



Delivery Program 2021-22 - 2024-25



UPPER LACHLAN SHIRE COUNCIL DELIVERY PROGRAM

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1. WELCOME TO THE DELIVERY PROGRAM

The Delivery Program forms part of Council's Integrated Planning and Reporting Framework and is designed to provide a summary of the program actions and principal activities that Upper Lachlan Shire Council will undertake for the next four years for the period covering 2021/2022 to 2024/2025. The Delivery Program is designed to implement the strategies established in the Tablelands Regional Community Strategic Plan.

This Delivery Program should also be read in conjunction with Upper Lachlan Shire Council's 2021/2022 Operational Plan. The Delivery Program is focused on a four year period, while the Operational Plan focuses on a single year. The Delivery Program provides a single point of reference for all the principal activities undertaken by the Council.

In reading the Delivery Program you will see that Council is aiming to enhance the lifestyles for all the communities within the Upper Lachlan Shire Council area; however it is also important that we protect our natural environment and resources. This is a difficult balance for any Council, as these ambitions are not necessarily complementary to each other. Nevertheless Council is committed to retaining this balance where possible.

The next four years promise to provide many and varied challenges to our Shire. The provision of essential infrastructure, such as roads, bridges, water supply and sewerage network, these issues are our biggest challenge with a huge geographical area to service and extensive road network this Shire encompasses. The capital works listed in the Delivery Program is extensive and outlines the key roads, bridges, stormwater, waste centres, water supply and sewerage service project works planned for the next four years, along with the major community facilities desired by our community.

The Delivery Program will be reviewed and updated annually by Council, incorporating community submissions to the program and to ensure the program evolves and remains aligned to Council priorities.



Mayor John Stafford and Deputy Mayor John Searl

2. WHAT IS THE DELIVERY PROGRAM?

The Delivery Program forms part of our Integrated Planning and Reporting framework. This framework aims to draw our various plans together, to assist in understanding how they interact and to get maximum leverage from our efforts by planning holistically for the future.

The framework has four key elements:-

1. The twenty-year Tablelands Regional Community Strategic Plan which outlines our broad vision for the future;
2. A four-year Delivery Program, accompanied by a full budget, that details what we will do to implement the Regional Community Strategic Plan;
3. An Operational Plan that records the planned activity and expenditure for each year;
4. An Annual Report, which provides our community with a detailed account of what we have achieved each year and the progress made towards the implementation of the Delivery Program and Regional Community Strategic Plan.



The Tablelands Regional Community Strategic Plan will be reviewed every four years. Each newly elected Council must complete this review by 30 June in the year following the local government elections and roll the planning forward by at least four years so that it is always, at minimum, a 10 year plan.

The Delivery Program will be prepared by 30 June in the year following a local government ordinary election and must be reviewed annually. The Delivery Program addresses the objectives of the Community Strategic Plan and identifies the principal activities that Council will undertake to meet those objectives. Financial estimates for the next four year period must also be included in the Delivery Program.

The Operational Plan is prepared on an annual basis and adopted prior to the beginning of each financial year. The document must outline the activities to be undertaken that year as part of the Delivery Program.

The Council Annual Report completes the Integrated Planning and Reporting Framework. The Annual Report focuses on Council's implementation of the Delivery Program and Operational Plan and is designed to be a report card to the community.

3. MESSAGE FROM THE MAYOR

Council has developed a long term outlook for our activities, and most importantly, these activities will be based upon what the community as a whole desires to see happening within towns and villages in the Upper Lachlan Shire Council area.



Some of the key initiatives the community has told us they want to see happen in the future are:-

- Expand the promotion of the Shire and tourism to the region;
- Transport issues related to improvement of the Shire's roads and bridges network;
- Improvement in the town's water supplies and sewerage services;
- Investigate provision of new recreational opportunities within the towns;
- Towns and villages beautification and streetscape projects;
- Retaining medical and health care facilities in the towns.

The goals in implementing the Delivery Program are quite simple:-

1. We want people to be able to easily identify what the community's aspirations are for the towns and villages within the Shire;
2. We want people to be able to see how we will be funding identified programs; and
3. We want people to see what will be happening in the long term (10 years), in the medium term (4 years) and in the short term (annually).

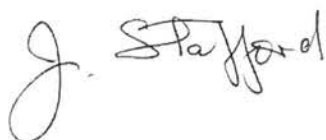
The outcome from the goals should see Council's programs and activities better reflecting what the community as a whole wants. Council has tried to address the needs and demands from all cross-sections of the community. The public submissions that are received and their comments will be integrated into these final documents where appropriate.

The Delivery Program is the product of a team effort by Councillors, Council senior management, Council staff and valuable community input. It is a vital document that keeps the community informed of Council's plans and provides a link between the elected Council, the community and other Government agencies.

The Delivery Program also gives due regard to the NSW Premier's Key Priorities and other relevant state and regional plans and some of the key challenges that were identified at a state-wide level including:-

- Building infrastructure;
- Creating jobs;
- Improving government services.

The Upper Lachlan Shire Council has prepared a comprehensive capital works program for the Shire for the four year period to 30 June 2025.

A handwritten signature in black ink, which appears to read "J. Stafford". The signature is written in a cursive, flowing style.

Clr John Stafford
Mayor

4. MESSAGE FROM THE GENERAL MANAGER



The Integrated Planning and Reporting legislation articulates the responsibility of all Councils, under Section 402–406, of the Local Government Act 1993, to prepare and adopt a Community Strategic Plan, Delivery Program and Operational Plan.

In conjunction with the resource strategy requirements Council has also created the following integrated plans; including a Workforce Plan, Infrastructure Plan and Long-Term Financial Plan.

As part of Council’s open and transparent governance, Council will assess the performance and effectiveness of each principal activity against its stated objectives. The performance and implementation of the Delivery Program will be reported to Council every six months.

Strategic Pillars and Principal Activities

Council has five Strategic Pillars; these include Community, Environment, Economy, Infrastructure and Civic Leadership. Interrelated to the achievement of these objectives is Council’s Principal Activities. The Principal Activities are the core functions or services for which Council are responsible for delivering to the community.

Upper Lachlan Shire Council is employing a long term strategic focus with respect to all of Council’s principal activities. Council has established a pathway for the future direction of the Council’s major capital works, infrastructure renewals and operational projects.

Council has determined to take a longer term planning approach to address each Strategic Pillar, including issues such as the demographic changes in the Shire’s population, and ageing public infrastructure.

Council has committed to a large volume and a wide range of infrastructure works that seek to meet the community’s needs and priorities over the next 4 year period. As an organisation, we will continue to examine our operational efficiency, delivery of customer services and the provision of organisational training. Having a resilient, safe and supported workforce is critical to ensuring that we are achieving the outcomes the community expects.

A plan such as this will become a living document which we, as a community can add to and assist in reflecting the direction we endeavour to follow.

A handwritten signature in blue ink, appearing to read 'Colleen Worthy'.

Colleen Worthy
General Manager

5. COUNCIL VISION, MISSION AND VALUES

The Vision and Mission set out what the community and Upper Lachlan Shire Council aspire towards for the future of the Shire. These in turn are underpinned by Council's organisational Values and Aims. The Values influence the Council's strategies and plans to direct our outcomes which set out what we want to achieve for the community as a whole.

TABLELANDS COUNCIL'S REGIONAL VISION

To build and maintain sustainable communities while retaining the region's natural beauty.

MISSION

To provide services and facilities to enhance the quality of life and economic viability within the Council area.

VALUES

Council will conduct its activities in accordance with the values of:-

Sustainability in relation to the natural environment and develop sustainable outcomes through best practice, whilst ensuring inter-generational equity is addressed in decision making.

Integrity we will service our customers, both external and internal, in an open, honest, and ethical manner to create an environment of mutual respect, trust and professionalism.

Respect for the rights of individual citizens to express opinions and opportunities to participate in the open and transparent governance of the Shire.

Professionalism we will develop, empower and recognise staff to achieve professional excellence in customer service delivery.

AIM

To perform services in a cost efficient, effective and friendly manner in order to achieve Council's Mission in meeting the annual objectives and performance targets of the principal activities Council undertakes on behalf of the community.

6. GUIDING PRINCIPLES FOR COUNCIL

The Local Government Act 1993, Chapter 8A-8C, includes Principles for Local Government. In addition to Chapter 8A outlined below, there are principles for sound financial management and integrated planning and reporting principles that apply to Councils.

The Guiding Principles for Council are as follows:-

(1) Exercise of functions generally; the following general principles apply to the exercise of functions by councils:-

- (a) Councils should provide strong and effective representation, leadership, planning and decision-making.
- (b) Councils should carry out functions in a way that provides the best possible value for residents and ratepayers.
- (c) Councils should plan strategically, using the integrated planning and reporting framework, for the provision of effective and efficient services and regulation to meet the diverse needs of the local community.
- (d) Councils should apply the integrated planning and reporting framework in carrying out their functions so as to achieve desired outcomes and continuous improvements.
- (e) Councils should work co-operatively with other councils and the State government to achieve desired outcomes for the local community.
- (f) Councils should manage lands and other assets so that current and future local community needs can be met in an affordable way.
- (g) Councils should work with others to secure appropriate services for local community needs.
- (h) Councils should act fairly, ethically and without bias in the interests of the local community.
- (i) Councils should be responsible employers and provide a consultative and supportive working environment for staff.

(2) Decision-making; the following principles apply to decision-making by councils (subject to any other applicable law):

- (a) Councils should recognise diverse local community needs and interests.
- (b) Councils should consider social justice principles.
- (c) Councils should consider the long term and cumulative effects of actions on future generations.
- (d) Councils should consider the principles of ecologically sustainable development.
- (e) Council decision-making should be transparent and decision-makers are to be accountable for decisions and omissions.

(3) Community participation; Councils should actively engage with their local communities, through the use of the integrated planning and reporting framework and other measures.

7. ELECTED REPRESENTATIVES / COUNCILLORS



MAYOR
CI John Stafford

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Taralga NSW 2580

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E john_thesanctuary@bigpond.com



DEPUTY MAYOR
CI John Searl

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"Phils River"
Crookwell, NSW 2583

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E jmwheelwright@hotmail.com



CI Brian McCormack

Taralga Road
Laggan 2583

P (02) 4837 3258
M 0458 373 259
E bmccormack.ulsc@live.com.au

8. COUNCIL AND COMMITTEE MEETINGS STRUCTURE

Upper Lachlan Shire Council and Committee of Council Meetings are conducted in an open forum, with the only exceptions being those matters discussed in Closed Committee in accordance with Section 10(a), of the Local Government Act 1993, i.e. pertaining to personnel (Council staff), litigation, commercial in-confidence matters and the private business of individuals where confidentiality has been requested.

All Resolutions made at a closed part of a Council Meeting are made public by the Mayor or Chairperson of the meeting as soon as the closed part of the meeting has ended in accordance with Clause 253 and Clause 269 of the Local Government (General) Regulation 2005.

There are Committees of Council and Section 355 Committees of Council that are delegated authority to act on Council's behalf in accordance with their individual charter.

COUNCIL MEETINGS

The Ordinary Meetings of Council are held on the third Thursday of each month commencing at 9am.

The Ordinary Council Meetings are held at the Crookwell Council Chambers, situated at 44 Spring Street, Crookwell and are live webcast to the public which is available to view at Council's website.

Deputations or presentations by the public to Council are not to exceed five minutes. Deputation or presentation requests must be lodged with the General Manager two weeks prior to the Council Ordinary Meeting date.

AVAILABILITY OF BUSINESS PAPERS

All the Council business paper agendas are made readily available on the Council's website (www.upperlachlan.nsw.gov.au) or at the three Council Administration offices. The business papers for each Ordinary Council Meeting are prepared on the second Thursday of each month, and any person wishing to bring a matter before Council must lodge it with the General Manager by that day.

COMMUNITY ENGAGEMENT MEETINGS

Council holds community engagement outreach meetings regularly in towns and villages (meetings in the villages are on a rotational basis) including; Crookwell, Gunning, Taralga, Bigga, Collector and Big Hill to facilitate community dialogue with Council.

TALK TO YOUR COUNCILLORS

All the elected Councillors are here to represent your views; Upper Lachlan Shire Council is not divided into wards and has nine elected Councillors. There is an election conducted every four years. For the most current contact information please refer to Council's website www.upperlachlan.nsw.gov.au.

9. ROLE OF THE MAYOR, COUNCILLORS AND GENERAL MANAGER

COUNCIL'S GOVERNING BODY – LOCAL GOVERNMENT ACT 1993

The Role of the Mayor, Chapter 9, Part 2 – Division 2, Section 226, is as follows:-

- (a) To be the leader of the Council and a leader in the local community,
- (b) To advance community cohesion and promote civic awareness,
- (c) To be the principal member and spokesperson of the governing body, including representing the views of the council as to its local priorities,
- (d) To exercise, in cases of necessity, the policy-making functions of the governing body of the Council between meetings of the Council,
- (e) To preside at meetings of the Council,
- (f) To ensure that meetings of the Council are conducted efficiently, effectively and in accordance with this Act,
- (g) To ensure the timely development and adoption of the strategic plans, programs and policies of the council,
- (h) To promote the effective and consistent implementation of the strategic plans, programs and policies of the council,
- (i) To promote partnerships between the council and key stakeholders,
- (j) To advise, consult with and provide strategic direction to the General Manager in relation to the implementation of the strategic plans and policies of the Council,
- (k) In conjunction with the General Manager, to ensure adequate opportunities and mechanisms for engagement between the Council and the local community,
- (l) To carry out the civic and ceremonial functions of the Mayoral office,
- (m) To represent the council on regional organisations and at inter-governmental forums at Regional, State and Commonwealth level,
- (n) In consultation with the Councillors, to lead performance appraisals of the General Manager,
- (o) To exercise any other functions of the Council that the Council determines.

The Role of a Councillor, Chapter 9, Part 2 – Division 3, Section 232, is as follows:-

- (a) To be an active and contributing member of the governing body,
- (b) To make considered and well informed decisions as a member of the governing body,
- (c) To participate in the development of the integrated planning and reporting framework,
- (d) To represent the collective interests of residents, ratepayers and the local community,
- (e) To facilitate communication between the local community and the governing body,
- (f) To uphold and represent accurately the policies and decisions of the governing body,
- (g) To make all reasonable efforts to acquire and maintain the skills necessary to perform the role of a Councillor.
- (2) A Councillor is accountable to the local community for the performance of the Council.

The Councillor role is often compared to that of the board of a public company, to the extent that it oversees the activities of the Council but is not involved in the day-to-day running of the Council. The key difference is that the “shareholders” are the local community.

The Functions of the General Manager, Chapter 11, Part 2, Section 335, is as follows:-

- (a) To conduct the day-to-day management of the Council in accordance with the strategic plans, programs, strategies and policies of the Council,
- (b) To implement, without undue delay, lawful decisions of the Council,
- (c) To advise the Mayor and the governing body on the development and implementation of the strategic plans, programs, strategies and policies of the Council,
- (d) To advise the Mayor and the governing body on the appropriate form of community consultation on the strategic plans, programs, strategies and policies of the Council and other matters related to the Council,
- (e) To prepare, in consultation with the Mayor and the governing body, the Council's Community Strategic Plan, Community Engagement Strategy, Resourcing Strategy, Delivery Program, Operational Plan and Annual Report,
- (f) To ensure that the Mayor and other councillors are given timely information and advice and the administrative and professional support necessary to effectively discharge their functions,
- (g) To exercise any of the functions of the Council that are delegated by the Council to the General Manager,
- (h) To appoint staff in accordance with the organisation structure determined under this Chapter and the resources approved by the Council,
- (i) To direct and dismiss staff,
- (j) To implement the Council's Workforce Management Strategy,
- (k) Any other functions that are conferred or imposed on the General Manager by or under this or any other Act.



Upper Lachlan Shire Councillors - 2020/2021

10. ORGANISATION STRUCTURE

Section 332, of the Local Government Act 1993 requires Council to determine its organisation structure. The Council approved organisation structure comprises the General Manager's Office and three Directorates (Departments), these include:-

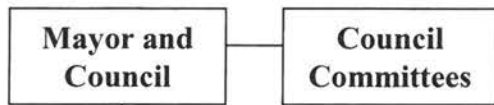
- **General Manager's Office** - to provide an effective interface between the community, Council and staff and to enhance the Council's corporate image. Key principal activities include media relations, mayoral activities, grants, civic functions, tourism and economic development.
- **Environment and Planning** - to ensure that development within the Council is regulated in accordance with legislative requirements and having regard to the maintenance of the Council's heritage. Key principal activities include services related to town planning, water supply, sewer, parks and gardens, waste centres, domestic waste management, information technology systems, health and environmental services and biosecurity management.
- **Infrastructure** - to provide an efficient, effective and flexible engineering and works directorate that undertakes work in accordance with Council's adopted strategic plans and asset management plans. Key principal activities include services related to engineering, roads, bridges, footpaths, stormwater, quarries, cemeteries, public conveniences, emergency services and plant and equipment operations.
- **Finance and Administration** - key principal activities include; to provide professional financial management, governance, corporate support, administration services, library, procurement and stores control, animal control, human resources and work, health and safety.

