	308	75187D	New Holland Tractor & Nell Loader		2002	\$50,000	\$15,000		\$35,000	
G	673	78865D	Dynapac CA4600D Vibrating Roller		2013	\$180,000	\$45,000		\$135,000	
G	584	N/A	Ride on Mower		2011	\$8,000	\$1,000		\$7,000	
G	737	49392D	Toro Z Master 60" Mower		2016	\$30,000	\$10,000		\$20,000	
G	595	BP66XY	Cat 12M Motor Grader		2011	\$420,000	\$100,000		\$320,000	
W	508	AW75ZC	Isuzu Tip Truck		2008	\$80,000	\$10,000		\$70,000	
G	New	N/A	New Skid Steer			\$108,000	\$0		\$108,000	
			<b>Total Heavy Plant &amp; Equipment</b>			<b>\$1,628,000</b>	<b>\$317,000</b>		<b>\$1,311,000</b>	

## UPPER LACHLAN SHIRE COUNCIL

### MOTOR VEHICLE REPLACEMENT SCHEDULE - 2021/2022

Fund	No.	Number	Current Vehicle	kms	Year	Purchase	Trade	Value	Cost	on Sale
G	778	CQ78ZQ	Nissan Navara (Maintenance Coordinator)		2018	\$45,000	\$20,000		\$25,000	
G	779	CQ79ZQ	Nissan Navara 4x4 Crew Cab(Gunning OS)		2018	\$45,000	\$20,000		\$25,000	
G	766	CP02KN	Nissan Pathfinder (DFA)		2018	\$52,000	\$18,000		\$34,000	
G	789	CR60QF	Holden Trailblazer (Biossecurity Manager)		2018	\$43,000	\$18,000		\$25,000	
G	776	CQ22SL	KIA Sorento (Director E&P)		2018	\$52,000	\$20,000		\$32,000	
G	803	CS63NE	Toyota Fortuner (Manager E&P)		2019	\$43,000	\$22,000		\$21,000	
G	781	CQ98ZQ	Nissan X Trail (Building Surveyor)		2018	\$36,000	\$15,000		\$21,000	
G	782	CQ98ZQ	Nissan X Trail (Pool Car)		2018	\$37,500	\$12,000		\$25,500	
G	783	CR50QF	Subaru Forester (Pool Car F&A Tourism)		2018	\$37,500	\$12,000		\$25,500	
G	691	BX19JU	Holden Colorado 2x4 (Workshop)		2014	\$45,000	\$10,000		\$35,000	
G	796	CR64XW	Subaru Forester (HRC)		2018	\$36,200	\$10,000		\$26,200	
G	748	CJ59XU	Toyota Hilux (RMS Surveillance)		2016	\$36,000	\$10,000		\$26,000	
G	802	CR64XW	Holden Colorado 4x4 (Gunning Weeds)		2018	\$40,000	\$12,000		\$28,000	
G	774	CQ75ZQ	Toyota Prado (Mayor)		2018	\$50,000	\$30,000		\$20,000	
W	721	CG13AW	Holden Colorado 4x4 (W&S)		2016	\$42,000	\$15,000		\$27,000	
			<b>Total Motor Vehicles</b>			<b>\$640,200</b>	<b>\$244,000</b>		<b>\$396,200</b>	

# UPPER LACHLAN SHIRE COUNCIL

## HEAVY PLANT REPLACEMENT SCHEDULE - 2022/2023

ALL COSTS ARE GST EXCLUSIVE

Fund	Plant No.	Rego Number	Plant Description	Hours/ kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	287	P62812	4 berth Amenity Van		2003	\$50,000	\$5,000		\$45,000	
G	288	P62813	4 berth amenity van P62813		2003	\$50,000	\$5,000		\$45,000	
G	760	75061D	Hustler Z Diesel Mower		2017	\$26,000	\$7,000		\$19,000	
G	762	75062D	Hustler Z Diesel Mower		2017	\$26,000	\$7,000		\$19,000	
G	652	78875D	Volvo BL71 Backhoe Loader		2012	\$200,000	\$50,000		\$150,000	
G	592	78868D	Komatsu PC220LC-8 Excavator		2012	\$350,000	\$90,000		\$260,000	
G	574	BN46KD	Isuzu Prime Mover		2011	\$200,000	\$45,000		\$155,000	
G	687	Z69732	Johnson Trailer (with 574)		2014	\$90,000	\$20,000		\$70,000	
DWM	693	CA36UI	Volvo Garbage Truck		2014	\$400,000	\$60,000		\$340,000	
			<b>Total Heavy Plant &amp; Equipment</b>			<b>\$1,392,000</b>	<b>\$289,000</b>		<b>\$1,103,000</b>	