SENIOR MANAGEMENT

The senior management team is responsible for overseeing the day-to-day operations of Council; providing professional advice to the elected Council, and implementing Council decisions. It is this team that has primary responsibility for delivering the activities identified in the Delivery Program and Operational Plan and delegating responsibilities within each Department. The senior management team is outlined below:-

General Manager	Ms Colleen Worthy	(wk) 4830 1000
Director of Infrastructure	Mr Glenn Lacey	(wk) 4830 1063
Director of Environment and Planning	Vacant	(wk) 4830 1027
Director of Finance and Administration	Mr Andrew Croke	(wk) 4830 1008

Structure of Council



General Manager

Economic Development and Real Estate Development
 Public Relations and Media
 Mayoral Activities and Councillors
 Civic Function and Citizenship
 Probity and Conduct
 Tourism Promotion and Caravan Park
 Arts and Cultural Planning
 Grants

Director of Finance and Administration	Director of Infrastructure	Director of Environment and Planning
Financial Management Accounting Taxation Compliance Customer Service Payroll and Return to Work Staff Training Administration Telephone/Switchboard Records Management Contract Management Legal Services Governance Human Resources Management Work Health and Safety (WHS) Procurement and Stores (2 Works Depots) Insurances Rates and Annual Charges Creditors and Debtors Business Papers Privacy Management GIPA Management External and Internal Audit Investments Loans/Borrowings Management Revenue Policy Community Strategic Plan Delivery Program Operational Plan Long Term Financial Planning Annual Report Library Services (2 branch libraries) Taralga Community Service Centre - Australia Post Services Service NSW Agency Services - Crookwell Animal Control Rangers and Stock Impounding	Plant and Equipment (Workshop) Infrastructure - Maintenance and Construction Roads Bridges Footpaths and Cycleways Kerb and Guttering Bus Shelters Public Conveniences and Amenities Engineering, survey and design services State Emergency Services (SES) Rural Fire Service (RFS) Aerodrome Asset Management Project Management Forward Planning - Infrastructure Road Safety and Parking Areas Traffic Management Public Cemeteries Stormwater/Drainage Management Street Cleaning Private Works RMCC State Road MR54 Contract Roads to Recovery program Regional Road programs Risk Management Quarries/Gravel Pits Service Request Management (CRM) Compliance Framework Quality Control Management Framework Medical Centres Buildings and Offices Maintenance Council Housing Management Community Centres Public Halls and Museum Management	Building Control Health services Environmental Planning Control (LEP) Pollution Control Development Control (DCP) Heritage and Conservation Regulatory Functions Food and Health Inspections State of Environment Reporting Septic Tank Town Planning Strategic Planning - Land use planning - Subdivision Ordinance Control Licence Monitoring Section 7.11 and Section 7.12 - Development Contribution Plans Section 64 - Development Contribution Plans Wind Farm Community Funds (CEP) Floodplain Management Social and Community Planning Noxious Weeds Control Rural Addressing Information Technology Web Page/FaceBook/Internet Geographic Information System (GIS) Water Supply Services Sewer Services Domestic Waste Management Waste Management Centres Parks and Gardens/Sportsgrounds Tree Preservation Order Recreation Swimming Pools (2 Pools)

11. COUNCIL STRATEGIC PILLARS AND PRINCIPAL ACTIVITIES (WHAT WE DO)

1. COMMUNITY

Priority: We are a network of vibrant, inclusive and diverse communities that value our cooperative spirit, self sufficiency, and rural lifestyle.

The principal activities are:-

- Health Services, Medical Centres, Community Services, Aged and Disabled Services;
- Public Halls, Cultural Services, Community Centres and Museums;
- Animal Control;
- Swimming Pools;
- Sporting Grounds and Parks and Gardens;
- Public Libraries; and
- Emergency Services and Fire Protection.

2. ENVIRONMENT

Priority: We appreciate our range of rural landscapes and habitats, and act as custodians of the natural environment for future generations.

The principal activities are:-

- Town Planning and Development Control;
- Building Control;
- Environmental Systems and Protection;
- Housing;
- Noxious Weeds Control; and
- Food Control and Inspections.

3. ECONOMY

Priority: We have a strong regional economy experiencing sustainable growth, which provides for a diverse range of employment opportunities.

The principal activities are:-

- Financial Services;
- Administration and Corporate Support;
- General Purpose Revenue and Rates;
- Information Technology;
- Workforce (Human Resources and Work Health and Safety);
- Caravan Parks; and
- Tourism Promotion and Business.

4. INFRASTRUCTURE

Priority: Our community is well serviced and connected to built, social and communications infrastructure.

The principal activities are:-

- Roads, Bridges, Cycleways, Footpaths and Kerb and Guttering;
- Stormwater and Drainage;
- Quarries and Gravel Pits;
- Waste Centres, Rubbish Tips and Street Cleaning;
- Public Conveniences and Amenities;
- Public Cemeteries;
- Engineering, Purchasing and Works Supervision;
- Plant and Equipment Operations;
- Domestic Waste Management (DWM);
- Water Supply services; and
- Sewer services.

5. CIVIC LEADERSHIP

Priority: Our leaders operate ethically and implement good governance. We empower our residents with the tools to participate actively in the development of our communities.

The principal activities are:-

- Councillors and Mayoral Activities;
- Council Meetings and Committee of Council Meetings; and
- Council Policy Development.



Mayor Stafford with Shire Citizen of the Year 2021 Robert Anderson and Australia Day Ambassador

12. CORPORATE GOVERNANCE

Corporate Governance and Councillors

Councillors are responsible for implementing the corporate strategic plans of the organisation. They ensure that management's direction is aligned with the interests of the community it represents, along with the dependent organisations with which it interrelates, and with legislation under which Council is required to operate.

As elected representatives, the community relies on Councillors to lead, direct and govern the activities of Council on their behalf. This is achieved by monitoring the processes under which Council operates in order to:-

- Exercise power over the future direction of the Council;
- Consider the effect of Council decisions on other parties;
- Supervise and control executive actions through the General Manager;
- Ensure Council is accountable for its strategic programs and functions; and
- Ensure that Council activities comply with the law.

Code of Conduct Review

A Conduct Reviewer may deal with complaints regarding allegations of a breach of the Council's Code of Conduct. The Complaints Coordinator may appoint a Conduct Reviewer from the Council appointed Conduct Review Panel (a panel consists of qualified suppliers) to conduct an investigation or preliminary assessment of a complaint. Operating guidelines for the Conduct Reviewer is available in the Code of Conduct which is available to the public on Council's website.

Monitoring Organisational Performance

The process of monitoring the performance of Council is conducted through six monthly Delivery Program review reports to Councillors and quarterly Operational Plan reviews. The quarterly reviews are presented to Council, within two months of the end of the September, December, and March quarters, for comment and adoption. The quarterly review includes:-

- Progress reports on the key objectives and projects set out in the Operational Plan;
- Quarterly Budget Review Statements (QBRS) and Key Performance Indicators;
- Income and Expenses Budget Review Statement;
- Capital Budget Review Statement;
- Budget Review of Contracts and Other Expenses; and
- Cash and Investments Budget Review Statement.

Executive Management (MANEX)

The Executive Management Team consists of the General Manager and three Departmental Directors who provide leadership and strategic management to the organisation while ensuring effective, efficient and accountable operations. The key activities for the Executive Management Team are:-

- Management of strategic relationships with stakeholders;
- Ensuring Council's interests are well presented at all levels of government;
- Formulating organisational strategies and supporting policies;
- Ensuring the provision and delivery of services to the community are aligned to community needs;
- Management of staff and resources of the Council; and
- Development of financial strategies that provide options and set priorities for service delivery.

13. SHIRE PROFILE AND POPULATION DEMOGRAPHICS

Population

- The estimated resident population of Upper Lachlan Shire Council at 30 June 2020 (source ABS Estimated Residential Population):-

Local Government Area	2016	2017	2018	2019	2020	% Annual Change
Upper Lachlan Shire Council	7,853	7,914	7,954	8,059	8,274	1% to 2%

2016 Census Statistics

The 2016 Australian Bureau of Statistics (ABS) Census data shows the Upper Lachlan Shire Council population was 7,695. There was a 7% population increase from the 2011 Census. Crookwell is the largest town in the Upper Lachlan Shire local government area with a population of 2,641. Gunning township has a population of 659 and Taralga township has a population of 467. The next Census is scheduled for August 2021.

Population gender consisted of:-

Gender – Males	3,917
Gender – Females	<u>3,778</u>
Total Population	<u>7,695</u>

Age Groups:-

0 – 14 years	1,350	18% of population
15 – 24 years	735	10% of population
25 – 34 years	627	8% of population
35 – 44 years	778	10% of population
45 – 54 years	1,183	15% of population
55 – 64 years	1,213	16% of population
65 years and over	1,809	24% of population

The median age is 48 years in Upper Lachlan compared to 38 years for persons in Australia.

Income (population aged 15 years and over):-

Median individual \$/week income	\$609	Australian median	\$662
Median household \$/week income	\$1,161	Australian median	\$1,438
Median family income \$/week	\$1,498	Australian median	\$1,734

Dwelling Characteristics:-

Median rent \$/week	\$190	Australian median	\$335
Median mortgage repayment \$/month	\$1,400	Australian median	\$1,755
Average people per household	2.4	Australian median	2.6
Average children per family	2	Australian median	2.1

Local Government Area

Upper Lachlan Shire Council is located in the Southern Tablelands of New South Wales. The centre of population is Crookwell which is located one hour and fifteen minutes from Canberra, two and a half hours from Sydney, one and a half hours from Bathurst and thirty minutes from Goulburn.

The Upper Lachlan Shire Council tourism slogan is 'The Shire of Villages'. There are three towns and ten villages within the shire boundaries. These include Crookwell, Gunning, Taralga, Laggan, Dalton, Bigga, Binda, Tuena, Collector, Grabben Gullen, Big Hill, Jerrawa and Breadalbane.

Despite its proximity to major centres, Upper Lachlan Shire is strongly rural in its character. Agriculture continues to be the primary feature of the economic and social fabric of the Shire.

Business, Economic and Industry

The industries located in the urban areas of the towns are predominately 'small businesses' with fewer than 25 employees in the agriculture sector and service sector industries, such as retail trade, accommodation and food, health and social care, education and training, construction and building, and local government.

The area is also well serviced by health care, sporting, livestock and station agents and other community support services.

Demographics

Like many rural communities, our population is ageing and this trend is expected to continue. There is 24% of the community aged over 65 years; this age demographic has increased by 3% since the 2011 Census. The age group of 0 – 14 has remained the same since the 2011 Census and accounts for 18% of the population.

Employment

Of those people who live in Upper Lachlan Shire LGA, 33% work outside the Shire. A majority travel to work by car (85.5%).

Environment

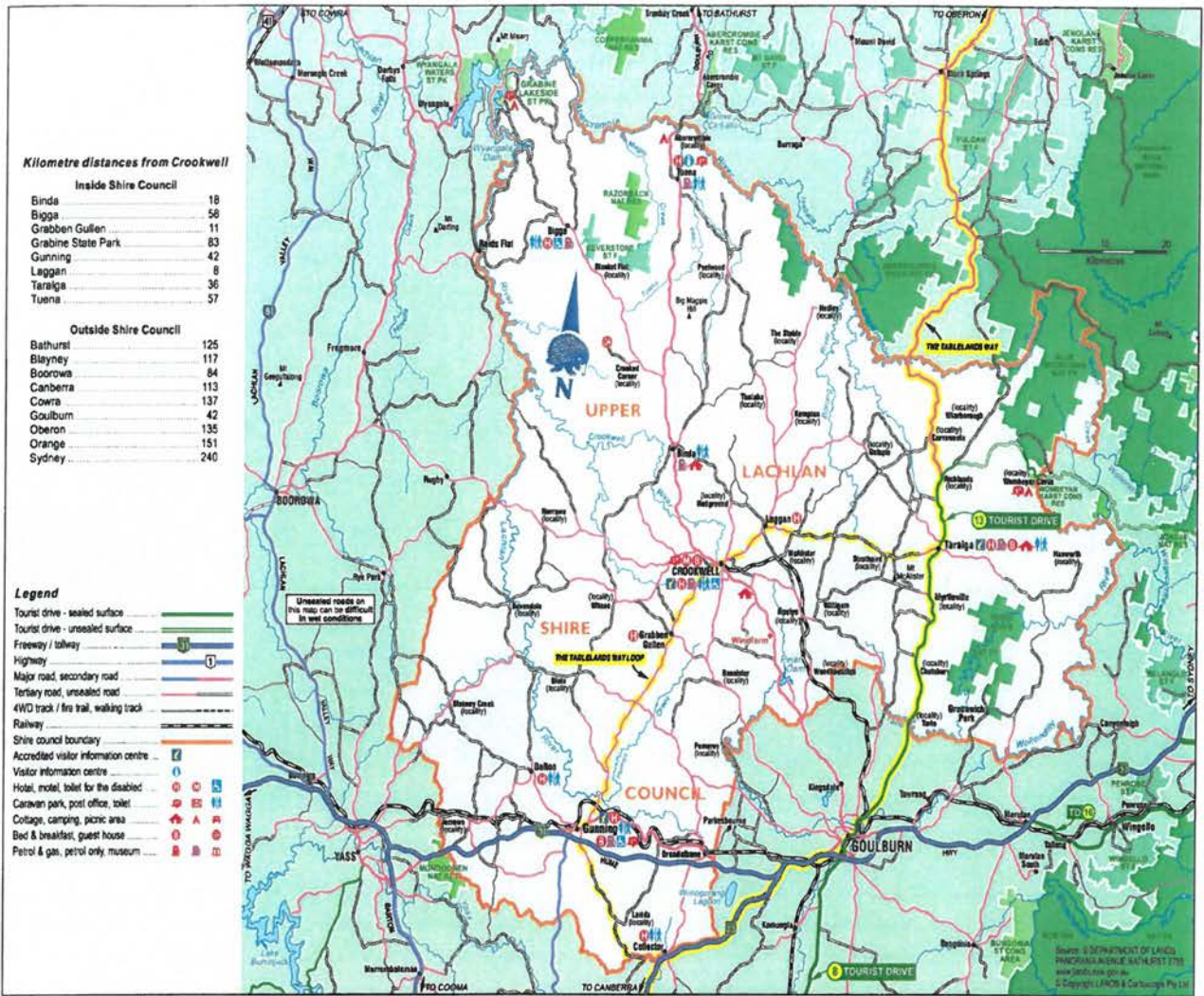
About 93% of the Shire is zoned rural or environmental protection. A large proportion of the remaining native vegetation is located on private land, with 2% of the Shire being National Park or Nature Reserve.

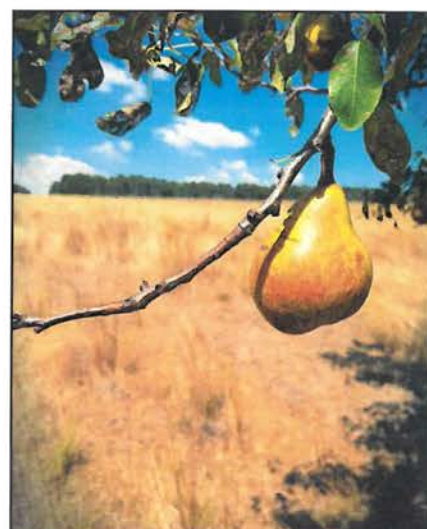
Land

The Shire total land area is 7,127 square kilometres.

Tourist Attractions

Historical Townships, Grabine State Recreation Park (Wyangala), Wombeyan Caves Park Reserve, Taralga Wildlife Park, Tablelands Way tourist drive, Binda Picnic Races, Taralga Australia Day Rodeo, Crookwell Potato Festival, Agricultural Society Shows, farm stay, bed and breakfast accommodation, fishing and other recreational activities. There are a number of Wind Farms at Crookwell, Collector, Biala, Cullerin, Gullen Range and Taralga.





14. CONTACT US

All written correspondence is to be addressed to the General Manager, Upper Lachlan Shire Council, PO Box 42, Gunning NSW 2581 or alternatively email council@upperlachlan.nsw.gov.au.

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Telephone (02) 4840 2099



15. FINANCIAL PERFORMANCE COMPARATIVES – HOW WE COMPARE?

The Australian Classification of Local Governments (ACLG) classifies Councils into 22 categories according to their socio-economic characteristics and their capacity to deliver a range of services to the community. Upper Lachlan Shire Council is classified in Group 10; the Group 10 Classification is an agricultural council with population range from 5,000 to 10,000.

Other councils classified in Group 10 includes; Blayney and Oberon Councils. Provided below is a snapshot of how Upper Lachlan Shire Council compares with other councils in terms of financial performance and financial position, the comparative data is available up to 2020 (2019/2020 financial year).

Financial Performance Indicators

Unrestricted Current Ratio

This ratio is an indicator of a Council's ability to meet its financial obligations as they fall due. A ratio of 1.50:1 or better generally equates to a sound financial position and shows that a Council has sufficient liquid assets on hand to meet all short-term commitments.

	2020	2019	2018	2017	2016	2015	2014
Upper Lachlan (Group 10)	4.56%	5.13%	2.97%	5.14%	6.40%	5.66%	5.62%
Blayney (Group 10)	4.71%	3.94%	5.83%	3.93%	7.23%	6.73%	5.52%
Oberon (Group 10)	4.53%	4.40%	6.13%	4.78%	3.43%	3.86%	5.49%
Yass Valley (Group 11)	1.33%	3.94%	2.86%	2.38%	2.01%	2.23%	3.57%
NSW Average	N/A	4.15%	3.44%	3.43%	3.36%	3.41%	3.13%
Group 10 Average	N/A	5.10%	5.06%	5.13%	4.61%	4.20%	4.30%

Own Source Operating Revenue Ratio

This ratio measures the degree of reliance a Council has on external funding such as grants and contributions. The benchmark is greater than 60%.

	2020	2019	2018	2017	2016	2015	2014
Upper Lachlan (Group 10)	52.83%	63.34%	56.37%	52.13%	65.28%	65.81%	57.03%
Blayney (Group 10)	56.42%	51.24%	58.54%	60.92%	64.24%	71.86%	70.40%
Oberon Council (Group 10)	63.22%	61.52%	64.33%	63.79%	61.99%	63.99%	72.05%
Yass Valley (Group 11)	60.23%	64.27%	61.46%	61.17%	61.03%	68.33%	71.93%
NSW Average	N/A	64.00%	69.58%	67.43%	69.48%	70.90%	75.62%
Group 10 Average	N/A	52.80%	56.61%	50.61%	56.82%	57%	62%

Operating Performance Ratio

This ratio is intended to measure Council's ability to contain its operating expenditure within the confines of its operating income. The benchmark is greater than 0%.

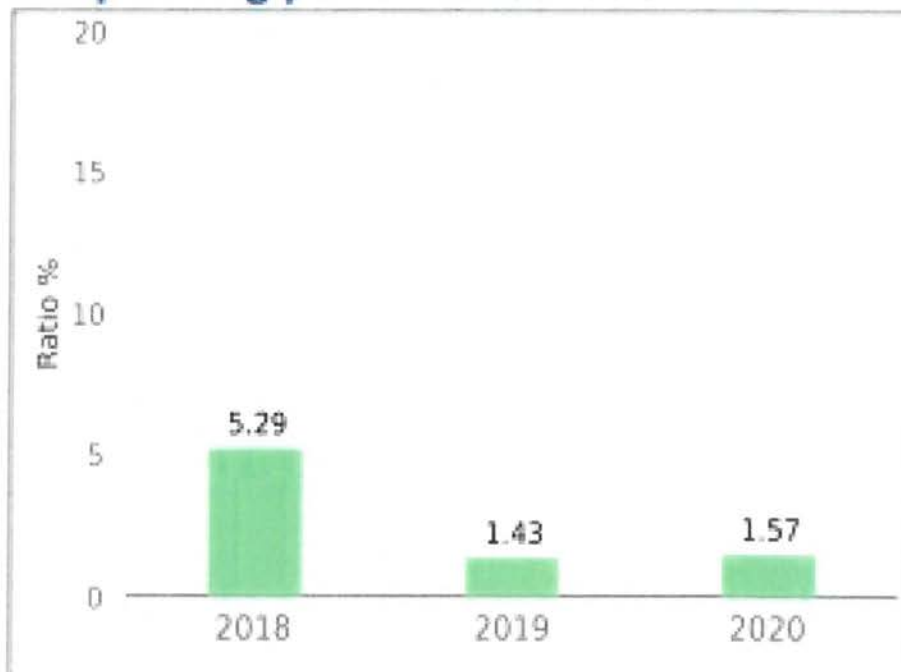
	2020	2019	2018	2017	2016	2015	2014
Upper Lachlan (Group 10)	1.57%	1.43%	5.29%	16.47%	13.01%	2.92%	6.20%
Blayney (Group 10)	-5.00%	-0.91%	0.74%	10.63%	7.12%	3.59%	-18.42%
Oberon Council (Group 10)	-2.73%	9.75%	21.77%	20.86%	20.55%	-0.27%	0.89%
Yass Valley (Group 11)	12.08%	5.59%	5.49%	2.48%	-2.06%	-17.49%	-29.68%
NSW Average	N/A	1.75%	3.52%	6.65%	5.52%	0.88%	-4.48%
Group 10 Average	N/A	0.90%	1.64%	11.60%	6.80%	-1.94%	-16.10%

Outstanding Rates and Annual Charges

This ratio assesses the impact of uncollected rates and annual charges on Council's liquidity and adequacy of recovery efforts and practices of Council. The benchmark is less than 10%.

	2020	2019	2018	2017	2016	2015	2014
Upper Lachlan (Group 10)	2.67%	2.39%	2.94%	3.35%	2.36%	2.23%	3.21%
Blayney (Group 10)	2.84%	2.27%	2.07%	2.20%	2.23%	2.28%	4.50%
Oberon Council (Group 10)	10.12%	10.17%	8.23%	7.67%	7.88%	7.48%	6.98%
Yass Valley (Group 11)	5.78%	7.18%	4.07%	4.02%	5.75%	5.77%	8.95%
NSW Average	N/A	6.08%	4.58%	4.36%	8.07%	4.42%	4.79%
Group 10 Average	N/A	7.40%	7.45%	7.77%	9.88%	6.50%	7.27%

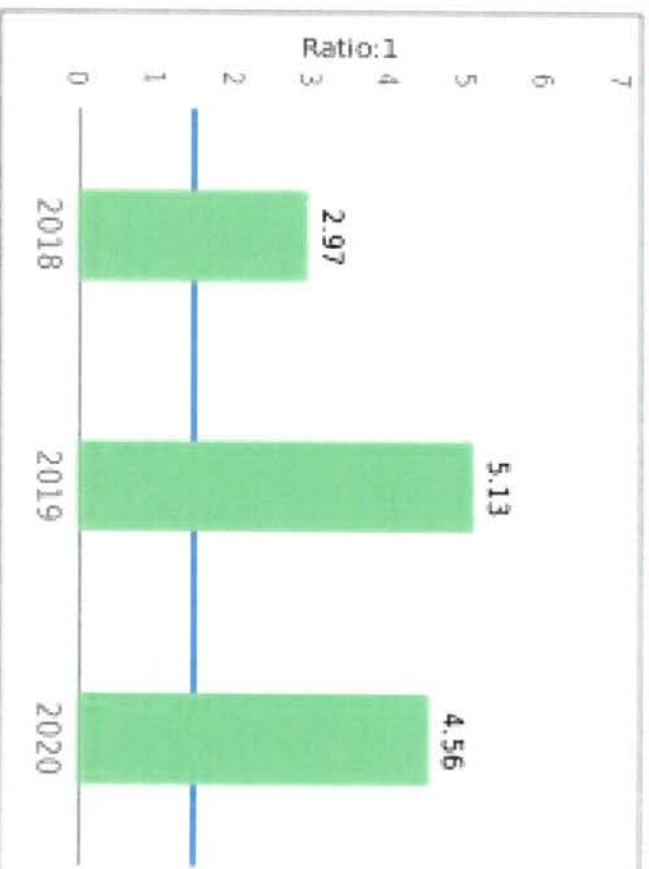
1. Operating performance ratio



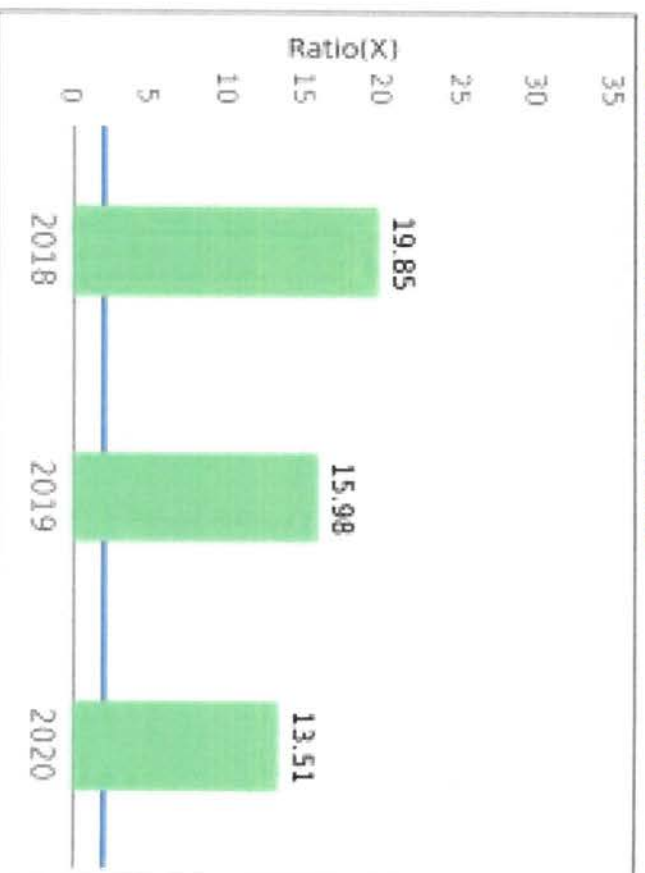
2. Own source operating revenue ratio



3. Unrestricted current ratio



4. Debt service cover ratio



16. COMMUNITY STRATEGIC PLANNING FRAMEWORK: INTEGRATED PLANNING AND REPORTING

The NSW State Government enacted legislation that introduced Integrated Planning and Reporting reforms which is an approach to how Councils develop their budgets and corporate plans. Integrated Planning ensures that Councils are better reflecting community aspirations within their activities by taking a long term (10 year) outlook.

The Community Strategic Plan is an overview document which identifies the community's main priorities and expectations for the future and outlines strategies to achieve these goals.

The Delivery Program is designed as the single point of reference for all activities undertaken by the Council during its term of office. The Delivery Program details the activities the Council will undertake to achieve the objectives of the Tablelands Regional Community Strategic Plan. The Delivery Program identifies the strategies which the Council will employ to assist with turning the community's aspirations into reality. It describes the services Council will deliver, the initiatives it will undertake over the period of the plan and how these activities will be funded.

The Delivery Program integrates with a range of key strategic documents including the following:-

- The NSW Premier's Priorities in Action;
- Southern Tablelands Regional Economic Development Strategy 2018-2022;
- Destination Southern NSW Destination Management Plan 2018-2020;
- Tablelands Destination Development Plan 2020;
- Long Term Financial Plan;
- Infrastructure Plan;
- Workforce Plan;
- Upper Lachlan Tourism Strategic Plan 2020;
- Upper Lachlan Local Environmental Plan 2010;
- Upper Lachlan Section 94 Development Contributions Plan 2007 (Section 7.11);
- Upper Lachlan Section 94A Development Contributions Plan 2012 (Section 7.12);
- Upper Lachlan Section 64 Development Servicing Plans (Water Supply Schemes and Sewerage Schemes) 2008;
- Upper Lachlan State of Environment Report;
- Upper Lachlan Social and Community Plan;
- Upper Lachlan Climate Change Adaption Strategy 2011;
- Upper Lachlan Public Access and Mobility Plan (PAMP);
- Upper Lachlan Community Heritage Study;
- Upper Lachlan Drought Management Plan 2012;
- Upper Lachlan Flood Risk Management Plan and Study 2016;
- Upper Lachlan Cultural Plan 2017-2020;
- Upper Lachlan Information Technology Strategic Plan 2019-2021.

The Operational Plan is a sub-plan of the Delivery Program in that it directly addresses the actions outlined in the Delivery Program and identifies activities (projects and programs) that Council will be undertaking within the financial year. The Operational Plan allocates responsibilities for each action or set of actions and identifies suitable measures to determine the effectiveness of the activities undertaken and is supported by a detailed budget.

Council's Strategic Planning Framework

Community Strategic Plan

- Takes a 10-20 year outlook
- Defines Community Priorities
- Has a long term Resourcing Strategy
- Outlines Strategies to achieve Community Priorities

Strategies

Delivery Program

- Takes a 4 year outlook
- Looks at Community Priorities and the Activities Council will undertake to achieve these
- Sets medium timelines and strategies to achieve Community Priorities

Activities (Programs and Projects)

Operational Plan

- Takes a 1 year outlook
- Details the Activities (Programs and Projects) Council will undertake to achieve the Community Priorities
- Sets the Performance Measures to ensure the activities are being achieved
- Annual Budget

*This Delivery Program is designed to coincide with the term of the Council. The Delivery Program is prepared in accordance with the Integrated Planning and Reporting requirements. Note: The next local government election is on 4 September 2021.

17. NSW PREMIER'S PRIORITIES IN ACTION

The NSW Premier has twelve Key Priorities that aim to make NSW a better place to live and work. The Premier's key priorities replace the NSW 2021 State Plan and the former NSW State Government, Southern Highlands and Tablelands Regional Action Plan.

The NSW 2021 State Plan outlined a vision for the future of NSW which was underpinned by 5 Long Term Strategies including:-

1. Rebuild the Economy;
2. Return Quality Services;
3. Renovate Infrastructure;
4. Strengthen Our Local Environment and Communities; and
5. Restore Accountability to Government.

The above Strategies are now replaced by the Premier's Key Priorities in Action including the following initiatives:-

1. Creating jobs;
2. Building infrastructure;
3. Reducing domestic violence;
4. Improving service levels in hospitals;
5. Tackling childhood obesity;
6. Improving education results;
7. Protecting our kids;
8. Reducing youth homelessness;
9. Driving public sector diversity;
10. Keeping our environment clean;
11. Faster housing approvals; and
12. Improving government services.

NSW Premier's Key Priorities

Priority Number	NSW Premier's Priority	Strategic Pillar	Tablelands Regional CSP Strategy (Role of Council and/or Government Agencies)
1	Creating Jobs	Regional Strategic Pillar 3 – Economy	<p>*This is a shared Council / Government action</p> <p>Strategy EC1 - Capitalise on the region's close proximity to Canberra and its position as a convenient location to attract industry and investment.</p> <p>Strategy EC2 - Jointly develop appropriate tourism opportunities and promote the region as a destination.</p> <p>Strategy EC3 - Support and foster conditions that enable local and small/home-based businesses to grow.</p> <p>Strategy EC5 - Encourage collaboration between businesses, government, and training providers to develop employment and training opportunities for</p>

Priority Number	NSW Premier's Priority	Strategic Pillar	Tablelands Regional CSP Strategy (Role of Council and/or Government Agencies)
			young people in the region.
2	Building Infrastructure	Regional Strategic Pillar 4 – Infrastructure	<p>*This is a shared Council / Government action</p> <p>Strategy IN1 - Develop high speed rail links between the region, Canberra, Sydney and Melbourne.</p> <p>Strategy IN2 - Improve public transport links to connect towns within the region and increase access to major centres.</p> <p>Strategy IN3 - Maintain and improve road infrastructure and connectivity.</p> <p>Strategy IN4 - Maintain and update existing community facilities, and support the development of new community infrastructure as needed.</p> <p>Strategy IN7 - Secure improvements for, and future proof, telecommunications infrastructure.</p>
3	Reducing domestic violence	Regional Strategic Pillar 1 – Community	<p>*This is a State Government action</p> <p>Strategy CO3 - Foster and encourage positive social behaviours to maintain our safe, healthy, and connected community.</p>
4	Improving service levels in hospitals	Regional Strategic Pillar 1 – Community	<p>*This is a State Government action</p>
5	Tackling childhood obesity	Regional Strategic Pillar 1 – Community	<p>*This is a State Government action</p> <p>Strategy CO1 - Facilitate and encourage equitable access to community infrastructure and services, such as health care, education and transport.</p>
6	Improving education results	Regional Strategic Pillar 4 – Infrastructure	<p>*This is a State Government action</p> <p>Strategy IN9 - Improve accessibility to, and support the development of, education and training facilities in the region.</p>
7	Protecting our kids	Regional Strategic Pillar 1 – Community	<p>*This is a State Government action</p> <p>Strategy CO3 - Foster and encourage positive social behaviours to maintain our safe, healthy, and connected community.</p>
8	Reducing youth homelessness	Regional Strategic Pillar 1 – Community	<p>*This is a State Government action</p>
9	Driving public sector diversity	Regional Strategic Pillar 5 – Civic Leadership	<p>*This is a shared Council / Government action</p> <p>Strategy CL3 - Collaborate and cooperate to achieve efficiencies and a greater voice in regional decision-making, and encourage similar cooperation across other sectors and community groups.</p> <p>Strategy CL4 - Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region.</p>

Priority Number	NSW Premier's Priority	Strategic Pillar	Tablelands Regional CSP Strategy (Role of Council and/or Government Agencies)
10	Keeping our environment clean	Regional Strategic Pillar 2 – Environment	<p>*This is a shared Council / Government action</p> <p>Strategy EN1 - Protect and enhance the existing natural environment, including flora and fauna native to the region.</p> <p>Strategy EN2 - Adopt environmental sustainability practices.</p> <p>Strategy EN3 - Protect and rehabilitate waterways and catchments.</p> <p>Strategy EN4 - Maintain a balance between growth, development and environmental protection through sensible planning.</p> <p>Strategy EN5 - To investigate and implement approaches to reduce our carbon footprint.</p>
11	Faster housing approvals	Regional Strategic Pillar 2 – Environment	<p>*This is a shared Council / Government action</p> <p>Strategy EN4 - Maintain a balance between growth, development and environmental protection through sensible planning.</p>
12	Improving government services	<p>Regional Strategic Pillar 5 – Civic Leadership</p> <p>Regional Strategic Pillar 4 – Infrastructure</p> <p>Regional Strategic Pillar 3 – Economy</p>	<p>*This is a shared Council / Government action</p> <p>Strategy CL3 - Collaborate and cooperate to achieve efficiencies and a greater voice in regional decision-making, and encourage similar cooperation across other sectors and community groups.</p> <p>Strategy IN7 - Secure improvements for, and future proof, telecommunications infrastructure.</p> <p>Strategy EC1 - Capitalise on the region's close proximity to Canberra and its position as a convenient location to attract industry and investment.</p> <p>Strategy EC4 - Foster and develop a diverse, adaptive, and innovative agricultural industry.</p>



18. COMMUNITY ENGAGEMENT - THE PROCESS OF DEVELOPING THE TABLELANDS REGIONAL COMMUNITY STRATEGIC PLAN

As a result of legislation enacted in October 2009, all NSW Councils are required by the Local Government Act 1993 to develop a Community Strategic Plan. The plan must:-

- Have a long term focus, with a minimum of 10 years;
- Address the key issues of social, environment, economic sustainability and civic leadership;
- Be delivered as a partnership between Council, State agencies, community groups and individuals;
- Consider the NSW State Plan and any relevant State or regional plans and strategies;
- Have regard for an adopted community engagement strategy, showing how the Council will communicate with and consult its community;
- Provide for a resourcing strategy that describes how community assets will be used for the future, how the Council workforce will be managed to deliver the desired plan outcomes and a financial plan to spell out how aspects of the plan will be funded;
- Give consideration to the expected levels of service expressed by the community;
- Include a community vision statement, strategic objectives and strategies for achieving the objectives;
- Identify assessment methods for determining whether the objectives are being achieved;
- Outline how progress in implementing the plan will be measured and monitored; and
- Provide for the Council to progressively report to the community on progress and achievements.

INAUGURAL COUNCIL COMMUNITY STRATEGIC PLAN

Upper Lachlan Shire Council adopted a Community Engagement Policy at the September 2009 Council Meeting. Council then proceeded to undertake community consultation meetings in accordance with Council's policy. The workshops were facilitated by independent chairperson, Mr Andy Hughes. There were six community outreach workshops held in April and May 2010; Crookwell, Gunning, Bigga, Taralga, Collector and Big Hill. There were 115 people who attended the community workshops.

Council utilised a community survey prepared and collated in-house by Council staff and was posted to all ratepayers within the Shire. There were 134 responses received in relation to the community survey. The results of the survey were reported to the August 2010 Council Meeting. After this extension community engagement process, the inaugural Upper Lachlan Shire Council Community Strategic Plan was adopted by Council in June 2011.

COMMUNITY SURVEYS

Council engaged Piazza Research to conduct an inaugural community survey by utilising a telephone survey, supported by a secure online survey, of community members, to allow community input into the review of Councils Community Strategic Plan and Delivery Program. The survey was conducted in 2012 and 215 surveys were completed or 3% of the Upper Lachlan population. The community survey findings demonstrated overall satisfaction with Council services was high with 74% of respondents being satisfied.

Following on from the initial community survey, Piazza Research completed a new survey in 2015. 211 surveys were completed or 3% of the population in the Shire. The community survey findings demonstrated overall satisfaction with Council services was high with 68% of respondents being satisfied.

In March 2019 Piazza Research completed a follow up community survey. 222 surveys were completed or 3% of the Shire's population. The community survey findings demonstrated overall satisfaction with Council services was high with 60% of respondents being satisfied.

TABLELANDS REGIONAL COMMUNITY STRATEGIC PLAN DEVELOPMENT

Council engaged consultants, Cardno NSW/Act Pty Ltd to undertake the development of a Regional Community Strategic Plan (CSP) on behalf of Goulburn Mulwaree Council, Upper Lachlan Shire Council and Yass Valley Council. The councils recognised the synergies and efficiencies to be gained through developing a new joint Regional CSP, a progressive approach that, while meeting the requirements of the Integrated Planning and Reporting legislation, it is unique in the NSW context.

Specifically the Cardno NSW/ACT Pty Ltd brief required:-

- A peer review of the three Councils' Community Strategic Plans;
- The development of the Tablelands Regional Community Strategic Plan;
- Preparation of a Community Engagement Strategy and Communications Plan; and
- Facilitation of community engagement workshops in three local government areas.

Upper Lachlan Shire Council adopted the Tablelands Regional Community Strategic Plan 2016-2036 in February 2017 and this plan took effect July 2017.

TABLELANDS COMMUNITY ENGAGEMENT STRATEGY AND CONSULTATION

The community consultation utilised in the development of the Tablelands Regional Community Strategic Plan was extensive and included development of the Tablelands Community Engagement Strategy and Communications Plan including the following:-

- Key Stakeholder Identification, Engagement and Register;
- Identification of vulnerable and hard to reach populations;
- Methods of Key Community Engagement Activities determined; and
- Communications Plan developed.