## MOTOR VEHICLE REPLACEMENT SCHEDULE - 2022/2023

Fund	Plant No.	Rego Number	Current Vehicle	kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	751	CJ62XX	Isuzu Dmax 4WD (Senior Noxious weeds)		2019	\$42,000	\$15,000		\$27,000	
G	770	CP52YA	Holden Colorado 4x4 Crew Cab(Crookwell OS)		2019	\$47,000	\$24,000		\$23,000	
G	805	CU85CJ	Subaru Outback (MOI)		2019	\$41,500	\$19,000		\$22,500	
S	804	CT78NM	Nissan Pathfinder 7 Seat AWD SUV		2020	\$46,000	\$18,000		\$28,000	
G	777	CP74YA	Holden Trailblazer (RMCC Officer)		2020	\$38,000	\$18,000		\$20,000	
G	807	CV47GB	Toyota Prado (DOI)		2019	\$54,000	\$27,000		\$27,000	
G	731	CH61PO	Subaru Forester (Design Engineer)		2019	\$38,000	\$13,000		\$25,000	
W	722	CF04RO	Nissan Navara 4x4 King Cab (Gunning water)		2019	\$45,000	\$20,000		\$25,000	
G	743	CH18PO	Isuzu Dmax 4WD (construction)		2019	\$45,000	\$15,000		\$30,000	
G	813	CV39LE	Holden Trailblazer 4WD 7 Seat SUV		2019	\$38,000	\$27,000		\$11,000	
G	752	CJ63XX	Isuzu D-Max (Builders)		2017	\$40,000	\$12,000		\$28,000	
G	765	CP14EP	Holden Colorado (Grader Transport)		2018	\$40,000	\$15,000		\$25,000	
W	773	CQ00ZR	Holden Colorado (Water plant )		2018	\$40,000	\$16,000		\$24,000	
G	792	CR70QF	Holden Colorado 4WD (construction)		2018	\$45,000	\$15,000		\$30,000	
			<b>Total Motor Vehicles</b>			<b>\$599,500</b>	<b>\$254,000</b>		<b>\$345,500</b>	

# UPPER LACHLAN SHIRE COUNCIL

## HEAVY PLANT REPLACEMENT SCHEDULE - 2023/2024

ALL COSTS ARE GST EXCLUSIVE

Fund	Plant No.	Rego Number	Plant Description	Hours/ kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	7	P22953	Caravan		2002	\$40,000	\$5,000		\$35,000	
G	14	N35340	Traymark 6 Man Caravan		2001	\$40,000	\$5,000		\$35,000	
G	713	CD55XP	Mack Granite Prime mover		2015	\$250,000	\$50,000		\$200,000	
G	598	N/A	Superior LCT Smasher		2012	\$15,000	\$1,000		\$14,000	
G	599	N/A	Howard EHD150 Smasher		2012	\$15,000	\$1,000		\$14,000	
G	651	78862D	Volvo Backhoe Loader		2012	\$200,000	\$35,000		\$165,000	
G	653	78861D	Caterpillar 12M Motor Grader		2012	\$400,000	\$150,000		\$250,000	
G	662	BT64WJ	Isuzu CXY455 Tipper Rigid Truck		2013	\$280,000	\$70,000		\$210,000	
G	672	78864D	Volvo L90F Front End Loader		2013	\$300,000	\$100,000		\$200,000	
G	677	BX07RP	Hino 617 Truck		2013	\$65,000	\$20,000		\$45,000	
G	686	BY16MU	Hino 717 Tipper Truck		2014	\$65,000	\$20,000		\$45,000	
G	723	75191D	Caterpillar CS56B Vibrating Roller		2016	\$170,000	\$45,000		\$125,000	
G	702	78873D	John Deere 6130 4wd Tractor		2014	\$50,000	\$15,000		\$35,000	
			<b>Total Heavy Plant &amp; Equipment</b>			<b>\$1,890,000</b>	<b>\$517,000</b>		<b>\$1,373,000</b>	

## MOTOR VEHICLE REPLACEMENT SCHEDULE - 2023/2024

Fund	Plant No.	Rego Number	Current Vehicle	kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	753	CK37FP	Holden 4x4 Single Cab Colorado (Surveyor's)		2020	\$40,000	\$14,000		\$26,000	
G	774	CQ75ZQ	Toyota Prado (Mayor)		2018	\$50,000	\$30,000		\$20,000	
G	756	CN03FJ	Toyota Kluger KXS AWD SUV (GM)		2020	\$66,000	\$25,000		\$41,000	
S	763	CO34JA	Isuzu Dmax 4WD (Crookwell STP)		2020	\$40,000	\$18,000		\$22,000	
G	775	CR16EK	Isuzu 2WD Single Cab Dmax (Road survey)		2020	\$40,000	\$15,000		\$25,000	
G	780	CR35MG	Isuzu 4WD Single Cab Dmax (Weeds escort)		2020	\$40,000	\$15,000		\$25,000	
G	790	CR69QF	Holden Colorado 4x4 Crew Cab(Grader transport)		2020	\$45,000	\$15,000		\$30,000	
G	791	CR71QF	Holden Colorado 4x4 Crew Cab(Loader Transport)		2019	\$45,000	\$15,000		\$30,000	
G	793	CQ95ZR	Nissan Navara 4x4 Crew Cab(Grader transport)		2019	\$45,000	\$15,000		\$30,000	
G	802	CU94CJ	Holden Colorado 4x4 Single Cab(Weeds)		2019	\$45,000	\$15,000		\$30,000	
			<b>Total Motor Vehicles</b>			<b>\$456,000</b>	<b>\$177,000</b>		<b>\$279,000</b>	