The community engagement activities in Upper Lachlan LGA included:-

- On line Community Survey (50 survey responses) and On line Youth Survey (40 survey responses);
- Project Fact Sheets;
- Project Media Releases;
- Council website, and local media channels promotion and information dissemination;
- Council and council staff charrette; and
- Cardno NSW/ACT Pty Ltd independently facilitated community outreach workshops held in November 2016 at Crookwell, Taralga and Gunning (54 community attendees in total).

TABLELANDS PLANNING PRINCIPLES

In developing the Community Strategic Plan Council has considered other regional plans, including the Sydney – Canberra Corridor Strategy. The Tablelands Regional Community Strategic Plan and Community Engagement Strategy and Communications Plan are based on two sets of guiding principles – social justice and sustainability.

The **social justice** principles Council has regard for are the following:-

1. **Equity** – involving fairness in decision making, prioritising and allocation of resources, particularly for those in need.
2. **Access** – having fair access to services, resources and opportunities to improve quality of life.
3. **Participation** – the maximum opportunity to genuinely participate in decisions which affect their lives.
4. **Rights** – equal rights established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.

Council has regard for and considers the **sustainability** principle in all Council developments and strategic activities and strategic planning processes. Sustainability is the means of configuring civilisation and human activity so that society, its members and economies are able to meet their needs and express their greatest potential in the present, while preserving biodiversity and natural ecosystems, planning and acting for the ability to maintain these ideals in the long term.

Council is proactively addressing natural resource management issues. Council is abiding by the **Ecologically Sustainable Development** principles. The principles of Ecologically Sustainable Development are an integral consideration in the planning, design and development of the Upper Lachlan Shire and its natural environment.



Community engagement workshop in Gunning, November 2016

19. REGIONAL COMMUNITY STRATEGIC PLAN – STRATEGIC PILLARS AND ASPIRATIONS

The Tablelands Regional Community Strategic Plan (Regional CSP) has identified five Strategic Pillars which the community wants to see the Council address to enhance the future development of the Shire.

OUR STRATEGIC PILLARS

In order to achieve our vision we have developed program actions for each Strategic Pillar which are assessed against quadruple bottom line principles. The Strategic Pillars are:-

1. **Community**
2. **Environment**
3. **Economy**
4. **Infrastructure**
5. **Civic Leadership**

Tablelands Regional CSP Strategies

1. Community (CO)

Strategy CO1 - Facilitate and encourage equitable access to community infrastructure and services, such as health care, education and transport.

Strategy CO2 - Encourage and facilitate active and creative participation in community life.

Strategy CO3 - Foster and encourage positive social behaviours to maintain our safe, healthy, and connected community.

Strategy CO4 - Recognise and celebrate our diverse cultural identities, and protect and maintain our community's natural and built cultural heritage.

Strategy CO5 - Maintain our rural lifestyle.

2. Environment (EN)

Strategy EN1 - Protect and enhance the existing natural environment, including flora and fauna native to the region.

Strategy EN2 - Adopt environmental sustainability practices.

Strategy EN3 - Protect and rehabilitate waterways and catchments.

Strategy EN4 - Maintain a balance between growth, development and environmental protection through sensible planning.

Strategy EN5 - To investigate and implement approaches to reduce our carbon footprint.

3. Economy (EC)

Strategy EC1 - Capitalise on the region's close proximity to Canberra and its position as a convenient location to attract industry and investment.

Strategy EC2 - Jointly develop appropriate tourism opportunities and promote the region as a destination.

Strategy EC3 - Support and foster conditions that enable local and small/home-based businesses to grow.

Strategy EC4 - Foster and develop a diverse, adaptive, and innovative agricultural industry.

Strategy EC5 - Encourage collaboration between businesses, government, and training providers to develop employment and training opportunities for young people in the region.

4. Infrastructure (IN)

Strategy IN1 - Develop high speed rail links between the region, Canberra, Sydney and Melbourne.

Strategy IN2 - Improve public transport links to connect towns within the region and increase access to major centres.

Strategy IN3 - Maintain and improve road infrastructure and connectivity.

Strategy IN4 - Maintain and update existing community facilities, and support the development of new community infrastructure as needed.

Strategy IN5 - Ensure high quality water supply options for the towns in the region.

Strategy IN6 - Implement safe, accessible, and efficient management and recycling options for general waste, green waste, and sewage.

Strategy IN7 - Secure improvements for, and future proof, telecommunications infrastructure.

Strategy IN8 - Improve accessibility to, and support the development of, health and medical facilities in the region.

Strategy IN9 - Improve accessibility to, and support the development of, education and training facilities in the region.

5. Civic Leadership (CL)

Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community.

Strategy CL2 - Encourage and facilitate open and respectful communication between the community, the private sector, Council, and other government agencies.

Strategy CL3 - Collaborate and cooperate to achieve efficiencies and a greater voice in regional decision-making, and encourage similar cooperation across other sectors and community groups.

Strategy CL4 - Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region.



Community engagement workshop held in Taralga in November 2016

Aspirations

The community and Council have identified Aspirations which connects to the Strategic Pillars outlined above. The Aspirations are as follows:-

1. A built environment enhancing the lifestyle of a diverse community;
2. Community liaison to preserve and enhance community facilities;
3. A healthy natural environment;
4. A prosperous economy with the balanced use of our land;
5. People attaining health and wellbeing;
6. Resilient and adaptable communities;
7. Responsible and efficient use of resources; and
8. Transparent and accountable governance.

Quadruple Bottom Line

The Regional CSP Strategic Pillars are grouped in a Quadruple Bottom Line framework of Community, Environment, Economy and Civic Leadership. Upper Lachlan Shire Council is inherently rural in character so a fifth Strategic Pillar was included, which is Infrastructure.

		Community	Economy	Environment	Infrastructure	Civic Leadership
Aspirations	<i>A built environment enhancing the lifestyle of a diverse community</i>	X		X	X	
	<i>Community liaison to preserve and enhance community facilities</i>	X	X	X	X	
	<i>A healthy natural environment</i>			X	X	
	<i>A prosperous economy with the balanced use of our land</i>		X	X	X	
	<i>People attaining health and wellbeing</i>	X				
	<i>Resilient and adaptable communities</i>	X				X
	<i>Responsible and efficient use of resources</i>		X		X	X
	<i>Transparent and accountable governance</i>		X			X

20. DELIVERY PROGRAM ACTIONS

From the community consultation and engagement process in 2016 and prior years a number of outcomes to be pursued were identified by the community. Through the assistance of the community, the Council has developed Delivery Program Actions which are integrated with the five Regional CSP Strategic Pillars.

The Delivery Program Actions are outlined below:-

1. REGIONAL CSP STRATEGIC PILLAR - COMMUNITY:

- 1) Support the retention of medical and health care facilities in the towns.
- 2) Support provision of ageing population services and aged accommodation.
- 3) Community Services for young, aged, disabled, and people from diverse cultural backgrounds.
- 4) Retain the youth population demographic and provide appropriate facilities.
- 5) Lobby for retention of education facilities.
- 6) Protect all significant heritage sites to preserve the diverse history of the Shire.
- 7) Social inclusion for all disparate communities.
- 8) Manage and upgrade Council's public buildings and community centres.
- 9) Encourage recreational, cultural and leisure activities while maintaining public safety standards.

2. REGIONAL CSP STRATEGIC PILLAR - ENVIRONMENT:

- 1) Address environmental degradation issues, i.e. noxious weeds control.
- 2) Promote environmentally sustainable developments.
- 3) Promote use of green and renewable energy.
- 4) Pursue Section 7.12 Development Contributions (former Section 94A) payments for all State Significant – Designated Developments.
- 5) Support land care initiatives to restore and beautify natural resources.

3. REGIONAL CSP STRATEGIC PILLAR - ECONOMY:

- 1) Ensure financial viability of Council.
- 2) Prudent financial management.
- 3) Encourage sustainable population growth and provision of associated infrastructure.
- 4) Assist facilitation of employment opportunities.
- 5) Encourage and support viable local businesses.
- 6) Promote tourism opportunities and community events.

4. REGIONAL CSP STRATEGIC PILLAR – INFRASTRUCTURE:

- 1) Improve local road and regional road transport networks.
- 2) Infrastructure Plan is implemented for new capital works, asset renewal and upgrades covering a 10 year period.
- 3) Bitumen sealing all urban streets in towns.
- 4) Develop town main street and CBD beautification programs.
- 5) Lobby for improved mobile telephone and broadband services.
- 6) Improve water supply and sewerage facilities to towns.
- 7) Provide waste pickup service for towns and villages, and reduce the amount of waste going to landfills.
- 8) Actively seek funding for the Goulburn to Crookwell Rail Trail concept.
- 9) Develop new and upgrade existing footpaths and cycleway networks.
- 10) Upgrade stormwater and kerb and guttering in towns.
- 11) Replace timber bridges on local and regional roads.
- 12) Flood Risk Management Plans created for Crookwell, Gunning, Taralga and Collector.
- 13) Transport link priority projects to State Parks including the Wombeyan Caves Road, Tablelands Way and Grabine Road reconstruction and upgrade to facilitate economic benefits to the region.
- 14) Progressively bitumen seal all classified roads; i.e. unsealed regional road MR241 Rye Park-Dalton Road.

5. **REGIONAL CSP STRATEGIC PILLAR – CIVIC LEADERSHIP:**

- 1) Participate in resource sharing initiatives.
- 2) Lobby other levels of Government for increased share of funding distribution.
- 3) Promote community engagement and involvement in decision making processes.
- 4) Leadership and commitment to integrated planning and reporting (IP&R).



Council General Manager and Mayor with Member for Goulburn, Wendy Tuckerman MP

21. ACHIEVING OUR REGIONAL COMMUNITY STRATEGIC PLAN GOALS

Council has developed the Delivery Program to achieve the Tablelands Regional Community Strategic Plan strategic goals. The Delivery Program Actions are integrated with a Regional CSP Strategy and a Community Aspiration.

REGIONAL CSP STRATEGIC PILLAR NO. 1 - COMMUNITY

Delivery Program Actions	Performance Measures	Responsibility	CSP Strategy and Aspiration	Timeframe
1.1 - Support the retention of medical and health care facilities in the towns.	Support medical practitioners by facilitation of available community buildings for health care service provision.	Director of Infrastructure	Strategy CO1 - Facilitate and encourage equitable access to community infrastructure and services, such as health care, education and transport. 5. People attaining health and wellbeing.	2021 - 2024
1.2 - Support provision of ageing population services and aged accommodation.	Liaise with government agencies and associated community groups in advocating for adequate aged care services and accommodation.	Director of Environment and Planning	Strategy CO1 - Facilitate and encourage equitable access to community infrastructure and services, such as health care, education and transport. 2. Community liaison to preserve and enhance community facilities.	2021 - 2024
1.3 - Community services for young, aged, disabled, and people from diverse cultural backgrounds.	Implementation of actions identified in the Social and Community Plan, Cultural Plan and Ageing Strategy.	Director of Environment and Planning and General Manager	Strategy CO3 - Foster and encourage positive social behaviours to maintain our safe, healthy, and connected community. 6. Resilient and adaptable communities.	2021 - 2024
1.4 - Retain the youth population demographic and provide appropriate facilities.	Number of consultations held with youth groups. Continue support of the Youth Committees.	Director of Environment and Planning	Strategy CO2 - Encourage and facilitate active and creative participation in community life. 2. Community liaison to preserve and enhance community facilities.	2021 - 2024

Delivery Program Actions	Performance Measures	Responsibility	CSP Strategy and Aspiration	Timeframe
1.5 - Lobby for retention of education facilities.	Advocate for education facilities from pre-school to high school to be retained in the Shire's towns.	General Manager	Strategy CO1 - Facilitate and encourage equitable access to community infrastructure and services, such as health care, education and transport. 2. Community liaison to preserve and enhance community facilities.	2021 - 2024
1.6 - Protect significant heritage sites to preserve the diverse history of the Shire.	Heritage sites receiving funding over three year program.	Director of Environment and Planning	Strategy CO4 - Recognise and celebrate our diverse cultural identities, and protect and maintain our community's natural and built cultural heritage. 1. A built environment enhancing the lifestyle of a diverse community.	Annual funding
1.7 - Social inclusion for all disparate communities.	Provision of recreational opportunities and upgrade to existing public recreational facilities within the Shire towns.	Director of Environment and Planning	Strategy CO5 - Maintain our rural lifestyle. 6. Resilient and adaptable communities.	2021 - 2024
1.8 - Manage and upgrade Council's public buildings and community centres.	Preparation and review of Council buildings and strategy on future arrangements in consultation with Section 355 Committees.	Director of Infrastructure	Strategy CO4 - Recognise and celebrate our diverse cultural identities, and protect and maintain our community's natural and built cultural heritage. 2. Community liaison to preserve and enhance community facilities.	2021 - 2024
1.9 - Encourage recreational, cultural and leisure activities while maintaining public safety standards.	Provide funding for existing library and swimming pool facilities. Also, manage animal control and sporting grounds activities.	All three Council Department Directors	Strategy CO2 - Encourage and facilitate active and creative participation in community life. 2. Community liaison to preserve and enhance community facilities.	2021 - 2024

REGIONAL CSP STRATEGIC PILLAR NO. 2 - ENVIRONMENT

Delivery Program Actions	Performance Measures	Responsibility	CSP Strategy and Aspiration	Timeframe
2.1 - Address environmental degradation issues, i.e. noxious weeds control.	Review of Biosecurity Management Strategy.	Director of Environment and Planning	Strategy EN2 - Adopt environmental sustainability practices. 3. A healthy natural environment.	2021/2022
2.2 - Promote environmentally sustainable developments (ESD).	Review, update and implementation of Upper Lachlan Local Environmental Plan (LEP) and Development Control Plan (DCP).	Director of Environment and Planning	Strategy EN4 - Maintain a balance between growth, development and environmental protection through sensible planning. 4. A prosperous economy with the balanced use of our land.	2021/2022
2.3 - Promote use of green and renewable energy.	Council promote alternate energy source initiatives.	Director of Environment and Planning	Strategy EN5 - To investigate and implement approaches to reduce our carbon footprint. 3. A healthy natural environment.	2021 - 2024
2.4 - Pursue Section 7.12 Development Contributions (former Section 94A) payments for all State Significant - Designated Developments.	Council is to manage and distribute the funds through a Community Enhancement Program.	Director of Environment and Planning	Strategy EN1 - Protect and enhance the existing natural environment, including flora and fauna native to the region. 1. A built environment enhancing the lifestyle of a diverse community.	2021 - 2024
2.5 - Support land care initiatives to restore and beautify natural resources.	The waterways sustain natural ecosystems through the expansion of willow removal and catchment programs.	Director of Environment and Planning	Strategy EN3 - Protect and rehabilitate waterways and catchments. 2. Community liaison to preserve and enhance community facilities.	2021 - 2024

REGIONAL CSP STRATEGIC PILLAR NO. 3 - ECONOMY

Delivery Program Actions	Performance Measures	Responsibility	CSP Strategy and Aspiration	Timeframe
3.1 - Ensure financial viability of Council.	Long-term Financial Planning model implemented.	Director of Finance and Administration	Strategy EC4 - Foster and develop a diverse, adaptive, and innovative agricultural industry. 7. Responsible and efficient use of resources.	Reviewed annually 2021 – 2024
3.2 - Prudent financial management.	Achieve key financial benchmarks and receive an unqualified audit report each year.	Director of Finance and Administration	Strategy CO5 - Maintain our rural lifestyle. 8. Transparent and accountable governance.	2021 – 2024
3.3 - Encourage sustainable population growth and provision of associated infrastructure.	1. Implementation of Southern Tablelands Regional Economic Development Strategy (REDS). 2. Implementation of local Business and Economic Development Strategic Plan dovetails into REDS priorities.	General Manager	Strategy EC1 - Capitalise on the region's close proximity to Canberra and its position as a convenient location to attract industry and investment. 4. A prosperous economy with the balanced use of our land.	2021 – 2022
3.4 - Assist facilitation of employment opportunities.	Number of contacts with existing businesses and grant application preparation resources provided to assist businesses.	General Manager	Strategy EC5 - Encourage collaboration between businesses, government, and training providers to develop employment and training opportunities for young people in the region. 7. Responsible and efficient use of resources.	2021 – 2024
3.5 - Encourage and support viable local businesses.	Deliver on tourism member and non member benefits program. Tourism section is to prepare two business promotions annually.	General Manager	Strategy EC3 - Support and foster conditions that enable local and small/home-based businesses to grow. 4. A prosperous economy with the balanced use of our land.	2021 – 2024
3.6 - Promote tourism opportunities and community events.	Marketing and promotion is timely, professional, informative and responsive to user needs. Capitalise on Canberra Region brand opportunities.	General Manager	Strategy EC2 - Jointly develop appropriate tourism opportunities and promote the region as a destination. 2. Community liaison to preserve and enhance community facilities.	2021 – 2024

REGIONAL CSP STRATEGIC PILLAR NO. 4 – INFRASTRUCTURE

Delivery Program Actions	Performance Measures	Responsibility	CSP Strategy and Aspiration	Timeframe
4.1 - Improve local road and regional road transport networks.	Manage road assets to ensure public safety. Road Hierarchy reviewed and reported to Council. Pavement rehabilitation regional roads.	Director of Infrastructure	Strategy IN3 - Maintain and improve road infrastructure and connectivity. 7. Responsible and efficient use of resources.	2021 – 2024
4.2 - Infrastructure Plan is implemented for new capital works, asset renewal and upgrades covering a 10 year period.	Asset Management Plans and Asset Strategies by each Asset Class are developed and recommendations implemented.	Director of Infrastructure	Strategy IN4 - Maintain and update existing community facilities, and support the development of new community infrastructure as needed. 2. Community liaison to preserve and enhance community facilities.	2021 -2024
4.3 - Bitumen sealing all urban streets in towns.	Prepare 4 year road capital works program budget and review works priorities annually.	Director of Infrastructure	Strategy IN3 - Maintain and improve road infrastructure and connectivity. 1. A built environment enhancing the lifestyle of a diverse community.	2021 – 2024 Annual program
4.4 - Develop town main street and CBD beautification programs.	Town's main street beautification, improvement programs and street cleaning. Streetscape Plan development and implementation in coordinated manner.	Director of Infrastructure	Strategy IN2 - Improve public transport links to connect towns within the region and increase access to major centres. 2. Community liaison to preserve and enhance community facilities.	3 year program 2021 - 2023
4.5 - Lobby for improved mobile telephone and broadband services.	To ensure regional and rural areas are included in the roll out of Federal Government technological initiatives.	Director of Infrastructure	Strategy IN7 - Secure improvements for, and future proof, telecommunications infrastructure. 1. A built environment enhancing the lifestyle of a diverse community.	2021 - 2024
4.6 - Improve water supply and sewerage facilities to towns.	Implement town water supply and sewerage improvement programs.	Director of Environment and Planning	Strategy IN5 - Ensure high quality water supply options for the towns in the region. 2. A healthy natural environment.	2021 - 2024

Delivery Program Actions	Performance Measures	Responsibility	CSP Strategy and Aspiration	Timeframe
4.7 - Provide waste pickup service for towns and villages, and reduce the amount of waste going to landfills.	Council provide a strategy for future waste service provision. Implement improvement works to Crookwell landfill/waste centre and the village waste transfer stations to ensure compliance with EPA guidelines.	Director of Environment and Planning	Strategy IN6 - Implement safe, accessible, and efficient management and recycling options for general waste, green waste, and sewage. 7. Responsible and efficient use of resources.	2021 - 2024
4.8 – Actively seek funding for the Goulburn to Crookwell Rail Trail concept.	Joint Goulburn Mulwaree and Upper Lachlan Shire Councils Committee formed. Feasibility Study completion. Project estimates completion. Council to pursue grant and other funding options to facilitate the development of a rail trail.	Director of Infrastructure	Strategy EC2 - Jointly develop appropriate tourism opportunities and promote the region as a destination. Strategy IN4 - Maintain and update existing community facilities, and support the development of new community infrastructure as needed. 4. A prosperous economy with the balanced use of our land.	2021 - 2024
4.9 - Develop new and upgrade existing footpaths and cycleway networks.	Implementation of the Pedestrian Access and Mobility Plan (PAMP) to create links to community services in conjunction with NSW Government Stronger Country Communities Fund program.	Director of Infrastructure	Strategy IN4 - Maintain and update existing community facilities, and support the development of new community infrastructure as needed. 1. A built environment enhancing the lifestyle of a diverse community.	2021 - 2024
4.10 - Upgrade stormwater and kerb and guttering in towns.	Stormwater Management Plans created and recommendations progressively implemented in a 4 year capital works budget.	Director of Infrastructure	Strategy IN3 - Maintain and improve road infrastructure and connectivity. 2. A healthy natural environment.	2021 - 2024
4.11 - Replace timber bridges on local and regional roads.	Implementation of a 3 year timber bridge replacement program with funding model in Long Term Financial Plan.	Director of Infrastructure	Strategy IN2 - Improve public transport links to connect towns within the region and increase access to major centres. 7. Responsible and efficient use of resources.	2021/2022

Delivery Program Actions	Performance Measures	Responsibility	CSP Strategy and Aspiration	Timeframe
4.12 - Flood Risk Management Plans created for Crookwell Gunning, Taralga and Collector.	Implementation of Flood Risk Management Plan recommendations.	Director of Environment and Planning and Director of Infrastructure	Strategy EN4 - Maintain a balance between growth, development and environmental protection. 4. A prosperous economy with the balanced use of our land.	2021 - 2024
4.13 Transport link priority projects to State Parks including the Wombeyan Caves Road, Tablelands Way and Grabine Road reconstruction and upgrade to facilitate economic benefits to the region.	Pursue grant funding opportunities that deliver on the pursuit of regional economic growth benefits. Deliver grant projects and improve road infrastructure assets with potential to stimulate the local economy and grow businesses.	Director of Infrastructure	Strategy IN3 - Maintain and improve road infrastructure and connectivity. Strategy EC2 - Jointly develop appropriate tourism opportunities and promote the region as a destination. 4. A prosperous economy with the balanced use of our land.	2021 – 2024 Program commenced 2019
4.14 Progressively bitumen seal all classified roads; i.e. unsealed regional road MR241 Rye Park-Dalton Road.	Reductions in classified roads gravel sections. Improvement in road network condition rating to ensure public safety. Lobby other levels of government for grant funding.	Director of Infrastructure	Strategy IN3 - Maintain and improve road infrastructure and connectivity. 7. Responsible and efficient use of resources.	2021 - 2024

REGIONAL CSP STRATEGIC PILLAR NO. 5 – CIVIC LEADERSHIP

Delivery Program Actions	Performance Measures	Responsibility	CSP Strategy and Aspiration	Timeframe
5.1 - Participate in resource sharing initiatives.	Report projects to Council every year. Achieve annualised \$ savings through participation in Canberra Region Joint Organisation projects procurement contracts.	General Manager	Strategy CL3 - Collaborate and cooperate to achieve efficiencies and a greater voice in regional decision-making, and encourage similar cooperation across other sectors and community groups. Strategy CL4 - Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region. 7. Responsible and efficient use of resources.	Reviewed annually 2021 - 2024
5.2 - Lobby other levels of Government for increased share of funding distribution.	NSW Government implement a Grants Commission review and amendment to financial assistance grants (FAG) distribution to rural councils.	General Manager	Strategy CL2 - Encourage and facilitate open and respectful communication between the community, the private sector, Council, and other government agencies. 8. Transparent and accountable governance.	2021 - 2024
5.3 - Promote community engagement and involvement in decision making processes.	Number of Community Outreach Meetings and program outcomes achieved. Community Survey undertaken every four years. The “Voice” Council newsletter publication distributed quarterly.	General Manager and Director of Finance and Administration	Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community. 6. Resilient and adaptable communities.	2021 - 2024
5.4 - Leadership and commitment to integrated planning and reporting (IP&R).	Council’s IP&R documents clearly articulate the Council’s direction across all strategy platforms and performance management efficiency is evident to the community.	General Manager and Director of Finance and Administration	Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community. 8. Transparent and accountable governance.	Reviewed annually 2021 - 2024

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL EXPENDITURE BUDGET - 2021/2022 to 2024/2025
Capital Expenditure - Acquisition/Renewal of Assets

Funding Types: CG - Capital Grant
94 - Section 94/64 OG - Operating Grant
RR - Recurrent Revenue M - Mixed Funding
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<u>GENERAL FUND</u>						
1.COMMUNITY						
<i>Emergency Services and Fire Protection</i>						
<i>Animal Control</i>						
Crookwell Pound - Impounding Yard Improvements (Sec. 94 Funded)	3,000	94			3,000	6,000
<i>Health Services, Medical Centres, Aged, Disabled and Community Services</i>						
Health Services, Medical Centres - (Internal Painting Crookwell Health Cottage)		RR		60,000		60,000
<i>Public Libraries</i>						
Crookwell and Gunning Libraries - Computers, Printers, Network	16,200	RR	9,000	10,000	11,000	46,200
Crookwell and Gunning Libraries - Office Equipment, Furniture & Fittings	5,000	RR				5,000
Gunning Library - Roof Replacement and Structural Repairs (Transfer from Reserve)	57,000	R				57,000
Duress Alarms Crookwell and Gunning staff	1,500	RR				1,500
<i>Public Halls, Cultural Services, Community Centres and Museums</i>						
Tony Foley Centre - Painting & Toilet Upgrade (Transfer from Reserve)	15,000	R				15,000
Binda Hall - Exterior Painting (Transfer from Reserve)	20,000	R				20,000
Tuena Hall Recreation Area - Toilet Block & RV Dump Point		RR	125,000			125,000
Energy Master Plan - various locations	24,455	RR	35,819	54,000	97,000	211,274

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Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
Upgrade electrical switchboard - various locations	15,000	RR	5,000	5,000		25,000
Crookwell Memorial Hall - Install access to roof space		RR	30,000			30,000
Banfield House - rectify Disabled access ramp		RR		50,000		50,000
Gunning Golf Club - Building demolition & replacement		RR		90,000		90,000
Gunning Court House - Toilet Block		RR	30,000			30,000
Building Evacuation Upgrades - Fire protection, emergency lighting	76,000	RR				76,000
<i>Asbestos Removal Various Buildings - High Risk</i>						
Asbestos Removal From Council Buildings - Medium Risks (Transfer from Reserve)	15,000	R	12,000	12,000	12,000	51,000
<i>Sporting Grounds and Parks and Gardens</i>						
Gunning Showground - Replace Callers Box		RR	42,000			42,000
Coleman Park, Crookwell (MAAC precinct) - Inclusive Play Space	600,000	M				600,000
<i>Swimming Pools</i>						
Crookwell Swimming Pool - Aquatic & Activity Centre	2,470,742	M	4,950,000			7,420,742
Project Phase 1 \$2.471m (LRCI P1 \$1,203,048, LRCI P2 \$863,878, Council \$403,816)						
Total Community Expenditure	3,318,897		5,238,819	281,000	123,000	8,961,716

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Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<u>GENERAL FUND</u>						
2. ENVIRONMENT						
<i>Town Planning and Development Control</i>						
GIS upgrade - Remap shire for LEP (\$75K Transfer from Reserves)	175,000	M	25,000			200,000
DA Tracking & Health Check implementation	30,000	RR				30,000
<i>Housing</i>						
Staff Accommodation Capital Replacements/Improvements (3 Houses)	15,000	RR	15,000	15,000	15,000	60,000
<i>Environmental Systems and Protection</i>						
<i>Noxious Weeds Control</i>						
GPS Units		RR	2,000			2,000
<i>Building Control</i>						
Total Environment Expenditure	220,000		42,000	15,000	15,000	292,000

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<u>GENERAL FUND</u>						
3. ECONOMY						
<i>Financial Services</i>						
Loans - Principal Reduction (Bridges Loan 172 - Finalised 23/12/2024)	130,540	RR	142,007	154,483	82,258	509,288
Loans - Principal Reduction (Memorial Oval 173 - Finalised 28/06/2029)	92,827	RR	95,515	98,230	101,030	387,601
Loans - Principal Reduction (Timber Bridges 2019-2020)	187,038	RR	191,971	196,464	202,399	777,872
Loans - Principal Reduction (Timber Bridges 2020-2021)	90,948	RR	92,850	94,791	96,773	375,361
Loans - Principal Reduction (Stormwater Upgrades 2021-2022)	0	RR	112,273	114,926	117,643	344,842
Loans - Principal Reduction (Crookwell Waste Centre 2022-2023)	0	RR	0	170,654	174,688	345,343
<i>Administration and Corporate Support</i>						
Taralga Community Service Centre - External Painting & Repairs (Tfr from Building Reserve)	20,000	R				20,000
Crookwell Administration Office - Repairs to E&P roof	22,000	RR				22,000
Crookwell Administration Office - GM office access improvements	4,000	RR				4,000
Council Chambers and Admin Offices - Building Improvements (Painting) (Tfr from Building Reserve)	82,000	R				82,000
<i>Information Technology</i>						
IT - Windows Office Upgrade	35,000	RR		60,000		95,000
IT - Software New Licences	30,800	RR	21,400	22,100	23,205	97,505
IT - Hardware PCs (includes 2nd monitor + Office software)	70,200	RR	73,000	75,930	79,727	298,857
IT - UPS Equipment	15,600	RR	16,224	16,870	17,714	66,408
IT - Replace Printers	6,240	RR	6,490	6,600	6,930	26,260
IT - Network Improvements (incl. staff accommodation building changes)	77,500	RR	20,000	20,000	21,000	138,500
IT - Network Improvements - Emergency Network Switch		RR	16,224			16,224
IT - Network Monitoring implementation (SolarWind)	10,000	RR				10,000
IT - Design/Engineers Civilcad PC replacement program	3,120	RR	3,250	3,380		9,750
IT - Servers Replacement/Upgrade		RR		90,000		90,000

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IT - Servers Upgrades - Operating Systems, Memory, Exchange	25,000	RR	5,512	5,788	6,077	42,377
IT - SAN - Storage for Production Virtual Server 22TB		RR		61,600		61,600
IT - Smart Phones and Tablets	55,000	RR	46,219	43,815	46,006	191,040
IT - WHS Tablets (3 Ipads)		RR		3,200		3,200
IT - IT Staff Ipads		RR		3,400		3,400
IT - Telephone System Handset Additions & Replacements		RR	7,000			7,000
IT - Authority Upgrade to 7.1		RR		70,000		70,000
IT - Public Wi-Fi - Crookwell Visitor Information Centre		RR		6,000		6,000
IT - External Tape Backup	15,000	RR		17,000		32,000
IT - Cybersecurity awareness software/training for staff		RR	5,000			5,000
IT - Data Projectors Replacement	3,000	RR				3,000
IT - Microwave Communication Network	21,000	RR		14,000		35,000
IT - Authority Module Review Rates and Applications modules (2021/2022)	15,000	RR				15,000
IT - Remote Access improvements RD server	15,000	RR	7,000	8,000	8,400	38,400
IT - additional 8 microphones for Council meetings		RR	40,000			40,000
IT - Website Upgrade	20,000	RR				20,000
IT - Exponare Upgrade to Spectrum Spatial	30,500	RR				30,500
IT - FOB Key system upgrade	15,000	RR				15,000
IT - Council Chambers Audiobility/Webcasting	25,000	RR				25,000
IT - Telephone Line Integrations (multiple sites)	10,000	RR				10,000
Caravan Parks						
Reseal of the Crookwell Caravan Park (ALD 7 mm)	7,000	RR				7,000
Tourism Promotion and Business						
Visitors Information Centre (MAAC precinct)		M	2,600,000			2,600,000
Bank House - Building Improvements (Painting) (Transfer from Building Reserve)	210,000	R				210,000
Total Economy Expenditure	1,344,313		3,501,934	1,357,231	983,849	7,187,327

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Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<u>GENERAL FUND AND DWM FUND</u>						
4. INFRASTRUCTURE						
<i>Roads, Bridges, Cycleways, Footpaths and Kerb and Guttering</i>						
<i>Urban Local Roads</i>						
<u>Urban Unsealed Rd - Road Reconstruction and Sealing</u>						
Yass St Gunning - Continue sealing of the existing unsealed road (0.125km)	80,000	RR				80,000
John St Crookwell - Continue sealing of the existing unsealed road (0.362km)		RR	80,000			80,000
East St Crookwell - Continue sealing of the existing unsealed road (0.345km)		RR		80,000		80,000
Kensit St Crookwell - Continue sealing of the existing unsealed road (0.350km)		RR			80,000	80,000
<u>Urban Sealed Rd - Road Pavement Rehabilitation</u>						
Roberts Street - (Goulburn Street to Robertson Street) - Crookwell	180,000	RR				180,000
Bond Street - (Grosvenor Street to Biala Street) - Gunning		RR	100,000			100,000
Biala Street - (Waratah Street to Adams Street) - Gunning		RR		180,000		180,000
Warrataw Street - (Cullivan Street to Lerida Street) - Gunning		RR	200,000			200,000
King Road - Crookwell		RR	50,000	300,000		350,000
Urban Sealed Roads - Bitumen Resealing	130,000	RR	140,000	150,000	160,000	580,000

**UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
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Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<i>Roads to Recovery</i> 2021/2022 Roads to Recovery Grant Program \$1,203,046 - Gravel Resheeting - Rural Sealed Roads - Pavement Rehabilitation & Reseal - Rural Local Roads - Road Pavement Projects - Timber Bridge Replacement 5 year program from July 2019 \$1,203,046 p/annum						
<u>Roads to Recovery - Local Roads Gravel Resheeting Program</u>	384,815	OG	1,203,046	1,203,046	1,203,046	3,993,953
Fish River Road, Narrawa	15,301					
Gorham Lane, Crookwell	18,514					
Greenmantle Road, Bigga	27,000					
Julong Road, Binda	54,000					
Redground Road, Crookwell	27,000					
Sylvia Vale Road, Binda	54,000					
Peelwood Road, Laggan	54,000					
Dawsons Creek Road, Pejar	27,000					
Rugby Road, Blakney Creek	54,000					
Levels Road, Golspie	54,000					
<u>Roads to Recovery - Rural Sealed Road Pavement Rehabilitation</u>						
Roads to Recovery - Jerrawa Road 1.4km	338,968	OG				338,968
Roads to Recovery - Gurrundah Road 330m	109,301	OG				109,301
Roads to Recovery - previously allocated 2021/2022 projects	369,962	OG				369,962

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL EXPENDITURE BUDGET - 2021/2022 to 2024/2025
Capital Expenditure - Acquisition/Renewal of Assets

Funding Types: CG - Capital Grant
94 - Section 94/64 OG - Operating Grant
RR - Recurrent Revenue M - Mixed Funding
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<i>Rural Local Roads</i>						
Grabine Road Construction - Total of \$3.5m over 2 years (Total \$3.5m - Growing Local Economy Fund Grant \$3.3m & ULSC \$200k)	700,000	M				700,000
Various Local Roads - Resealing 3.15km combined length Cullerin Rd, Bigga Rd, Fullerton Rd, Jerrawa Rd, Peelwood Rd and Collector Rd (Total \$4.560m - Fixing Local Roads Rnd 2 Grant \$4.332m & ULSC \$228k)	4,560,297	M				4,560,297
<u>Gravel Resheeting Rural Local Roads (Transfer from Sec. 94 Reserve)</u>	250,000	94	250,000	250,000	250,000	1,000,000
Golspie Road, Golspie	27,000					
Rye Park Road, Blakney Creek	27,000					
Cooks Hill Road, Bango	27,000					
Collector Road, Collector	54,000					
Sapphire Road, Wheeo	27,000					
Glennerrin Road, Grabben Gullen	27,000					
Diamond Road, Laggan	27,000					
Kangaloolah Road, Binda	34,000					
Rural Local Sealed Road - Bitumen Resealing (30 year cycle)	540,000	RR	560,000	580,000	600,000	2,280,000
Rural Local Sealed Road - Pavement Rehabilitation Gurrundah Road (Friars Hill)	280,000	RR	280,000			560,000
Rural Local Road - Bannaby Road - Crash Barrier (22/23 investigation & construction)	40,000	RR				40,000
Rural Local Sealed Road - Pavement Rehabilitation Breadalbane Road		RR	450,000	450,000		900,000
Rural Local Sealed Road - Pavement Rehabilitation Roslyn Road		RR	150,000			150,000
Rural Local Sealed Road - Pavement Rehabilitation Gurrundah Road (Walwa to Wandonga)		RR		200,000		200,000
Rural Local Sealed Road - Pavement Rehabilitation Jerrawa Road (Carnells Ln to Young St)		RR		600,000		600,000
Rural Local Road - Safety Improvements		RR	25,000	25,000	25,000	75,000

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL EXPENDITURE BUDGET - 2021/2022 to 2024/2025
Capital Expenditure - Acquisition/Renewal of Assets

Funding Types: CG - Capital Grant
94 - Section 94/64 OG - Operating Grant
RR - Recurrent Revenue M - Mixed Funding
R - Transfer from Reserve L - Loans & Borrowings

Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
Regional Roads						
Resealing Program (RMS Block Grant Funded)	0	OG	200,000	300,000	400,000	900,000
Reconstruction - MR258 - Wombeyan Caves Road Total project cost \$5,028,000 / Growing Local Economies Fund Grant \$2,428,000 / Building Better Regions Fund Grant \$2,500,000 / Council \$100,000	2,028,000	M				2,028,000
Repairs & Rebuild - MR258 Wombeyan Caves Road (RMS Block Grant Funded)	730,000	OG				730,000
Reconstruction - MR256 - The Tablelands Way Upgrade Total project cost \$6,584,294 (Growing Local Economies Fund \$6,255,079, Council \$329,215)	6,584,294	M				6,584,294
Rehabilitation - MR248E - Laggan Road (Part Grant Funded) (\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)	372,500	M				372,500
Rehabilitation - MR52 (near gas pipeline) (Part Grant Funded) (\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)	372,500	M				372,500
Rehabilitation - MR241 - Dalton Road (3km from railway bridge) (Part Grant Funded) (\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)		M	745,000			745,000
Rehabilitation - MR52 - (1km Willis St and MacDonald Rd) (Part Grant Funded) (\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)		M		745,000		745,000
Shoulder Widening - MR52 - South of Crookwell (Part Grant Funded) (\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)		M			745,000	745,000

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL EXPENDITURE BUDGET - 2021/2022 to 2024/2025
Capital Expenditure - Acquisition/Renewal of Assets

Funding Types: CG - Capital Grant
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Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
Higher Productivity Heavy Vehicles Network Enhancements (Block Grant Funded)		OG	200,000	200,000	200,000	600,000
Heavy Vehicle - Livestock Loading Access & Tree Trimming (Block Grant Funded)		OG	50,000	50,000	50,000	150,000
Intersection Renewal MR52 - Gunning		OG	100,000			100,000
Orchard Street, Taralga - Church St to Bannaby St (patch repairs)		OG	80,000			80,000
Local Roads Bridge Program						
Crookwell River Bridge - No.2 Julong Road (Grant Funding BRP R5 \$768,600 + FCR \$691,740 + Council \$76,860)	1,537,200	M				1,537,200
Blue Hills Road/ Burra Burra Creek Bridge (Grant Funding BRP R5 \$479,726 + FCR \$431,753 + Council \$47,973)	959,452	M				959,452
Footpaths and Cycleways						
Traffic & Transport Cycleway Program - (100% RMS funded)	20,000	CG	20,000	20,000	20,000	80,000
Kerb and Guttering						
Kerb & Gutter - King Rd - (High School back gate to Crown Street on high school side)		RR	300,000			300,000
Kerb & Gutter - King Rd - (Laggan Road to High School back gate on high school side)		RR		480,000		480,000
Kerb & Gutter - Orchard St (near RFS Shed & North pub)	100,000	RR				100,000
Kerb & Gutter Capital Renewal Program (100% ULSC Funded)	50,000	RR	50,000	50,000	50,000	200,000
Kerb & Gutter - Clifton Street & Laggan Road		RR	220,000			220,000

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL EXPENDITURE BUDGET - 2021/2022 to 2024/2025
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Funding Types: CG - Capital Grant
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Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<i>Other Infrastructure</i>						
Towns & Villages Streetscape Investigation & Program		RR	150,000	150,000		300,000
School - Rural Bus Stops - (Grant Funded)	20,000	94	20,000	20,000	20,000	80,000
<i>Waste Centres, Rubbish Tips and Street Cleaning</i>						
Village Landfill Remediation (capping of satellite transfer station)	133,000	RR	133,000	134,000		400,000
Rehabilitation and Capping of Crookwell Landfill (transfer from reserve)	75,000	R				75,000
Design Transfer Station Crookwell (Construction 2022/2023 Loan Funded)	50,000	RR	1,900,000			1,950,000
<i>Public Cemeteries</i>						
Cemetery - Columbarium (s94 Funded)	10,000	94				10,000
Land acquisition - Gunning Cemetery		RR	200,000			200,000
<i>Stormwater and Drainage</i>						
Carr Street Crookwell - Detention Basin Works - (FRMP - Measure 6&7)		RR		220,000		220,000
Denison Street Crookwell - Detention Basin Works - (FRMP - Measure 6&7)		RR		887,000		887,000
North Crookwell area - Stormwater upgrade (100% Loan funded)	300,000	L				300,000
Warrataw Street Gunning - Stormwater upgrade (100% Loan funded)	350,000	L				350,000
Biala Street Gunning - Stormwater upgrade (100% Loan funded)	600,000	L				600,000

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL EXPENDITURE BUDGET - 2021/2022 to 2024/2025
Capital Expenditure - Acquisition/Renewal of Assets

Funding Types: CG - Capital Grant
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Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<i>Public Conveniences and Amenities</i>						
<i>Engineering, Purchasing and Works Supervision</i>						
<i>Plant and Equipment Operations</i>						
Motor Vehicle Net Replacement Cost - (see Motor Vehicle Schedule)	315,000	RR	309,000	293,000	379,000	1,296,000
Heavy Plant Fleet Net Replacement Cost - (see Plant Schedule)	1,210,000	RR	1,573,000	1,338,000	1,338,000	5,459,000
Workshop Plant and Tools	4,000	RR	4,000	4,000	4,000	16,000
<i>Domestic Waste Management (DWM)</i>						
DWM Plant Net Replacement Cost - (see Plant Schedule)		R		340,000		340,000
Total Infrastructure Expenditure	23,784,289		9,742,046	9,249,046	5,524,046	48,299,427

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL EXPENDITURE BUDGET - 2021/2022 to 2024/2025
Capital Expenditure - Acquisition/Renewal of Assets

Funding Types: CG - Capital Grant
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Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<u>WATER SUPPLY FUND</u>						
<i>Crookwell Water Supply Fund</i>						
Loan Principal Reduction (Former Crookwell Loan 163W - Finalised 24/4/2022)	69,617	RR				69,617
Mains Replacement - General	150,000	RR	150,000	150,000	150,000	600,000
Computer Replacement Water Treatment Plant (PC)	3,300	RR	2,500	2,500		8,300
Water Plant Fleet Net Replacement Cost - (see Plant Schedule)	317,000	RR	22,000			339,000
Clear SCADA 1 x Server and Client PC replacement	25,000	RR				25,000
Telemetry MIRI radios (6 sites)	8,000	RR				8,000
<i>Gunning Water Supply Fund</i>						
Mains Replacement	50,000	RR	60,000	60,000	60,000	230,000
Clear SCADA 2 x Client PC replacement		RR		16,800		16,800
Power supply back-up auto-start generator	85,000	RR				85,000
Storage Shed	15,000	RR				15,000
Seal Driveway access (rear of WTP)	15,000	RR				15,000
<i>Dalton Water Supply Fund</i>						
Mains Replacements	30,000	RR	30,000	30,000	30,000	120,000
<i>Taralga Water Supply Fund</i>						
Loan Principal Reduction (Loan 170 - Finalised 9/2/2037)	15,140	RR	16,079	17,157	18,235	66,611
Mains Replacements	50,000	RR	50,000	50,000	50,000	200,000
Integration of Water & Sewer Telemetry SCADA systems network	224,000	RR				224,000
Total Water Supply Services Expenditure	1,057,057		330,579	326,457	308,235	2,022,328

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL EXPENDITURE BUDGET - 2021/2022 to 2024/2025
Capital Expenditure - Acquisition/Renewal of Assets

Funding Types: CG - Capital Grant
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Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<u>SEWERAGE FUND</u>						
<i>Crookwell Sewerage Fund</i>						
Loan Principal Reduction (Former Crookwell Loan 163S - Finalised 24/4/2022)	44,253	RR				44,253
Sewerage Pumping Station Upgrades/ pump replacements	10,000	RR	10,000	10,000	10,000	40,000
Sewer Main Rehabilitation / Renewal	100,000	R	100,000	100,000	100,000	400,000
Geo Tube for Sludge Drying		RR	7,500			7,500
Sewerage Treatment Plant Mechanical and Electrical Replacements	10,000	RR				10,000
Integration of Water & Sewer Telemetry systems network	10,000	RR	10,000	10,000	10,000	40,000
Computer Replacement Sewer Fund STP (Laptop)	2,100	RR				2,100
Sewer Plant Net Replacement - (see Motor Vehicle Schedule)		RR				
Smoke Testing program 1/3 Reticulation network p.a	350,000	RR	350,000	350,000	220,000	1,270,000
New Headworks Stop Screen/Grit Removal	225,000	RR				225,000
<i>Gunning Sewerage Fund</i>						
Sewer Main Rehabilitation / Renewal	75,000	RR	80,000			155,000
Sewer Relining	150,000	RR				150,000
Upgrade Sewer Jetting Machine	85,000	RR				85,000
<i>Taralga Sewerage Fund</i>						
Loan Principal Reduction (Loan 170 - Finalised 9/2/2037)	3,536	RR	3,755	4,007	4,259	15,557
Sewer Main Rehabilitation / Renewal		RR	25,000			25,000
Total Sewerage Services Expenditure	1,064,889		586,255	474,007	344,259	2,469,410

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL EXPENDITURE BUDGET - 2021/2022 to 2024/2025
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Funding Types: CG - Capital Grant
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Job Description	Budget Estimate 2021/2022	Type	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
GENERAL FUND						
5. CIVIC LEADERSHIP						
<i>Real Estate Development</i>						
Total Civic Leadership Expenditure	0		0	0	0	0
Total Capital Works Expenditure	30,789,444		19,441,633	11,702,741	7,298,389	69,232,207
Capital Works Funding by Fund:-						
General Fund Expenditure	28,667,498		18,524,799	10,562,277	6,645,895	64,400,470
DWM Fund Expenditure	0		0	340,000	0	340,000
Water Supply Funds Expenditure	1,057,057		330,579	326,457	308,235	2,022,328
Sewerage Funds Expenditure	1,064,889		586,255	474,007	344,259	2,469,410
Total of All Funds Expenditure	30,789,444		19,441,633	11,702,741	7,298,389	69,232,207
Capital Works Funding by Source:-						
Transfer from Reserves	1,072,816		112,000	452,000	112,000	1,748,816
Section 94/64	283,000		270,000	270,000	273,000	1,096,000
Grants and Contributions - Capital	18,403,105		7,481,000	331,000	331,000	26,546,105
Loans and Borrowings	1,250,000		1,900,000	0	0	3,150,000
Total Capital Works Funded by Capital Income	21,008,921		9,763,000	1,053,000	716,000	32,540,921
Grants and Contributions - Operating	2,451,261		1,956,046	1,876,046	1,976,046	8,259,399
Recurrent Revenue	7,329,262		7,722,587	8,773,695	4,606,343	28,431,888
Total Capital Works Funding	30,789,444		19,441,633	11,702,741	7,298,389	69,232,207

**UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL INCOME BUDGET - 2021/2022 to 2024/2025
Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<u>GENERAL FUND</u>					
1.COMMUNITY					
<i>Emergency Services and Fire Protection</i>					
<i>Animal Control</i>					
Crookwell Pound - Impounding Yard Improvements (Transfer from Sec. 94 Reserve)	\$3,000			\$3,000	\$6,000
<i>Health Services, Medical Centres, Aged, Disabled and Community Services</i>					
<i>Public Libraries</i>					
Gunning Library - Roof Replacement and Structural Repairs (Transfer from Reserve)	\$57,000				\$57,000
<i>Public Halls, Cultural Services, Community Centres and Museums</i>					
Tony Foley Centre - Painting & Toilet Upgrade (Transfer from Reserve)	\$15,000				\$15,000
Binda Hall - Exterior Painting (Transfer from Reserve)	\$20,000				\$20,000
<i>Asbestos Removal Various Buildings</i>					
Asbestos Removal From Council Buildings - Medium Risk (Transfer from Reserve)	\$15,000	\$12,000	\$12,000	\$12,000	\$51,000
<i>Sporting Grounds and Parks and Gardens</i>					
Coleman Park, Crookwell (MAAC precinct) - Inclusive Play Space (Everyone Can Play Grant)	\$450,000				\$450,000
<i>Swimming Pools</i>					
Crookwell Swimming Pool - Aquatic & Activity Centre - Project Phase 1 (LRCI P1 & P2)	\$2,470,742	\$4,700,000			\$7,170,742
Total Community Income	\$3,030,742	\$4,712,000	\$12,000	\$15,000	\$7,769,742

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL INCOME BUDGET - 2021/2022 to 2024/2025
Grants and Contributions Provided for Capital Purposes

Job Description	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<u>GENERAL FUND</u>					
2. ENVIRONMENT					
<i>Town Planning and Development Control</i>					
GIS upgrade - Remap shire for LEP (\$75K Transfer from Reserves)	\$75,000				\$75,000
<i>Section 94 - Development Contributions</i>					
Open Space	\$30,900	\$31,800	\$32,800	\$33,800	\$129,300
Bushfire	\$41,200	\$42,400	\$43,700	\$45,000	\$172,300
Community Facilities/Amenities	\$51,500	\$53,000	\$54,600	\$56,200	\$215,300
Roads/Traffic Construction	\$412,000	\$424,400	\$437,100	\$450,200	\$1,723,700
Extractive Industries	\$15,500	\$16,000	\$16,500	\$17,000	\$65,000
Plan Administration	\$8,200	\$8,400	\$8,700	\$9,000	\$34,300
<i>Housing</i>					
<i>Environmental Systems and Protection</i>					
<i>Noxious Weeds Control</i>					
<i>Building Control</i>					
Total Environment Income	\$634,300	\$576,000	\$593,400	\$611,200	\$2,414,900

**UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL INCOME BUDGET - 2021/2022 to 2024/2025
Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<u>GENERAL FUND</u>					
3. ECONOMY					
<i>Financial Services</i>					
<i>Administration and Corporate Support</i>					
Council Building - restoration and painting (transfer from Building reserve)	\$312,000				\$312,000
<i>Information Technology</i>					
<i>Caravan Parks</i>					
<i>Tourism Promotion and Business</i>					
Visitors Information Centre (MAAC precinct) (BLERF Grant)		\$2,450,000			\$2,450,000
Total Economy Income	\$312,000	\$2,450,000	\$0	\$0	\$2,762,000

UPPER LACHLAN SHIRE COUNCIL
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CAPITAL INCOME BUDGET - 2021/2022 to 2024/2025
Grants and Contributions Provided for Capital Purposes

Job Description	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<u>GENERAL FUND AND DWM FUND</u>					
4. INFRASTRUCTURE					
<i>Roads, Bridges, Cycle ways, Footpaths and Kerb and Guttering</i>					
<i>Urban Local Roads</i>					
<i>Rural Local Roads</i>					
Grabine Road Construction - Total of \$3.5m over 3 Years (Total \$3.5m - Growing Local Economy Fund Grant \$3.3m & ULSC \$200k)	\$634,000				\$634,000
Various Local Roads - Resealing (Fixing Local Roads Rnd 2 Grant)	\$4,332,281				\$4,332,281
Gravel Resheeting Roads (Transfer from Sec. 94 Reserve)	\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000
<i>Regional Roads</i>					
Reconstruction - MR258 - Wombeyan Caves Road Total project cost \$5,028,000 / Growing Local Economies Fund Grant \$2,428,000 / Building Better Regions Fund Grant \$2,500,000 / Council \$100,000	\$1,962,000				\$1,962,000
Reconstruction - MR256 - The Tablelands Way Upgrade Total project cost \$6,584,294 (Growing Local Economies Fund \$6,255,079, Council \$329,215)	\$6,255,079				\$6,255,079
Rehabilitation - MR248E - Laggan Road (Grant Funded)	\$155,500				\$155,500
Rehabilitation - MR52 (near gas pipeline) (Grant Funded)	\$155,500				\$155,500
Rehabilitation - MR241 - Dalton Road (Grant Funded)		\$311,000			\$311,000
Rehabilitation - MR52 - (Willis St and MacDonald Rd) (Grant Funded)			\$311,000		\$311,000
Shoulder Widening - MR52 - South of Crookwell (Grant Funded)				\$311,000	\$311,000

**UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL INCOME BUDGET - 2021/2022 to 2024/2025
Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<i>Regional Roads Timber Bridge Replacement Program</i>					
<i>Local Roads Bridge Program</i>					
Crookwell River Bridge - No.2 Julong Road (Grant Funded)	\$1,460,340				\$1,460,340
Blue Hills Road/ Burra Burra Creek Bridge (Grant Funded)	\$911,479				\$911,479
<i>Footpaths and Cycleways</i>					
Traffic & Transport Cycleway Program - (100% RMS funded)	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
<i>Kerb and Guttering</i>					
<i>Other Infrastructure</i>					
School - Rural Bus Stops - (s94 Funded)	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
<i>Waste Centres, Rubbish Tips and Street Cleaning</i>					
Design Transfer Station Crookwell and Construction commence 2022/2023 (Loan Funded)		\$1,900,000			\$1,900,000
Rehabilitation and Capping of Crookwell Landfill (transfer from reserve)	\$75,000				\$75,000

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL INCOME BUDGET - 2021/2022 to 2024/2025
Grants and Contributions Provided for Capital Purposes

Job Description	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<i>Public Cemeteries</i>					
Stonequarry Cemetery - Columbarium (section 94 funded)	\$10,000				\$10,000
<i>Stormwater and Drainage</i>					
North Crookwell area - Stormwater upgrade (100% Loan funded)	\$300,000				\$300,000
Warrataw Street Gunning - Stormwater upgrade (100% Loan funded)	\$350,000				\$350,000
Biala Street Gunning - Stormwater upgrade (100% Loan funded)	\$600,000				\$600,000
<i>Public Conveniences and Amenities</i>					
<i>Engineering, Purchasing and Works Supervision</i>					
<i>Plant and Equipment Operations</i>					
<i>Domestic Waste Management (DWM)</i>					
Section 94 Contribution - Garbage Disposal and Facilities	\$17,000	\$17,500	\$18,000	\$18,500	\$71,000
DWM Plant - Net Replacement Cost (Transfer from Reserve)			\$340,000		\$340,000
Total Infrastructure Income	\$17,508,179	\$2,518,500	\$959,000	\$619,500	\$21,605,179

**UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL INCOME BUDGET - 2021/2022 to 2024/2025
Grants and Contributions Provided for Capital Purposes**

Job Description	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
WATER SUPPLY FUND					
<i>Crookwell Water Supply Fund</i>					
Water Section 64 Development Contributions	\$29,000	\$29,900	\$30,800	\$31,700	\$121,400
<i>Gunning Water Supply Fund</i>					
Water Section 64 Development Contributions	\$17,200	\$17,700	\$18,200	\$18,700	\$71,800
<i>Dalton Water Supply Fund</i>					
Water Section 64 Development Contributions	\$2,500	\$2,600	\$2,700	\$2,800	\$10,600
<i>Taralga Water Supply Fund</i>					
Water Section 64 Development Contributions	\$10,500	\$10,800	\$11,100	\$11,400	\$43,800
Total Water Supply Services Income	\$59,200	\$61,000	\$62,800	\$64,600	\$247,600

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL INCOME BUDGET - 2021/2022 to 2024/2025
Grants and Contributions Provided for Capital Purposes

Job Description	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
SEWERAGE FUND					
<i>Crookwell Sewerage Fund</i>					
Sewerage Section 64 Development Contributions	\$23,200	\$23,900	\$24,600	\$25,300	\$97,000
Sewer Main Rehabilitation / Renewal (transfer from reserves)	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
<i>Gunning Sewerage Fund</i>					
Sewerage Section 64 Development Contributions	\$9,300	\$9,600	\$9,900	\$10,200	\$39,000
<i>Taralga Sewerage Fund</i>					
Sewerage Section 64 Development Contributions	\$6,200	\$6,400	\$6,600	\$6,800	\$26,000
Total Sewerage Services Income	\$138,700	\$139,900	\$141,100	\$142,300	\$562,000

UPPER LACHLAN SHIRE COUNCIL
DELIVERY PROGRAM
CAPITAL INCOME BUDGET - 2021/2022 to 2024/2025
Grants and Contributions Provided for Capital Purposes

Job Description	Budget Estimate 2021/2022	Budget Estimate 2022/2023	Budget Estimate 2023/2024	Budget Estimate 2024/2025	Total 4 Year Delivery Program
<u>GENERAL FUND</u>					
5. CIVIC LEADERSHIP					
<i>Real Estate Development</i>					
Total Civic Leadership Income	\$0	\$0	\$0	\$0	\$0
Total Capital Grants and Contributions Income, Transfers from Reserves & Loans	\$21,683,121	\$10,457,400	\$1,768,300	\$1,452,600	\$35,361,421
<u>Direct Funding Towards Capital Works</u>					
Total Transfers from Reserves	\$1,072,816	\$112,000	\$452,000	\$112,000	\$1,748,816
Total Section 94/64 Transfers from Reserve	\$283,000	\$270,000	\$270,000	\$273,000	\$1,096,000
Total Loans	\$1,250,000	\$1,900,000	\$0	\$0	\$3,150,000
Total Capital Grants and Contributions Income	\$18,403,105	\$7,481,000	\$331,000	\$331,000	\$26,546,105
Total Direct Funding Towards Capital Works	\$21,008,921	\$9,763,000	\$1,053,000	\$716,000	\$32,540,921
Total Section 94/64 Contributions Received - Not Funding This Years Capital Works	\$674,200	\$694,400	\$715,300	\$736,600	\$2,820,500
Total Capital Grants and Contributions Income, Transfers from Reserves & Loans	\$21,683,121	\$10,457,400	\$1,768,300	\$1,452,600	\$35,361,421

Loan Estimates 2021/2022

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2021	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2022	2021/2022
172	01.22008.2502	(837.66)	23-06-21	21,899.39	23-12-21	19,151.86	23-06-22	16,286.18	23-12-22	622.97	40,836.53
173	01.22009.2502	(129.30)	28-06-21	11,895.23	29-12-21	11,046.77	28-06-22	10,494.87	28-12-22	114.70	22,927.40
174	01.22010.2502	(4,684.54)	09-06-21	40,954.66	08-12-21	39,518.50	09-06-22	38,497.74	08-12-22	4,403.51	80,192.12
168A Finished	REPAID										
Sub-total		(5,651.52)		74,749.28		69,717.12		65,278.80		5,141.18	143,956.06
163A	02.02000.2502	(906.24)	24-04-21	2,475.26	24-10-21	1,266.08	24-04-22			-	2,835.10
163A	03.03000.2502	(576.06)	24-04-21	1,573.41	24-10-21	804.79	24-04-22			-	1,802.14
Sub-total		(1,482.30)		4,048.67		2,070.87		0.00		0.00	4,637.24
Sub-total		0.00		0.00		0.00		0.00		0.00	0.00
170	13.13000.2502	(2,441.78)	08-02-21	3,129.61	09-08-21	3,072.63	07-02-22	3,013.78	08-08-22	2,367.97	6,128.43
170	12.12000.2502	(10,455.11)	08-02-21	13,400.21	09-08-21	13,156.20	07-02-22	12,904.21	08-08-22	10,139.02	26,240.32
Sub-total		(12,896.89)		16,529.82		16,228.83		15,917.99		12,506.99	32,368.75
Total		(20,030.71)		95,327.77		88,016.82		81,196.79		17,648.17	180,962.05

Principal		Bal	Ledger #	Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2021	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2022	
172	01.6200.6200.854	509,288.14	01.60008.4900	63,896.09	23-12-21	66,643.62	23-06-22	130,539.71	378,748.42	378,748.42	0.00
173	01.6200.6200.751	822,178.44	01.60009.4900	45,989.21	29-12-21	46,837.67	28-06-22	92,826.88	729,351.55	729,351.55	0.00
174	01.6200.6200.856	3,117,767.75	01.60011.4900	92,800.93	08-12-21	94,237.08	09-06-22	187,038.01	2,930,729.74	2,930,729.74	0.00
168A Finished	REPAID										
Sub-total		4,449,234.32	Sub-total	202,686.23		207,718.38		410,404.61		4,038,829.71	
163A	02.2950.6200.861	69,616.67	02.02600.4900	34,203.89	24-10-21	35,412.78	24-04-22	69,616.67	0.00	0.00	0.00
163A	03.3950.6200.854	44,252.82	03.03600.4900	21,741.95	24-10-21	22,510.86	24-04-22	44,252.81	0.01	0.01	-0.00
Sub-total		113,869.49	Sub-total	55,945.84		57,923.64		113,869.48		0.01	
Sub-total		0.00	Sub-total	0.00		0.00		0.00		0.00	
170	13.13950.6200.854	95,531.59	13.13600.4900	1,739.51	09-08-21	1,796.50	07-02-22	3,536.01	91,995.58	91,995.58	0.00
170	12.12950.6200.854	409,041.69	12.12600.4900	7,448.15	09-08-21	7,692.15	07-02-22	15,140.30	393,901.39	393,901.39	0.00
Sub-total		504,573.28	Sub-total	9,187.66		9,488.65		18,676.31		485,896.97	
Total		5,067,677.09	Total	267,819.73		275,130.67		542,950.40		4,524,726.69	0.00

Proposed Loans

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2021	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2022	2021/2022
Bridges 2021 Stormwater Upgrades 2022				10,400.00	29-12-21	9,929.52	30-06-22				20,329.52
Sub-total				10,400.00		9,929.52		0.00			20,329.52

Principal		Bal	Ledger #	Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2021	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2022	
Bridges 2021 Stormwater Upgrades 2022		1,000,000.00		45,238.76	29-12-21	45,709.24	30-06-22	90,948.00		909,052.00	1,250,000.00
Sub-total		1,000,000.00	Sub-total	45,238.76		45,709.24		90,948.00		2,159,052.00	

Summary	Interest	Principal	Total
Total General Fund	164,285.58	501,352.61	665,638.19
Total Domestic Waste Fund	0.00	0.00	0.00
Total Crookwell Water	2,835.10	69,616.67	72,451.77
Total Taralga Water	26,240.32	15,140.30	41,380.62
Total Crookwell Sewer	1,802.14	44,252.81	46,054.95
Total Taralga Sewer	6,128.43	3,536.01	9,664.44
Total All Funds	201,291.57	633,898.40	835,189.97

Loan Estimates 2022/2023

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2022	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2023	2022/2023
172	01.22008.2502	(622.97)	23-06-22	16,286.18	23-12-22	13,297.28	23-06-23	10,179.86	23-12-23	389.39	29,349.89
173	01.22009.2502	(114.70)	28-06-22	10,494.87	28-12-22	9,759.34	28-06-23	9,120.48	28-12-23	99.68	20,239.19
174	01.22010.2502	(4,403.51)	09-06-22	38,497.74	08-12-22	37,042.92	09-06-23	35,976.04	08-12-23	4,115.07	75,252.22
Sub-total		(5,141.18)		65,278.80		60,099.54		55,276.38		4,604.14	124,841.30
163A Finished	REPAID										
163A Finished	REPAID										
Sub-total		0.00		0.00		0.00		0.00		0.00	0.00
Sub-total		0.00		0.00		0.00		0.00		0.00	0.00
170	13.13000.2502	(2,367.97)	07-02-22	3,013.78	08-08-22	2,969.22	07-02-23	2,874.87	07-08-23	2,271.31	5,886.34
170	12.12000.2502	(10,139.02)	07-02-22	12,904.21	08-08-22	12,713.43	07-02-23	12,309.45	07-08-23	9,725.15	25,203.76
Sub-total		(12,506.99)		15,917.99		15,682.65		15,184.32		11,996.45	31,090.10
Total		(17,648.17)		81,196.79		75,782.19		70,460.70		16,600.59	155,931.40

Principal		Bal		Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2022	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2023	
172	01.6200.6200.854	378,748.42	01.60008.4900	69,509.30	23-12-22	72,498.20	23-06-23	142,007.50	236,740.93	236,740.93	0.00
173	01.6200.6200.751	729,351.55	01.60009.4900	47,389.57	28-12-22	48,125.10	28-06-23	95,514.67	633,836.88	633,836.88	0.00
174	01.6200.6200.856	2,930,729.74	01.60011.4900	95,257.84	08-12-22	96,712.67	09-06-23	191,970.50	2,738,759.23	2,738,759.23	0.00
Sub-total		4,038,829.71	Sub-total	212,156.71		217,335.96		429,492.67		3,609,337.04	
163A Finished	REPAID		02.02600.4900								
163A Finished	REPAID		03.03600.4900								
Sub-total		0.00	Sub-total	0.00		0.00		0.00		0.00	
Sub-total		0.00	Sub-total	0.00		0.00		0.00		0.00	
170	13.13950.6200.854	91,995.58	13.13600.4900	1,855.35	08-08-22	1,899.91	07-02-23	3,755.26	88,240.32	88,240.32	0.00
170	12.12950.6200.854	393,901.39	12.12600.4900	7,944.14	08-08-22	8,134.92	07-02-23	16,079.06	377,822.33	377,822.33	0.00
Sub-total		485,896.97	Sub-total	9,799.49		10,034.83		19,834.32		466,062.65	
Total		4,524,726.68	Total	221,956.20		227,370.79		449,326.99		4,075,399.69	-0.00

Proposed Loans

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2016	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2023	2022/2023
Bridges 2021				9,454.14	29-12-22	8,973.82	30-06-23				18,427.96
Stormwater Upgrades 2022				14,687.50	29-12-22	14,031.75	30-06-23				28,719.25
Sub-total				24,141.64		23,005.57		0.00			47,147.21

Principal		Bal		Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2022	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2023	
Bridges 2021		909,052.00		46,184.62	29-12-22	46,664.94	30-06-23	92,849.56		816,202.44	
Stormwater Upgrades 2022		1,250,000.00		55,808.42	29-12-22	56,464.17	30-06-23	112,272.58		1,137,727.42	
Crookwell Waste Centre 2023										1,900,000.00	
Sub-total		2,159,052.00	Sub-total	101,993.04		103,129.10		205,122.14		3,853,929.86	

Summary	Interest	Principal	Total
Total General Fund	171,988.51	634,614.81	806,603.32
Total Domestic Waste Fund	0.00	0.00	0.00
Total Crookwell Water	0.00	0.00	0.00
Total Taralga Water	25,203.76	16,079.06	41,282.82
Total Crookwell Sewer	0.00	0.00	0.00
Total Taralga Sewer	5,886.34	3,755.26	9,641.60
Total All Funds	203,078.61	654,449.13	857,527.74

Loan Estimates 2023/2024

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2023	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2024	2023/2024
172	01.22008.2502	(389.39)	23-06-23	10,179.86	23-12-23	6,928.39	23-06-24	3,537.26	23-12-24	135.31	16,854.16
173	01.22009.2502	(99.68)	28-06-23	9,120.48	28-12-23	8,418.80	28-06-24	7,791.25	30-12-24	84.23	17,523.83
174	01.22010.2502	(4,115.07)	09-06-23	35,976.04	08-12-23	35,070.76	08-06-24	33,212.82	07-12-24	3,980.99	70,912.73
Sub-total		(4,604.14)		55,276.38		50,417.95		44,541.33		4,200.52	105,290.71
REPAID											
REPAID											
Sub-total		0.00		0.00		0.00		0.00		0.00	0.00
Sub-total		0.00		0.00		0.00		0.00		0.00	0.00
170	13.13000.2502	(2,271.31)	07-02-23	2,874.87	07-08-23	2,856.47	07-02-24	2,759.49	07-08-24	2,183.33	5,643.37
170	12.12000.2502	(9,725.15)	07-02-23	12,309.45	07-08-23	12,230.67	07-02-24	11,815.41	07-08-24	9,348.46	24,163.43
Sub-total		(11,996.45)		15,184.32		15,087.14		14,574.90		11,531.79	29,806.80
Total		(16,600.59)		70,460.70		65,505.09		59,116.23		15,732.31	135,097.51

Principal		Bal	Ledger #	Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2023	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2024	
172	01.6200.6200.854	236,740.93	01.60008.4900	75,615.62	23-12-23	78,867.09	23-06-24	154,482.71	82,258.22	82,258.22	0.00
173	01.6200.6200.751	633,836.88	01.60009.4900	48,763.96	28-12-23	49,465.64	28-06-24	98,229.61	535,607.28	535,607.28	0.00
174	01.6200.6200.856	2,738,759.23	01.60011.4900	97,779.54	08-12-23	98,684.82	08-06-24	196,464.36	2,542,294.87	2,542,294.87	0.00
Sub-total		3,609,337.04	Sub-total	222,159.12		227,017.55		449,176.68		3,160,160.36	
REPAID			02.02600.4900								
REPAID			03.03600.4900								
Sub-total		0.00	Sub-total	0.00		0.00		0.00		0.00	
Sub-total		0.00	Sub-total	0.00		0.00		0.00		0.00	
170	13.13950.6200.854	88,240.32	13.13600.4900	1,994.26	07-08-23	2,012.66	07-02-24	4,006.92	84,233.40	84,233.40	0.00
170	12.12950.6200.854	377,822.33	12.12600.4900	8,538.90	07-08-23	8,617.68	07-02-24	17,156.58	360,665.75	360,665.75	0.00
Sub-total		466,062.65	Sub-total	10,533.16		10,630.34		21,163.50		444,899.15	
Total		4,075,399.69	Total	232,692.28		237,647.89		470,340.18		3,605,059.51	0.00

Proposed Loans

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2016	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2024	2023/2024
Bridges 2021				8,488.51	29-12-23	7,998.14	29-06-24				16,486.65
Stormwater Upgrades 2022				13,368.30	29-12-23	12,697.05	29-06-24				26,065.34
Crookwell Waste Centre 2023				22,325.00	29-12-23	21,328.26	29-06-24				43,653.26
Sub-total				44,181.80		42,023.45		0.00			86,205.25

Principal		Bal	Ledger #	Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2023	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2024	
Bridges 2021		816,202.44		47,150.25	29-12-23	47,640.62	29-06-24	94,790.87		721,411.57	
Stormwater Upgrades 2022		1,137,727.42		57,127.62	29-12-23	57,798.87	29-06-24	114,926.49		1,022,800.93	
Crookwell Waste Centre 2023		1,900,000.00		84,828.79	29-12-23	85,825.53	29-06-24	170,654.32		1,729,345.68	
Sub-total		3,853,929.86	Sub-total	189,106.67		191,265.02		380,371.68		3,473,558.18	

Summary	Interest	Principal	Total
Total General Fund	191,495.97	829,548.36	1,021,044.33
Total Domestic Waste Fund	0.00	0.00	0.00
Total Crookwell Water	0.00	0.00	0.00
Total Taraiga Water	24,163.43	17,156.58	41,320.01
Total Crookwell Sewer	0.00	0.00	0.00
Total Taraiga Sewer	5,643.37	4,006.92	9,650.29
Total All Funds	221,302.77	850,711.86	1,072,014.63

Loan Estimates 2024/2025

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2024	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2025	2024/2025
172	01.22008.2502	(135.31)	23-06-24	3,537.26	23-12-24	0.00	00-01-00	0.00	00-01-00	-	3,401.95
173	01.22009.2502	(84.23)	28-06-24	7,791.25	30-12-24	6,948.04	30-06-25	6,219.10	29-12-25	-	14,655.06
174	01.22010.2502	(3,980.99)	08-06-24	33,212.82	07-12-24	31,899.32	08-06-25	30,568.66	07-12-25	3,664.05	64,795.20
Sub-total		(4,200.52)		44,541.33		38,847.36		36,787.76		3,664.05	82,852.21
REPAID											
REPAID											
Sub-total		0.00		0.00		0.00		0.00		0.00	0.00
Sub-total		0.00		0.00		0.00		0.00		0.00	0.00
170	13.13000.2502	(2,183.33)	07-02-24	2,759.49	07-08-24	2,719.94	07-02-25	2,605.57	07-08-25	2,058.54	5,354.64
170	12.12000.2502	(9,348.46)	07-02-24	11,815.41	07-08-24	11,646.08	07-02-25	11,156.39	07-08-25	8,814.16	22,927.20
Sub-total		(11,531.79)		14,574.90		14,366.02		13,761.96		10,872.71	28,281.84
Total		(15,732.31)		59,116.23		53,213.38		50,549.72		14,536.76	111,134.05

Principal		Bal	Ledger #	Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2024	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2025	
172	01.6200.6200.854	82,258.22	01.60008.4900	82,258.22	23-12-24	0.00	00-01-00	82,258.22	-0.00	-0.00	0.00
173	01.6200.6200.751	535,607.28	01.60009.4900	50,093.19	30-12-24	50,936.40	30-06-25	101,029.59	434,577.68	434,577.68	0.00
174	01.6200.6200.856	2,542,294.87	01.60011.4900	100,542.76	07-12-24	101,856.27	08-06-25	202,399.03	2,339,895.84	2,339,895.84	0.00
Sub-total		3,160,160.36	Sub-total	232,894.17		152,792.67		385,686.84		2,774,473.52	
REPAID			02.02600.4900								
REPAID			03.03600.4900								
Sub-total		0.00	Sub-total	0.00		0.00		0.00		0.00	
Sub-total		0.00	Sub-total	0.00		0.00		0.00		0.00	
170	13.13950.6200.854	84,233.40	13.13600.4900	2,109.64	07-08-24	2,149.19	07-02-25	4,258.83	79,974.57	79,974.57	0.00
170	12.12950.6200.854	360,665.75	12.12600.4900	9,032.94	07-08-24	9,202.27	07-02-25	18,235.21	342,430.54	342,430.54	0.00
Sub-total		444,899.15	Sub-total	11,142.58		11,351.46		22,494.04		422,405.11	
Total		3,605,059.51	Total	244,036.75		164,144.13		408,180.88		3,196,878.63	0.00

Proposed Loans

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2024	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2025	2024/2025
Bridges 2021				7,502.68	28-12-24	7,002.07	29-06-25				14,504.75
Stormwater Upgrades 2022				12,017.91	28-12-24	11,330.79	29-06-25				23,348.71
Crookwell Waste Centre 2023				20,319.81	28-12-24	19,299.51	29-06-25				39,619.32
Sub-total				39,840.40		37,632.37		0.00			77,472.77

Principal		Bal	Ledger #	Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2024	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2025	
Bridges 2021		721,411.57		48,136.08	28-12-24	48,636.69	29-06-25	96,772.77		624,638.80	
Stormwater Upgrades 2022		1,022,800.93		58,478.01	28-12-24	59,165.12	29-06-25	117,643.13		905,157.80	
Crookwell Waste Centre 2023		1,729,345.68		86,833.98	28-12-24	87,854.28	29-06-25	174,688.26		1,554,657.41	
Sub-total		3,473,558.18	Sub-total	193,448.07		195,656.10		389,104.16		3,084,454.01	

Summary	Interest	Principal	Total
Total General Fund	160,324.99	774,791.00	935,115.99
Total Domestic Waste Fund	0.00	0.00	0.00
Total Crookwell Water	0.00	0.00	0.00
Total Taralga Water	22,927.20	18,235.21	41,162.41
Total Crookwell Sewer	0.00	0.00	0.00
Total Taralga Sewer	5,354.64	4,258.83	9,613.47
Total All Funds	188,606.83	797,285.04	985,891.87

UPPER LACHLAN SHIRE COUNCIL

HEAVY PLANT REPLACEMENT SCHEDULE - 2021/2022

ALL COSTS ARE GST EXCLUSIVE

Fund	Plant No.	Rego Number	Plant Description	Hours/ kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	473	75188D	Volvo BL71 Backhoe Loader	6,700	2007	\$220,000	\$30,000	\$13,656	\$190,000	\$16,344
G	406	R43294	Low Loader	N/A	2005	\$165,000	\$65,000	\$8,973	\$100,000	\$56,027
G	500	75190D	Crown CD35C Forklift	1,800	2008	\$40,000	\$8,000	\$3,003	\$32,000	\$4,997
W	506	78872D	Scag Zero Turn Mower	N/A	2008	\$15,000	\$3,000	\$1,967	\$12,000	\$1,033
G	561	15471C	Hitachi ZX35U-3 Mini Excavator	3,100	2010	\$85,000	\$20,000	\$8,067	\$65,000	\$11,933
G	586	BN21YF	Caterpillar Tipper Truck	205,000	2011	\$285,000	\$60,000	\$44,996	\$225,000	\$15,004
G	595	75192D	Caterpillar 12M Motor Grader	7,500	2011	\$440,000	\$100,000	\$30,756	\$340,000	\$69,244
G	684	N/A	Husqvarna Mower (Bigga Community)	N/A	2013	\$15,000	\$2,000	\$2,448	\$13,000	(\$448)
G	670	Z00664	Dog Tipping Trailer Johnston (with 586)	N/A	2013	\$100,000	\$30,000	\$0	\$70,000	\$30,000
G	673	78865D	Dynapac CA4600D Vibrating Roller	3,900	2013	\$185,000	\$40,000	\$74,073	\$145,000	(\$34,073)
W	721	CG13AW	Holden Colorado 4x4 (rep/w W&S Truck)	130,000	2016	\$100,000	\$15,000	\$9,770	\$85,000	\$5,230
G	NEW		Zero turn mower (Crookwell)			\$30,000	\$0	\$0	\$30,000	\$0
W	NEW		Water and Sewer truck			\$150,000	\$0	\$0	\$150,000	\$0
			Total Heavy Plant & Equipment			\$1,830,000	\$373,000	\$197,709	\$1,457,000	\$175,291

UPPER LACHLAN SHIRE COUNCIL

MOTOR VEHICLE REPLACEMENT SCHEDULE - 2021/2022

Fund	Plant No.	Rego Number	Current Vehicle	kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	691	BX19JE	Holden Colorado 2x4 (Workshop)	90,000	2014	\$47,000	\$12,000	\$2,902	\$35,000	\$9,098
W	744	CK26AF	Isuzu 4x4 Mu-X (W&S Manager)	108,373	2016	\$45,000	\$12,000	\$14,059	\$33,000	(\$2,059)
G	748	CJ59XU	Toyota Hilux (RMS Surveillance)	71,000	2016	\$47,000	\$5,000	\$9,242	\$42,000	(\$4,242)
G	766	CP02KN	Nissan Pathfinder (DFA)	70,000	2018	\$53,000	\$22,000	\$24,613	\$31,000	(\$2,613)
G	774	CQ75ZQ	Toyota Prado (Mayor)	130,000	2018	\$55,000	\$25,000	\$32,102	\$30,000	(\$7,102)
G	776	CQ22SL	KIA Sorento (Director E&P)	90,000	2018	\$53,000	\$22,000	\$27,868	\$31,000	(\$5,868)
G	778	CQ78ZQ	Nissan Navara (Maintenance Coordinator)	77,900	2018	\$47,000	\$22,000	\$24,957	\$25,000	(\$2,957)
G	779	CQ79ZQ	Nissan Navara 4x4 Crew Cab(Gunning OS	104,000	2018	\$47,000	\$22,000	\$24,957	\$25,000	(\$2,957)
G	781	CQ97ZQ	Nissan X Trail (Building Surveyor)	110,000	2018	\$37,000	\$15,000	\$21,058	\$22,000	(\$6,058)
G	789	CR60QF	Holden Trailblazer (E&P Pool Vehicle Mana	112,000	2018	\$45,000	\$18,000	\$37,685	\$27,000	(\$19,685)
G	NEW		4X4 Utility for new Overseer Crookwell		N/A	\$47,000	\$0	\$0	\$47,000	\$0
W	NEW		Vehicle 4X4 for (W&S Coordinator)		N/A	\$37,000	\$0	\$0	\$37,000	\$0
			Total Motor Vehicles			\$560,000	\$175,000	\$219,443	\$385,000	(\$44,443)

FUND SUMMARY

Fund		Fund	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G		General Fund	\$2,043,000	\$518,000	\$391,356	\$1,525,000	\$126,644
W		Water Fund	\$347,000	\$30,000	\$25,796	\$317,000	\$4,204
S		Sewer Fund	\$0	\$0	\$0	\$0	\$0
DWM		Domestic Waste Fund	\$0	\$0	\$0	\$0	\$0
		Total All Funds	\$2,390,000	\$548,000	\$417,152	\$1,842,000	\$130,848

UPPER LACHLAN SHIRE COUNCIL

HEAVY PLANT REPLACEMENT SCHEDULE - 2022/2023

ALL COSTS ARE GST EXCLUSIVE

Fund	Plant No.	Rego Number	Plant Description	Hours/ kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	287	P62812	4 berth Amenity Van		2003	\$40,000	\$5,000		\$35,000	
G	288	P62813	4 berth amenity van P62813		2003	\$40,000	\$5,000		\$35,000	
G	574	BN46KD	Isuzu Prime Mover		2011	\$250,000	\$45,000		\$205,000	
G	592	78868D	Komatsu PC220LC-8 Excavator		2012	\$320,000	\$90,000		\$230,000	
G	651	78862D	Volvo Backhoe Loader		2012	\$250,000	\$40,000		\$210,000	
G	652	78875D	Volvo BL71 Backhoe Loader		2012	\$250,000	\$40,000		\$210,000	
G	687	Z69732	Johnson Trailer (with 574)		2014	\$90,000	\$20,000		\$70,000	
G	693	CA36UI	Volvo Garbage Truck		2014	\$400,000	\$60,000		\$340,000	
G	713	CD55XP	Mack Granite Prime mover		2015	\$250,000	\$50,000		\$200,000	
G	760	75061D	Hustler Z Diesel Mower		2017	\$26,000	\$7,000		\$19,000	
G	762	75062D	Hustler Z Diesel Mower		2017	\$26,000	\$7,000		\$19,000	
			Total Heavy Plant & Equipment			\$1,942,000	\$369,000		\$1,573,000	

UPPER LACHLAN SHIRE COUNCIL

MOTOR VEHICLE REPLACEMENT SCHEDULE - 2022/2023

Fund	No.	Number	Current Vehicle	kms	Year	Purchase	Trade	Value	Cost	on Sale
G	743	CH18PO	Isuzu Dmax 4WD (construction)		2019	\$45,000	\$12,000		\$33,000	
G	752	CJ63XX	Isuzu D-Max (Builders)		2017	\$40,000	\$5,000		\$35,000	
G	765	CP14EP	Holden Colorado (Grader Transport)		2018	\$45,000	\$15,000		\$30,000	
G	769	CQ13SL	Isuzu 4x4 Crew Cab Dmax		2018	\$45,000	\$15,000		\$30,000	
W	773	CQ00ZR	Holden Colorado (Water plant)		2018	\$40,000	\$18,000		\$22,000	
G	792	CR70QF	Holden Colorado 4WD (construction)		2019	\$45,000	\$18,000		\$27,000	
G	793	CQ95ZR	Nissan Navara 4x4 Crew Cab(Grader transport)		2019	\$45,000	\$15,000		\$30,000	
G	782	CQ98ZQ	Nissan X Trail (Pool Car)		2018	\$38,000	\$12,000		\$26,000	
G	783	CR50QF	Subaru Forester (Pool Car F&A Tourism)		2018	\$38,000	\$12,000		\$26,000	
G	796	CR64XW	Subaru Forester (HRC)		2019	\$39,000	\$15,000		\$24,000	
G	803	CS63NE	Toyota Fortuner (Manager E&P)		2019	\$45,000	\$20,000		\$25,000	
S	804	CT78NM	Nissan Pathfinder 7 Seat AWD SUV		2020	\$45,000	\$20,000		\$25,000	
G	807	CV47GB	Toyota Prado (DOI)		2019	\$53,000	\$30,000		\$23,000	
G	813	CV39LE	Holden Trailblazer 4WD 7 Seat SUV		2019	\$38,000	\$27,000		\$11,000	
			Total Motor Vehicles			\$601,000	\$234,000		\$356,000	

FUND SUMMARY

Fund		Fund	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G		General Fund	\$2,458,000	\$565,000	\$0	\$1,893,000	\$0
W		Water Fund	\$40,000	\$18,000	\$0	\$22,000	\$0
S		Sewer Fund	\$45,000	\$20,000	\$0	\$25,000	\$0
DWM		Domestic Waste Fund	\$0	\$0	\$0	\$0	\$0
		Total All Funds	\$2,543,000	\$603,000	\$0	\$1,940,000	\$0

UPPER LACHLAN SHIRE COUNCIL

HEAVY PLANT REPLACEMENT SCHEDULE - 2023/2024

ALL COSTS ARE GST EXCLUSIVE

Fund	Plant No.	Rego Number	Plant Description	Hours/ kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	7	P22953	Caravan		2002	\$40,000	\$5,000		\$35,000	
G	14	N35340	Traymark 6 Man Caravan		2001	\$40,000	\$5,000		\$35,000	
G	565	CH16XR	Fuso - Canter		2010	\$60,000	\$15,000		\$45,000	
G	598	N/A	Superior LCT Slasher		2012	\$15,000	\$1,000		\$14,000	
G	599	N/A	Howard EHD150 Slasher		2012	\$15,000	\$1,000		\$14,000	
G	727	CJ32KO	Grader Transport Single cab Truck		2016	\$50,000	\$15,000		\$35,000	
G	653	78861D	Caterpillar 12M Motor Grader		2012	\$460,000	\$100,000		\$360,000	
G	662	BT64WJ	Isuzu CXY455 Tipper Rigid Truck		2013	\$300,000	\$60,000		\$240,000	
G	672	78864D	Volvo L90F Front End Loader		2013	\$320,000	\$80,000		\$240,000	
G	677	BX07RP	Hino 617 Truck		2013	\$90,000	\$20,000		\$70,000	
G	686	BY16MU	Hino 717 Tipper Truck		2014	\$90,000	\$20,000		\$70,000	
G	702	78873D	John Deere 6130 4wd Tractor		2014	\$60,000	\$30,000		\$30,000	
G	723	75191D	Caterpillar CS56B Vibrating Roller		2016	\$200,000	\$50,000		\$150,000	
			Total Heavy Plant & Equipment			\$1,740,000	\$402,000		\$1,338,000	

MOTOR VEHICLE REPLACEMENT SCHEDULE - 2023/2024

Fund	Plant No.	Rego Number	Current Vehicle	kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	763	CO34JA	Isuzu Dmax 4WD (Crookwell STP)		2018	\$45,000	\$20,000		\$25,000	
G	774	CQ75ZQ	Toyota Prado (Mayor)		2018	\$50,000	\$30,000		\$20,000	
G	775	CR16EK	Isuzu 2WD Single Cab Dmax (Road survey)		2018	\$40,000	\$15,000		\$25,000	
G	777	CP74YA	Holden Trailblazer (RMCC Officer)		2020	\$39,000	\$20,000		\$19,000	
G	780	CR35MG	Isuzu 4WD Single Cab Dmax (Weeds escort)		2018	\$45,000	\$18,000		\$27,000	
G	790	CR69QF	Holden Colorado 4x4 Crew Cab(Grader transport)		2019	\$45,000	\$18,000		\$27,000	
G	791	CR71QF	Holden Colorado 4x4 Crew Cab(Loader Transport)		2019	\$45,000	\$18,000		\$27,000	
G	802	CR64XW	Holden Colorado 4x4 (Gunning Weeds)		2019	\$45,000	\$18,000		\$27,000	
G	836	CZ58EJ	Subaru Outback (MOI)		2020	\$46,000	\$20,000		\$26,000	
G	814	CU38MX	Ford Ranger 4x4 Crew Cab		2020	\$49,000	\$25,000		\$24,000	
G	815	CW59AD	Isuzu D-max 4X4 Crew Cab		2020	\$45,000	\$20,000		\$25,000	
G	819	CW77SX	Subaru Forester Premium		2020	\$39,000	\$18,000		\$21,000	
			Total Motor Vehicles			\$533,000	\$240,000		\$293,000	

FUND SUMMARY

Fund		Fund		Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G		General Fund		\$2,273,000	\$642,000	\$0	\$1,631,000	\$0
W		Water Fund		\$0	\$0	\$0	\$0	\$0
S		Sewer Fund		\$0	\$0	\$0	\$0	\$0
DWM		Domestic Waste Fund		\$0	\$0	\$0	\$0	\$0
		Total All Funds		\$2,273,000	\$642,000	\$0	\$1,631,000	\$0

UPPER LACHLAN SHIRE COUNCIL

HEAVY PLANT REPLACEMENT SCHEDULE - 2024/2025

ALL COSTS ARE GST EXCLUSIVE

Fund	Plant No.	Rego Number	Plant Description	Hours/ kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	308	75187D	Tractor New Holland & Nell Loader		2002	\$50,000	\$15,000		\$35,000	
G	493	S52845	12 Man Caravan		2007	\$50,000	\$5,000		\$45,000	
G	494	S52846	12 Man Caravan		2007	\$50,000	\$5,000		\$45,000	
G	548	75186D	Volvo Roller		2010	\$60,000	\$15,000		\$45,000	
G	566	W68204	Seca us Jetting Unit		2010	\$80,000	\$20,000		\$60,000	
G	582	X66554	2 Axle Plant Trailer		2011	\$50,000	\$10,000		\$40,000	
G	696	Z79303	Rapid 1200L Fuel Trailer		2010	\$15,000	\$2,000		\$13,000	
G	701	CB72TO	Isuzu Crew Cab Tipping Truck with Crane		2014	\$240,000	\$30,000		\$210,000	
G	712	78869D	Caterpillar 12M Platform 2 Grader		2015	\$460,000	\$100,000		\$360,000	
G	724	78870D	Cat 432F Backhoe Loader		2016	\$240,000	\$40,000		\$200,000	
G	745	CM61GC	Volvo Garbage Compactor		2017	\$440,000	\$60,000		\$380,000	
G	809	94375-D	Toro 74960 Z Master with Grass catcher		2019	\$30,000	\$5,000		\$25,000	
G	810	94379-D	John Deere Z994R		2019	\$30,000	\$5,000		\$25,000	
			Total Heavy Plant & Equipment			\$1,795,000	\$312,000	\$0	\$1,483,000	\$0

UPPER LACHLAN SHIRE COUNCIL

MOTOR VEHICLE REPLACEMENT SCHEDULE - 2024/2025

Fund	Plant No.	Rego Number	Current Vehicle	kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	744	CK26AF	Isuzu 4x4 Mu-X (W&S Manager)		2021	\$48,000	\$22,000		\$26,000	
G	753	CK37FP	Holden 4x4 Single Cab Colorado (Surveyor's)		2020	\$45,000	\$18,000		\$27,000	
G	766	CP02KN	Nissan Pathfinder (DFA)		2021	\$56,000	\$22,000		\$34,000	
G	776	CQ22SL	KIA Sorento 7 Seat AWD SUV		2021	\$56,000	\$22,000		\$34,000	
G	778	CQ78ZQ	Nissan Navara (Maintenance Coordinator)		2021	\$50,000	\$22,000		\$28,000	
G	779	CQ79ZQ	Nissan Navara 4x4 Crew Cab(Gunning OS)		2021	\$50,000	\$22,000		\$28,000	
G	781	CQ98ZQ	Nissan X Trail (Building Surveyor)		2018	\$37,000	\$15,000		\$22,000	
G	789	CR60QF	Holden Trailblazer (Biosecurity Manager)		2018	\$45,000	\$18,000		\$27,000	
G	796	CR64XW	Subaru Forester (HRC)		2019	\$39,000	\$15,000		\$24,000	
G	802	CU94CJ	Holden Colorado 4x4 Single Cab(Weeds)		2019	\$45,000	\$20,000		\$25,000	
G	804	CT78NM	Nissan Pathfinder 7 Seat AWD SUV		2021	\$48,000	\$22,000		\$26,000	
G	816	CW39HV	Isuzu D-max 4X4 Space Cab		2019	\$45,000	\$20,000		\$25,000	
W	817	CW82SX	Holden Colorado Crew Cab		2020	\$50,000	\$20,000		\$30,000	
W	NEW		Vehicle 4X4 for (W&S Coordinator)		2020	\$45,000	\$22,000		\$23,000	
			Total Motor Vehicles			\$659,000	\$280,000	\$0	\$379,000	\$0

FUND SUMMARY

Fund		Fund		Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G		General Fund		\$2,359,000	\$550,000	\$0	\$1,809,000	\$0
W		Water Fund		\$95,000	\$42,000	\$0	\$53,000	\$0
S		Sewer Fund		\$0	\$0	\$0	\$0	\$0
DWM		Domestic Waste Fund		\$0	\$0	\$0	\$0	\$0
		Total All Funds		\$2,454,000	\$592,000	\$0	\$1,862,000	\$0